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NEWS SUMMARY

**GENERAL**  
**Pope asserts 'force of spirit'**  
A clear message of encouragement to Roman Catholics throughout Eastern Europe, Pope John Paul declared the spiritual unity of Christians in Europe in spite of political divisions.  
He emphasised the significance of his election as the first Slav pope and said it was Christ's will that a Polish Pope should be at this precise moment, manifesting the spiritual unity of Christian Europe.  
Earlier he told thousands of hearing students in Warsaw that strength was not to be measured by physical force but by the force of the spirit.  
Pages 2 and Back

**Plot to kill Muzorewa**  
Bishop Abel Muzorewa, Zimbabwe Rhodesia's new Prime Minister, accused some politicians of "treasonable behaviour" as it was disclosed that the police had uncovered a plot to assassinate him.  
The Minister of Law and Order claimed that the detention last week of officials of the Rev. Sithole's Zanu was connected with the murder plot.  
Page 2

**Italians vote**  
Armed police and soldiers guarded 76,000 polling stations in Italy as elections were held in two-day general elections which are expected to inflict a setback on the Communists for the first time in 30 years.  
Page 2

**Turks on trial**  
More than 800 Turks, including shopkeepers, teachers and housewives, face military tribunal in Ankara today on charges connected with bloody sectarian riots in the Kahramanmaraş, in which more than 300 people died.

**Pakistan riot**  
Armed and stick-wielding police confronted hundreds of brick-throwing college students in Lahore, Pakistan, where it is feared continuing violence may cause the postponement of the planned November elections.

**Plague victim**  
A teen-age youth is in a Los Angeles hospital with bubonic plague, the second case to be reported in Southern California in three weeks, according to the city Health Department.

**Welensky ill**  
Sir Roy Welensky, the 71-year-old former Rhodesian Prime Minister, was described as "very ill" in Scarborough General Hospital, north Yorkshire, where he is recovering from a heart attack.

**Briefly**  
Two DC-10 jets flown by American Airlines experienced mechanical problems on flights on Saturday night, the company said. A close look at the DC-10 story, Page 15.  
Ashes of Greek opera singer Maria Callas were flown over the Aegean Sea, fulfilling a wish in her will.  
Twenty-one youths were arrested after a series of running fights on the seafloor at Great Yarmouth.

**Financial Times**  
This issue of the Financial Times has not been printed in Frankfurt because of the public Whitman holiday in Germany today. Copies for FT readers in Europe and the U.S. have been distributed from London.

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Saudis will oppose moves to limit oil supplies for West

Saudi Arabia will oppose any attempts to limit supplies of crude oil to the West, and has guaranteed to maintain its present production ceiling, says Sheikh Ahmad Zaki Yamani, the Saudi Oil Minister.

But in an interview published in Riyadh he made no mention of reported Saudi intentions to increase production by 500,000 barrels a day, from the present 8.5m barrels.  
In the interview, which constituted a statement of principles for the conference later this month of the Organisation of Petroleum Exporting Countries, the Minister said the Saudis would aim to "prevent any further exacerbation of the energy crisis."  
His remarks fall well short of Western hopes that Saudi Arabia would substantially increase production to provide some slack in the tight world oil market.  
A shortfall in supply has permitted producers to start a chaotic round of leapfrogging surcharges which have raised the price of some crudes to \$8 above Saudi Arabian light, the OPEC marker, which is now \$14.35 a barrel.  
Prices on the spot market—short term crude sales—have reached very high levels.  
In the interview, Sheikh Yamani made no reference to a statement attributed last week to Dr. Abdul Hadi Taher, Governor of Petroleum, the State petroleum organisation, that Saudi Arabia was considering raising production by 500,000 barrels a day, but the article suggested that present production levels could come up for revision at the time of the June 26 OPEC meeting.  
Dr. Taher said that the production increase might come into force on July 1.  
Saudi Arabia has a production ceiling of 8.5m barrels a day. This is an annual average and has been in force on and off since 1973. She raised it to 9.5m barrels a day to make up for losses from Iranian export production, and then stabilised at present levels at the end of March.  
Sheikh Yamani has expressed Saudi willingness to raise prices to curb the present pricing spiral. Last month he presented a proposal to the Saudi Cabinet for reunifying the price structure, which would inevitably include some accommodation with the surcharges.  
Saudi Arabia would seek to ensure "that a limited number of oil companies do not realise excessive profits at the expense of both producers and consumers" a charge made by Crown Prince Fahd at the end of last month.  
The chances of other Middle East countries following Saudi Arabia is somewhat limited, even though it produces more than twice as much oil as her nearest competitor.  
Above all, Sheikh Yamani's statement is a sign of good will towards the West.  
Editorial comment and the shadow over the Gulf, Page 14  
"Green petrol"—a possible palliative, Page 16

Information scandal may force Vorster to resign

By Quentin Peel in Johannesburg

MR. JOHN VORSTER, the South African President and former Prime Minister, is expected to be forced to resign in the wake of a damning report to be published this week on his complicity in the Information Department scandal and its attempted cover-up.  
The dormant scandal involving alleged maladministration and outright corruption will undoubtedly blow up again after the final conclusions of the Commission, headed by Judge Rudolf Erasmus, on the secret activities of the Information Department are discussed at an emergency Cabinet meeting today. Publication of the report is likely to be brought forward because of leaks of its contents.  
It is understood that the commission has reversed its original conclusion that Mr. Vorster was not to blame for the massive misappropriation of State funds by the department under Dr. Connie Mulder, former Information Minister, and Dr. Eschel Rhoodie, the former Secretary for Information.  
It accuses the former Prime Minister of lying to the commission and being party to an attempted cover-up of the scandal, and specifically withdrawing the "exonerations" granted in its first report last December.  
The commission's other major conclusion, it is understood, is that several key operators of the massive secret funds granted for Information Department counter-propaganda and dirty tricks—some R66m (R66m)—were guilty not only of irregularities, but outright corruption. There is, however, no suggestion that Mr. Vorster was himself aware of the corruption.  
In its investigations, which began last November shortly after Mr. Vorster's resignation as Prime Minister, the Erasmus commission has unravelled a complex series of "front companies" operated with Information Department secret funds and has studied transactions in private bank accounts, including those of Dr. Rhoodie.  
The sort of secret operations already uncovered were the part-financing of an attempted takeover in the U.S. of the Washington Star newspaper at a cost of \$10m; the financing of an attempted takeover of the British publisher Morgan Gramplan, which was equally abortive; and the funding of a supposedly independent English language newspaper in South Africa, the Citizen, costing some R32m (£19m).  
All told, more than 130 secret operations were identified, most of which have been kept secret. It is believed that Mr. P. W. Botha, Mr. Vorster's successor as Prime Minister, has accepted that his predecessor must be sacrificed in order to defuse the information scandal once and for all.  
Moralist sources hope that further Probe exposure of corruption in the Government will be controlled by the legislation going through Parliament to create an advocate general, who will be able to bar further revelations. The only question is: how and when Mr. Vorster will go.  
The Government faces a key test in its position on Wednesday with the by-election in Dr. Mulder's former constituency, "the mining town of Randfontein." In spite of an expected abstention from Dr. Mulder's supporters, and a swing to the Right from white miners disgruntled at the proposed liberalisation of the labour laws, there is not thought to be any serious threat to the ruling National Party.  
Although the information affair has, therefore, not had any immediate dramatic effect on the overwhelming support for the National Party from the white electorate, it has opened up serious divisions within the Party itself, and the demise of Mr. Vorster can only aggravate them.  
Dr. Mulder, once the second most powerful man in the Party, is also not showing his hand on any future moves since he was expelled from the Party for his part in the scandal.

UNCTAD fails to find common ground on most major issues

By Philip Bowring

AFTER SEVERAL days of increasingly feverish negotiations ending in an all-night session yesterday, the fifth United Nations Conference on Trade and Development failed to reach agreement on most of the major issues it tackled.  
Following four weeks of grueling talks the rich and poor nations at the UNCTAD meeting failed to agree a resolution on the item at the top of the agenda—the restructuring of the world economy.  
There was also no agreement on a number of other important—though less ambitious—items covering money, debt, trade preferences for developing countries, the multilateral trade negotiations and shipping.  
However, the meeting did call for an end to the spread of protectionism and concluded agreements on commodities and on more help for the least developed countries. The world's 30 poorest countries will get immediate aid and member countries agreed to double their aid "as soon as possible."  
The 3,000-plus delegates at the meeting began to leave Manila with the general feeling that the meeting had not been a success. Even hardline developed countries, who persistently warned developing countries against expecting too much from such gatherings, admitted that progress had at best been the product of compromise.  
The resolution on protectionism, which has been the most talked about issue of the conference, is seen as unexceptional but worthwhile. It condemns the phenomenon and agrees that structural adjustment is needed in developed countries to ensure an "effective international division of labour."  
It stops well short of original Group of 77 demands for new mechanisms to regulate protectionism and to direct adjustment processes within the industrialised world. The Group of 77 is made up of 119 developing countries who co-ordinate their joint strategy.  
The resolution on least developed countries provides for short and long term "action programmes." Whatever happens to official aid flows, the resolution effectively commits developed countries to increase the percentage of their aid going to the poorest.  
A resolution was also adopted reaffirming the need to progress towards the aid target of 0.7 per cent of GNP. However, several countries expressed reservations, including Britain, which said it could not make any commitments on increased aid levels pending the outcome of its review on public spending.  
The Integrated Programme for Commodities received a shot in the arm from a resolution to establish a framework for a programme on processing, marketing and distribution of commodities.  
The conference also agreed a resolution on economic co-operation between developing countries which had been affected by the developed countries' insistence on the principle of the universality of UN institutions. A compromise form of words was reached.



Sir Geoffrey: political balance

Howe may free 1m from tax

By David Freud

SIR GEOFFREY HOWE, the Chancellor, is likely to carry out the previous Government's plan of raising income tax thresholds in next week's Budget enough to take 1m people out of the tax net altogether.  
Such a move would put personal allowances up by about a third more in the April caretaker Budget, costing an additional £600m in lost revenue.  
The higher thresholds are seen as providing political balance in a package whose main thrust is expected to favour the better-off.  
Furthermore, they would allow the Conservatives to claim that they had matched the election pledge to the worse-off by Mr. Denis Healey, the previous Chancellor, while still putting through their own programme.  
The raised allowances will have to be accommodated without raising the public-sector borrowing requirement beyond the target level of about £8.5bn in this financial year.

Iran oil chiefs quit

Decline of Iran industry, Back and Page 3

The present seven-man board of NIOC was only formed a month ago in a reshuffle which dispensed with most of the oil executives carried over from the old regime.  
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Action threat by leaders of engineers

By Philip Bassett, Labour Staff

ENGINEERING UNION leaders gave a warning yesterday of industrial action if improvements due this week in a pay offer to more than 2m workers are unsatisfactory.  
Mr. Terry Duffy, president of the Amalgamated Union of Engineering Workers, the largest union in the central negotiating body for the industry, said that if a new pay offer to be put forward on Tuesday was still unsatisfactory, the "initial onslaught" of industrial action might take the form of an overtime ban and possibly selective strikes.  
Mr. Duffy left the last round of negotiations with the Engineering Employers' Federation with a warning that the two sides were "collision bound."  
His militant stance was echoed yesterday by Mr. Gavin Laird, a union executive member, who, although less pessimistic than some leading officials on the outcome of the negotiations, said that if negotiations broke down this week, there was a "distinct probability" that action, including an overtime ban, one-day stoppages and further selective strikes, would take place.  
If the offer is unsatisfactory, the warning is likely to be given force next week by a recalled meeting of the union's policy-making national committee.  
The Confederation of Shipbuilding and Engineering Unions, the umbrella body for 15 unions in the industry, has been more cautious than the AUEW in warning of the implications of a breakdown in negotiations.  
The AUEW, though, is by far the largest member union, and if the question of action was so undecided as to come to a vote, a decision would almost certainly follow AUEW policy.  
Widespread national industrial action is difficult for union leaders to mount in the engineering industry because the complex two-tier negotiating structure allows local negotiations to determine actual earnings and makes the national agreement largely academic to many union members.  
After consultation with member companies, the employers' federation has indicated that it is prepared to make a "modest improvement" on Thursday. However, senior federation officials have made clear that the improvement will be small.  
The unions rejected the federation's offer tabled early last month to increase the craftsman's national minimum rate by £5 to £85 a week.  
The unions are seeking new national basic rates for craftsmen of £80 with proportionate rises for other grades. Local negotiations mean that most engineering workers receive more than the national minimum rates, but they are used in the calculation of overtime and premium payments.  
O An improved offer to 96,000 power workers is likely to be made in negotiations this week, and if union officials judge the improvements sufficient they may put it to ballot. Power Continued on Back Page

\$77m transatlantic lorry building link abandoned

By David Lascelles in New York

A PROPOSED \$77m transatlantic link between two heavy vehicle makers, MAN of West Germany and White Motors of the U.S., was cancelled yesterday after the two companies agreed that the benefits might be less than originally thought.  
Mr. S. E. Knudsen, chairman and chief executive of White, said the decision had been taken "after top executives of both companies met and conducted a wide-ranging re-appraisal of the proposals."  
He went on: "From this it became apparent that the synergistic benefits would be significantly less than we had originally anticipated."

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## OVERSEAS NEWS

## Army guards Italy polling booths

BY RUPERT CORNWELL IN ROME

VOTING BEGAN yesterday in Italy's eighth post-war general election. The first results should be known a few hours after the 76,000 polling stations close at 2 pm local time today.

Police and troops were guarding the stations to prevent any terrorist disruption of voting. But by mid-afternoon no serious incidents had been reported, while turnout was around 2 per cent down from the previous general election in June 1976 at a similar stage.

The country's 42.2m electors over 18 years of age, including many migrant workers resident abroad and some 2.5m first-time voters will be choosing 630 members for the Chamber of Deputies and 315 senators, following the dissolution of Parliament at the start of April more than two years ahead of schedule.

A few violent acts however did mar the eve of polling. In Trieste a Communist party wor-

ker was attacked, and two of the party's branch offices burnt. Other incidents were reported in Rome and in the southern university town of Cosenza.

A campaign which has failed to capture the imagination is not expected to produce any very dramatic shift in voting patterns. However, opinion polls predict that the long-ruling Christian Democrats may well add a point or two to their 1976 score of 38.7 per cent.

On the other hand it is generally forecast that the Communists could suffer a loss of 2 per cent or more from their record 34.0 per cent at the last election. It would be the party's first such reverse for 30 years.

A sign of the public's disillusion has been the attention attracted by the unpredictable Radical Party, which many observers believe may even triple its 1976 total of 1 per cent of the popular vote.

## Brussels facing bankruptcy

By Giles Merritt in Brussels

BRUSSELS IS facing a bankruptcy crisis which, according to observers, is similar to that which besets New York. The Belgian capital's administration was unable to pay its employees at the end of last week and emergency funds had to be arranged to cover hardship cases.

The city, which likes to style itself the capital of Europe, is reported to have spent its anticipated revenues for both 1979 and 1980, and is now unable to meet its current commitments. M. Wilfried Martens, the Belgian Prime Minister, has personally intervened and helped to arrange bridging finance of Bfr 110m (£1.9m) for the salaries of the city's 2,400 employees.

M. Gaston Geens, the Finance Minister, has been made responsible for setting up further emergency funding. One of the chief problems he is expected to face will be negotiation of the terms of the state guarantee that the financial institutions will accept. The size of the loan required immediately by the Brussels authorities is unknown, although some estimates put the first tranche alone at Bfr 990m.

Fundamental to the city's bankruptcy crisis is the Belgian system for administering municipal finances. The banker to Belgium's communes is the Credit Communal, but it has apparently become seriously over-stretched by the demands of Greater Brussels.

## Malta Premier accuses Libya

By Godfrey Grima in Valetta

Mr. Dom Mintoff, Malta's Prime Minister, on Saturday night accused Libya of "pulling Malta's leg" in the protracted negotiations over territorial waters.

Malta needs agreement on territorial waters to avoid problems with Libya when it starts drilling for oil in what is reputed to be a promising zone.

Talks have been going on for three years, and at one time Col. Muammar Gaddafi, Libya's leader, agreed to have the dispute settled by the International Court of Justice. Libya's unwillingness since then to come to an agreement with Malta has exasperated Mr. Mintoff, but Saturday night's remarks were the first public acknowledgement of differences with Libya.

## Thousands greet Pope on 'pilgrimage' to Poland

BY ANTHONY ROBINSON, EAST EUROPEAN CORRESPONDENT

WAVE AFTER wave of applause swept through a vast audience of students and young people outside Warsaw's Church of Saint Anne yesterday as Pope Paul II told Poland's youth it was not by physical force but by the openness of heart "filled by the Holy Spirit" that man was to be measured.

Then crowds surged through the streets to Victory Square, to wave to the Pope as he flew off in a white helicopter to continue his pilgrimage to the shrines and holy places of his motherland.

The papal visit began on a note of deep emotion as his Holiness bent to kiss the native soil on his arrival at Warsaw Airport. He embraced the Cardinal Primate of Poland, Msgr. Stefan Wyszyński and, in reply to the welcoming speech by the Polish Head of State, Lech Wałęsa, underlined his gratitude at being allowed to

make the visit (denied to his predecessor Pope Paul VI) and the "purely religious motives" of his pilgrimage. He added: "I desire that the fruit of this visit may be the internal unity of my fellow countrymen and also a further favourable development of the relation between State and Church."

But the way in which religion and the Catholic Church are inseparable from wider issues of politics and Polish history is the crucial motive of his visit so far. Thus he began his reply to the welcoming speech of Communist Party First Secretary Mr. Edward Giersek at Warsaw's Belvedere Palace by recalling the words of Pope Paul: "A Poland that is prosperous and serene is also beneficial for tranquility and good collaboration among peoples of Europe."

References to Poland's history wove a common theme

into the speeches of both Church and State leaders. But while Mr. Giersek spoke of "alliance, friendship and co-operation with the Soviet Union" as the safeguard of Socialist Poland's "independence, sovereignty and security," the Pope, during his sermon in Victoria Square, recalled the bitter days of the Warsaw uprising in 1944 when Poles "undertook an unequal battle against the aggressor, a battle in which it was abandoned by the allied powers."

Earlier he told Mr. Giersek, State and Party leaders at the Belvedere Palace that "peace and the drawing together of peoples can be achieved only on the principle of respect for the objective rights of the nation such as the right to existence, to freedom, to be a social and political subject and also to the formation of its own culture and civilisation."

## Palestinians warn Sadat supporters

By Ihsan Hijazi in Beirut

PALESTINIAN guerrillas, who claimed responsibility for the assassination of an Arab notable in the Israeli-occupied city of Gaza, have threatened to take similar action against any Arab who co-operates in negotiations on the proposed autonomy in the Gaza Strip and the West Bank of the Jordan.

The murder of Sheikh Hashim Khuzandar, the "Imam of Gaza" last Friday night, has been claimed by the hardline Popular Front for the Liberation of Palestine (PFLP).

Sheikh Khuzandar was known to have supported President Sadat's peace initiative and the Egyptian-Israeli treaty. His murder followed speculation that the Egyptians and Israelis had been trying to get Sheikh Khuzandar and Mr. Rashid Shawa, the mayor of Gaza, to join the autonomy negotiations which are to be resumed in Alexandria on June 7.

L. Daniel adds from Tel Aviv: Teams in Jerusalem and Cairo are getting ready for the start of negotiations between Egypt and Israel on the normalisation of relations between the two countries and the shape and content of the proposed autonomy for the West Bank and Gaza. Three Israeli Cabinet Ministers, including Mr. Moshe Dayan, the Foreign Minister, will visit Egypt within the next ten days.

Meanwhile, Premier Menachem Begin is facing a challenge from within his own "Herut" faction of the Likud Government. A three-day conference of 1,000 Herut delegates was due to meet late last night. The party's firebrand, Mrs. Golda Meir, has already announced she will not attend, and a new party is about to be formed led by one of Israel's most esteemed scientists, Prof. Yuval Ne'eman, who considers that Herut, and Likud as a whole, is abandoning Herut's principles by its concessions.

## New UAE government delayed

BY RICHARD JOHNS

THE DEADLINE for the formation of a new Government of the United Arab Emirates passed here in Dubai yesterday without agreement on its make-up.

Sheikh Zayed, president of the UAE and ruler of Abu Dhabi, has still not approved the list of names originally submitted nearly a fortnight ago by Sheikh Rashid, the ruler of Dubai, who undertook to become Prime Minister and form a new administration as long ago as April 30.

The meeting of the Supreme Council, including the other five Emirs of the Federation, which was scheduled for yesterday to approve the new Cabinet, did not take place.

It is understood that Sheikh Zayed has reservations about

one of the names proposed by Sheikh Rashid, and also the positions designated to two others by him.

At the same time, they have agreed that two Sharjas in the outgoing Cabinet, Mr. Abdullah Omran Taryam and Mr. Khalifa Al-Roumi, who held the education and health portfolios respectively, will be dropped.

Despite the failure to meet the deadline, there is no atmosphere of crisis. On the contrary, relations between Sheikh Zayed and Sheikh Rashid seem to be exceptionally cordial at present.

When he accepted his mandate, Sheikh Rashid was given carte blanche by the president to form an administration of his own choosing, so that the paralysing crisis over the form

of the federation could be overcome. This was in accordance with suggestions made by Sheikh Sabah Al-Ahmed Al-Sabah, the Kuwaiti Foreign Minister, who attempted in April to mediate between the two leading figures in the union.

Sheikh Rashid has committed himself to making over half his oil revenues, which this year should amount to some \$1.75bn, available to the common budget. But his assumption is that most, if not all, of his money will be devoted to federal services in Dubai, for which he has in the past been responsible.

These services include the Dubai defence force (nominally part of the NAE armed forces), the police, electricity, water, his own municipal administration, and TV and radio.

## Egypt bid to save arms industry

BY ROGER MATTHEWS IN CAIRO

EGYPT IS EXPECTED to launch a last-ditch effort this week to rescue something from the threatened collapse of the billion-dollar Arab arms industry. Mr. Hosni Mubarak, the Egyptian Vice-President, is planning to visit both Washington and London soon and is expected to urge President Carter and Mrs. Margaret Thatcher to continue support for the Arab Organisation for Industrialisation (AOI).

In a letter to the British Government last week Crown Prince Fahd of Saudi Arabia spelled out the intention of his country, together with Qatar and the United Arab Emirates, to dissolve the AOI, of which Egypt is the fourth partner. The three Gulf members—which broke relations with Egypt after the signing of the peace treaty with Israel—are scheduled to meet in Paris this week. Egypt is not expected to be present, although Egyptian AOI officials may be there.

The AOI was set up four years ago with the Gulf states providing the funding and Egypt the facilities and a 5,000 labour force for the production via joint-venture companies of Jeeps (with American Motors), Lynx helicopters (with Westland), Swingfire anti-tank missiles (with the Dynamics Group of British Aerospace), and later fixed-wing aircraft with Dassault-Breguet of France.

Mr. Mubarak, a former air force commander, is understood to be additionally concerned as it was planned for the AOI to take on increasing responsibility for keeping the backbone of the Egyptian air force—nearly 200 Soviet MiG-21s—in operational condition. Already Egypt's MiG-23s have been grounded owing to lack of spares and the same fate is threatening a growing number of the MiG-21s, many of which are due for major overhauls.

Although funding is probably available to keep the helicopter venture operational for some months, Westland must be most deeply concerned about the viability of the project if the Arab market is lost because of the boycott on Egypt. Arab British Helicopters had planned to produce some 250 Lynx, of which nearly half would have been exported.

Egypt has frozen AOI funds held in Cairo, although it has now unlocked the accounts of the joint-venture companies.

## Minister alleges ZANU plot to kill Muzorewa

BY TONY HAWKINS IN SALISBURY

ZIMBABWE RHODESIA'S majority rule Government begins its first week in office today with two tough warnings to political rivals of swift retribution if the law is broken. The new Prime Minister himself in a nationwide radio and TV broadcast accused some leading politicians whom he did not name of "mischievous, irresponsible, naked arrogance and I might even go so far as to say, treasonable behaviour."

Even as the Bishop was speaking his Minister of Law and Order, Mr. Francis Zindoga, revealed that police had uncovered a plot to assassinate the new Prime Minister. Mr. Zindoga alleged that the defence lawyer of one of the accused, Rev. Ndabaningi Sithole, a ZANU member, was connected with the murder plot. He said the ZANU men had planned to kill the Bishop and some of his "henchmen."

The Rev. Sithole denied the charges and a party spokesman accused Mr. Zindoga of "irresponsibility" in making public such accusations when

the police were still investigating the matter.

Meanwhile security force officials said that the ZANU men arrested last week were suspected of hoarding arms.

In a second nationwide broadcast last night Mr. Zindoga said the new Government "will not hesitate to act against those who, by unconstitutional means, may seek to destroy what has been achieved by the people through the ballot box."

In his address the Bishop revealed that since the April elections he had sent messages to the leaders of the frontline states advising them that the country now had a popularly elected majority rule government. He said he took as a "negative reply" the fact that these countries and especially Zambia and Mozambique were still allowing their countries to be used as bases to overthrow his Government.

Meanwhile it has been revealed that several U.S. State Department envoys had visited Salisbury, but talks with the bishop in the past week.

## Soviet aid for India steel plant

By K. K. Sharma in New Delhi

THE INDIAN Cabinet has approved a proposal for a 3m-tonne steel plant to be built at Vishakhapatnam, in Andhra Pradesh, south India, with Russian assistance. The plant requires an investment of Rs. 22,368m (£1.4bn) and will start producing steel within four years.

This is the biggest single investment decision by the Janata Government, and because of the magnitude of the project and the scale of resources mobilisation, it will be undertaken in two stages.

The initial capacity in the first stage will be about 1.2m tonnes. It will be the third Soviet-aided steel plant in India (the others are at Bhilai and Bokaro).

The foreign exchange component of the project is estimated at around Rs. 5bn. It is hoped to obtain this from existing rupee credits committed by Russia.

India now imports 1m tonnes of steel a year. The Government has plans for two more steel plants, at Mangalore in Karnataka state, and Paradip, in Orissa state.

## Mexico trade deficit rises

BY WILLIAM CHISSETT IN MEXICO CITY

MEXICO'S trade deficit in the first quarter of this year was \$500m, 34 per cent higher than the same period in 1978, according to the leading private bank Banamex. The bank estimates that the year-end deficit will be \$2.6bn compared to \$2.2bn last year.

The figures confirm the sharp increase in imports and the failure of non-oil exports to make any substantial headway. Public sector imports increased in the first three months by

over 70 per cent compared to the same period last year. Private sector imports rose by 40 per cent.

Such levels are indicative of the expansion plans being made in industry as a result of the greatly improved economic climate since the devaluation of the peso in 1976. But industry is not yet exporting very much more.

Exports increased overall by 49 per cent in the first quarter. Non-oil exports rose, however, by only 24 per cent.

## More Afghan refugees flee

By Chris Sherwell in Islamabad

THOUSANDS of refugees from the fighting in Afghanistan have crossed the frontier into Pakistan over the past ten days, swelling the numbers to nearly 100,000.

The influx is an indication of the growing intensity of the running guerrilla war being waged by Afghan Muslim rebels against the Soviet-backed Government of Mr. Taraki in Kabul. The previous figure of 85,000 was given less than a fortnight ago.

## Golden Liberty Lines starts a new era in cargo movement to Nigeria.

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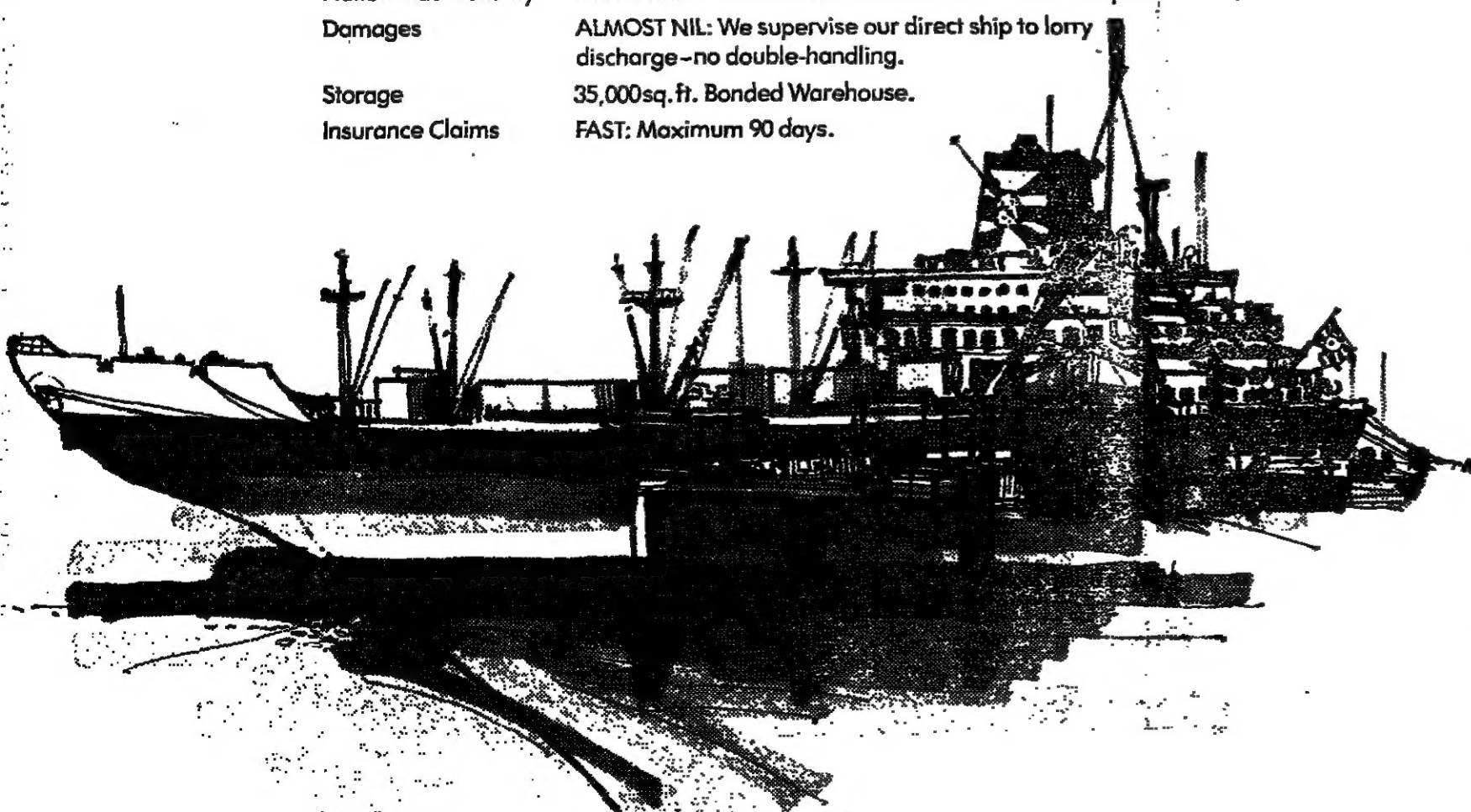
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## Long-term optimism on tankers

By Ian Hargreaves, Shipping Correspondent

A BOOM in oil tanker freight rates is possible in the years 1982-85, according to Terminal Operators, the London consultancy company.

In its annual review of world oil markets, the consultancy emerges with a forecast which is in flat contradiction to many gloomier projections, especially from within the oil companies, in the last two years.

Terminal Operators believes that the current level of ship scrapping and the prospect of reasonably steady trade growth will produce higher seaborne crude oil movements, which it expects to rise by 3.9 per cent between 1977 and 1982.

This, the authors argue, will move tanker supply and demand into general balance in 1982, with an even earlier recovery in demand for smaller crude tankers and for oil product carriers.

The fact that three remain serious short-term uncertainties about the world economy and oil trades will tend, Terminal Operators believes, to make shipowners cautious about ordering new ships.

There is a need, according to the report, for example, for a 50 per cent increase in the product carrier fleet in the review period.

Terminal Operators thinks that owners will be particularly cautious in ordering larger tankers, when the demand for such vessels returns after 1982, "particularly if prospective owners see a risk in the possible exhaustion of world oil reserves before their investments can be fully amortised."

\* World Oil Demand and Tanker Markets to 1982: Terminal Operators, Rodwell House, Middlesex St, London E1 7JL. £65 (UK), £67 (overseas).

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## World Economic Indicators

|              |       | RETAIL PRICES |          |          |          |                             | Index base year=100 |
|--------------|-------|---------------|----------|----------|----------|-----------------------------|---------------------|
|              |       | April 79      | Mar. 79  | Feb. 79  | April 78 | % change over previous year |                     |
| UK           | 214.2 | 210.6         | 208.9    | 194.6    | 10.1     | 1974=100                    |                     |
| U.S.         | 211.5 | 209.1         | 207.1    | 191.5    | 10.4     | 1967=100                    |                     |
| Holland      | 124.9 | 124.2         | 123.0    | 119.8    | 4.2      | 1974=100                    |                     |
| Italy        | 146.3 | 146.1         | 144.3    | 129.9    | 14.3     | 1976=100                    |                     |
| Japan        | 125.7 | 124.8         | 123.0    | 122.5    | 2.6      | 1976=100                    |                     |
| West Germany | 149.2 | 148.2         | 147.1    | 144.5    | 3.3      | 1976=100                    |                     |
| Belgium      | 131.4 | 131.3         | 130.9    | 126.7    | 3.7      | 1974=100                    |                     |
| France       | 213.0 | 211.1         | 209.7    | 193.4    | 10.1     | 1970=100                    |                     |
|              |       | UNEMPLOYMENT  |          |          |          |                             | Index base year=100 |
|              |       | May 79        | April 79 | March 79 | May 78   | % change over previous year |                     |
| UK           | 000s  | 1,306.7       | 1,310.9  | 1,350.5  | 1,344.4  | 0.5                         |                     |
|              | %     | 5.4           | 5.5      | 5.7      | 5.7      |                             |                     |
| W. Germany   | 000s  | 875.5         | 875.7    | 957.7    | 1,000.4  | -12.4                       |                     |
|              | %     | 3.8           | 4.2      | 5.0      | 4.4      |                             |                     |
| Holland      | 000s  | 208.2         | 209.75   | 211.1    | 208.2    | 0.3                         |                     |
|              | %     | 5.0           | 5.1      | 5.2      | 5.1      |                             |                     |
| France       | 000s  | 1,290.4       | 1,313.0  | 1,341.9  | 1,105.7  | 21.3                        |                     |
|              | %     | 5.6           | 5.7      | 5.8      | 5.1      |                             |                     |
| U.S.         | 000s  | 5,900.0       | 5,871.0  | 5,881.0  | 5,983.0  | -1.7                        |                     |
|              | %     | 5.8           | 5.7      | 5.7      | 5.7      |                             |                     |
| Japan        | 000s  | 1,240.0       | 1,350.0  | 1,210.0  | 1,230.0  | -2.2                        |                     |
|              | %     | 2.2           | 2.1      | 1.9      | 2.2      |                             |                     |
| Belgium      | 000s  | 301.9         | 303.1    | 300.9    | 284.1    | 7.1                         |                     |
|              | %     | 7.5           | 7.6      | 7.5      | 7.1      |                             |                     |
| Italy        | 000s  | 1,632.0       | 1,651.0  | 1,648.0  | 1,520.0  | 8.0                         |                     |
|              | %     | 8.1           | 7.5      | 7.5      | 8.0      |                             |                     |

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## WORLD TRADE NEWS

WORSENING FINANCIAL DILEMMA

BY ANDREW WHITLEY IN TEHRAN

## Iran's industrial plans in ruins

LITTERED ACROSS the Iranian countryside are the hulks of hundreds of unfinished or unusable development projects. As one Western ambassador commented bleakly, surveying his country's wrecked hopes, "Iran has become an industrial cemetery."

Less than a year after the civil disruption of the anti-Shah movement brought most site work to a halt, it is clear that the highly ambitious development programme designed to catapult Iran into the ranks of the world's top 10 nations is in ruins.

Sifting through outdated project lists to salvage what is possible the new bureaucrats of the Islamic republic apply homespun criteria: combining the fashionable Western virtue of "small is beautiful" with an Islamic puritanism anguishing a simpler life.

An Iranian energy expert, who used to be a foremost advocate of nuclear power, summed up this personal and national metamorphosis recently by writing in a scholarly paper that the two giant nuclear power stations nearing completion at Bushire on the Gulf should be turned into grain silos.

Joking apart, the Shah's scheme for an installed nuclear capacity of 24,000 megawatts by 1994, supplying half the nation's energy needs, epitomised the breathtaking scale of the grand vision, in which considerations of cost-effectiveness were relegated to the sidelines.

But alongside the political opposition to dictatorship came a heated gut reaction within the administrative elite itself to the very philosophies of excess, breeding a strong anti-nuclear lobby among those very Western-educated technocrats the Monarch had relied on to carry out his dreams.

The failure of the Shah's hopes for industrial take-off through massive injections of capital and foreign technology is also, in part, the failure of the Western multinationals to restrain themselves or their eager clients from indulging in inappropriate schemes.

The oil producers of the Gulf provided an unprecedented opportunity, as an industrial test-bed and as a source of potentially massive profits. But in the case of Iran the consequence has also been a level of losses unprecedented in business experience world-wide, short of a major natural disaster or a global war.

On conservative estimates, the likely loss of business for foreign concerns, only on major civilian projects in Iran, will be nearly \$38bn (£18.6bn). Less readily identifiable defence contracts, and smaller scale industrial and infrastructure work, would probably double that figure. Britain and the U.S. have been the hardest hit because of their heavy defence exposure, but the other industrialised countries have also all suffered badly.

The revolution caught Iran when its development effort was at its peak in terms of projects under construction. Some date back nearly a decade but only moved off the drawing board when the quadrupling of oil revenues in 1973-74 gave new life to the five-year plan. The plan period ended in March 1978, but bottlenecks and other constraints delayed completion of a high proportion of projects. Eventually they were caught up in the revolution and left to the mercy of a new regime and a very different economic climate.

Eighteen months ago the National Iranian Oil Company was talking in terms of building a new 300,000 barrels-per-day

refinery every two years to meet rocketing domestic demand and to export a higher proportion of oil products. The Isfahan refinery, under construction by Thyssen of West Germany and Fluor of the U.S. was an essential element in its plans. Today the refinery stands 95 per cent complete, and the contractors are anxious to finish it off, but NIOC is said to be giving it a low priority.

## Abandoned

The key highway linking north and south Iran, the 1,150 mile Qom-to-Bandar Shahpour road, is almost certainly being abandoned. Estimated to cost \$2.4bn, the first contract worth more than \$700m for this badly needed road was awarded last year to a consortium of America's Morrison-Knudsen and France's Jean Lefevre companies.

Now Mr. Akbar Ali Moinefar, the Minister in charge of the Plan and Budget Organisation, has decided it is no longer necessary.

On a smaller scale, one of the world's largest sugar mills, built by the Dutch near Dezful in the

south-west, stands, rusting and unused several months after its completion. On oil products line to Mashhad in the north-east completed last year by INTEP, a joint Italian-Iranian venture, has still to be formally commissioned by NIOC.

A \$265m desalination plant at Bushire, being constructed by the Japanese, is one-third complete, but it will be a white elephant if the nearby West German nuclear plants, intended to provide its power, are scrapped, as seems likely.

This last example—projects that become meaningless if a decision to axe them is taken in isolation—is one reflected elsewhere in the Iranian industrial scene, especially in petrochemicals.

The massive Du Pont synthetic fibre plant at Isfahan is never likely to be economic without the domestic feedstock now highly unlikely to be produced in the next decade.

In the overall confusion a new element to appear is inter-administration conflict over whether or not to proceed with highly expensive projects contracted under the Shah.

Unusually, it is the techno-

crats of the specialist agencies, such as the Atomic Energy Organisation of Iran, and the National Iranian Gas Company, who are the most adamant about cutting their losses.

The new head of the AEOI, Mr. Feridun Sahabi, a young engineer close to the Prime Minister and a zealous social reformer, is insisting on the cancellation of the two Kraftwerk Union nuclear plants at Bushire, despite the outcry to date of \$3.14bn and the fact that they are three quarters complete. Opposition to this stance comes from the Finance Ministry and the plan and budget organisation.

At NIGC, its chairman, Dr. Ali Morshed, is taking an even stronger stand against his organisation's former prize project, the \$3bn large diameter gas pipeline running from the southern fields to the Soviet Union.

Known as IGAT-2, much of the initial ordering of materials and laying of pipe has already been done. But in this case, as with the \$1.3bn Kalingsas LNG scheme, changes in world economics now make them much more dubious economic

prospects than when they were begun.

Much more insidious than the straightforward axing of major projects is the slow death many of them are being subjected to by factors directly related to Iran's post-revolution condition.

These are:

● Indecision and prevarication by a provisional Government unsure whether it will last more than a few months and afraid to take any controversial decisions;

● Disputes over back progress payments stretching, in some cases, into hundreds of millions of dollars and going back over a year;

● The strict curbing of the number of foreigners allowed to work in Iran in future; and,

● Worker committees maintaining a stranglehold over their old operations, in league with the local security committees.

Many cases of foreign management being held hostage on their sites or within the country until they meet the exorbitant claims being put in by the workers are being reported. It is a problem the Government says it deplores but has been helpless to stop.

On the other hand, grass roots power, as expressed by worker committees within the Labour Ministry and the Government Foreign Residents Bureau, is being exercised, making it even more difficult to finish off those projects given priority by the authorities.

## Insecurity

With all hope of handsome profits having disappeared, the financial dilemma for many Western companies is whether to hang on to their original contracts and keep a low profile, in the hope of recovering their debts from the clients, usually the Government; or whether to cut their losses and pull out. To stay on usually means having to carry a large idle work force as the Government has shifted its unemployment burden onto employers by insisting that the workers be kept on or given large back wage payments.

Indeed, at a time when there is little security in the land and power is in the hands of bands of discontents, unemployed workers, further agitated by the Government's blaming of

foreigners for the country's problems, many corporate headquarters are having to make the difficult decision of whether or not their men should venture into the Iranian countryside at all.

For many concerns, the last straw may be the Government's insistence that back payments will not be made until contractors agree to sign a document waiving all claims arising out of the revolutionary turmoil.

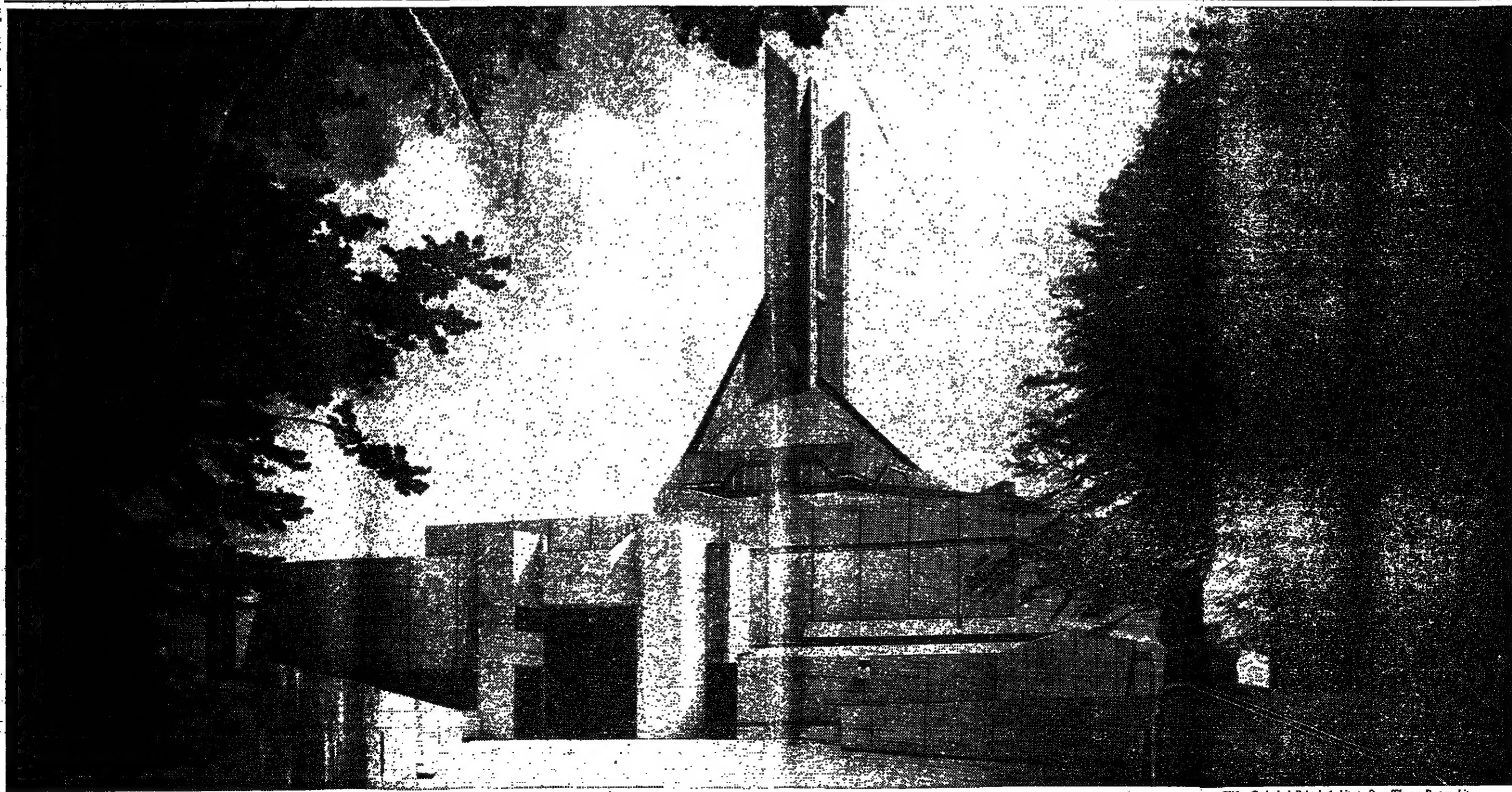
Unsurprisingly, the initial reaction of contractors has been an outright refusal to sign. Sumitomo and Furukawa, the Japanese companies building high tension power lines across the Alborz mountains to Tehran, are known to have refused point-blank.

Most Western companies, like the Iranian Government itself, will probably elect to defer any decision until the political fog clears.

On present indications, though, that day may still be a long time away, perhaps a year or more. By that time, even fewer of the unfinished projects will, no doubt, be deemed necessary and the graveyards will be fuller.

## SELECTED LIST OF MAJOR DEVELOPMENTS PROJECTS IN IRAN

| PROJECT  | PRESENT STATUS  | COUNTRY                        | VALUE \$bn | CONTRACTOR  |
|--|---|--------------------------------|------------|---|
| 1) 2 x 1,200 MW nuclear power stations, Bushire                  | 77 per cent complete, suspended, cancellation possible        | West Germany                   | 6.9        | Kraftwerkunion                                    |
| 2) Gas secondary recovery/reinjection programme, Khuzestan       | First phase completed. Low priority now, unlikely to resume   | U.S./Britain                   | 6.0        | Ralph Parsons, Foster-Wheeler, Fluor              |
| 3) 2 x 900 MW nuclear power plants, Karun river                  | Site work completed. Cancellation certain                     | France                         | 5.9        | Framatom-led consortium                           |
| 4) Iran-Japan petrochemical complex, Bandar Shahpour             | 85 per cent completed. Top priority, likely completion        | Japan                          | 3.3        | Mitsui-led consortium                             |
| 5) IGAT-2 Gas trunkline to Soviet Union                          | Third completed. Suspended. Almost certain cancellation       | USSR/France/Britain/Poland     | 2.0        | Willeg, Spie Batignolles, others                  |
| 6) Tehran-Khorramshahr, Bandar Shahpour rail electrification     | Low priority, unlikely go-ahead in near future                | France/Denmark                 | 3.0        | Spie Batignolles, Kampax                          |
| 7) 1.5m tons pa steel mill, Bandar Abbas                         | Cancellation in balance, contradictory reports                | Italy                          | 2.9        | Finsider/IRI                                      |
| 8) Tehran city centre development, Shahestan Pahlavi             | Already cancelled as whole project                            | Britain                        | 2.6        | Llewellyn-Weeks-Davies                            |
| 9) 1,150 mile highway, Qom-Bandar Shahpour                       | Preliminary work halted. No decision to resume                | U.S./France                    | 2.4        | Morrison-Knudsen/Jean Lefevre                     |
| 10) Sar Cheshmeh copper mines and plant, Kerman                  | Mine and initial process plant 90% complete. Work suspended   | U.S./West Germany/Belgium      | 1.6        | Anasconda/Parsons-Jurden/Krupp-Mechim             |
| 11) Kerman-Bandar Abbas railway line                             | Priority. Construction tenders may be invited again           | Denmark                        | 1.5        | Kampax  |
| 12) Electrification and doubling 400 mile railway, Tehran-Tabriz | Suspended. Go-ahead highly unlikely                           | Britain                        | 1.4        | Tramark   |
| 13) Tehran Metro   | Construction first stage halted. Almost certain cancellation  | France                         | 1.3        | Ratp/Sofretu                                      |
| 14) 1.2m ton pa steel mill, Isfahan                              | Cancelled after award few construction contracts              | Britain/West Germany           | 1.1        | British Steel Corporation                         |
| 15) New port of Bandar Abbas                                     | Awaiting backpayment \$177m and work permits. Hopeful         | Italy                          | 1.1        | Condotte d'Acqua                                  |
| 16) New Tehran airport   | Work stopped last autumn after site clearing. Cancelled       | U.S.                           | 1.1        | TAMS  |
| 17) Kalingsas LNG project  | Almost certain cancellation. Too many problems                | France                         | 1.0        | Kalingsas consortium                              |
| 18) Expansion overall telecommunications network                 | Dropped as whole project. ABI unlikely to return              | U.S.                           | 1.0        | American Bell International                       |
| 19) 200,000 b/d oil refinery, Isfahan                            | 95 per cent complete. Last minute problems, Iran uninterested | U.S./West Germany              | 0.9        | Fluor/Thyssen                                     |
| 20) Aromatics plant, Abadan                                      | Construction contracts most unlikely to be awarded            | Britain                        | 0.8        | Foster-Wheeler                                    |
| 21) Installation telephone exchanges and lines                   | Third completed. Extensive renegotiations underway            | U.S.                           | 0.8        | GTE of Chicago                                    |
| 22) 1,740 MW thermal power station, Neka                         | Priority. First unit on stream summer 1979                    | USSR                           | 0.7        | Soviet Ministry of Energetics and Electrification |
| 23) 2.5m tons pa sponge iron plant, Ahwaz                        | Russians asked to speed up work                               | West Germany                   | 0.7        | Brown Boveri/Deutsche Babcock                     |
| 24) 1,240 MW thermal power station, Ahwaz                        | 75 per cent completed. Work stopped but likely to resume      | U.S./Britain                   | 0.5        | Easter/Swindell-Dressler/Foster-Wheeler           |
| 25) Shipbuilding/dry docks complex, Bandar Abbas                 | Drydocks — pessimism: shipbuilding — some hopes               | South Korea/West Germany/Spain | 0.5        | Hyundai/Blom and Voss/Dragados                    |



Clifton Cathedral, Bristol. Architects: Percy Thomas Partnership.

## Who built the economy Cathedral?

Cathedrals and shoestring budgets seldom go happily together. Building to man's immortal spirit is no time to cut corners.

However, the Roman Catholic Diocese of Clifton, Bristol, did not possess limitless funds. All they had was an unpromising site in a Victorian residential area. What the Diocese achieved was a building of rare beauty, with a noble hexagonal nave seating 1,000, eminently suitable for all

liturgical functions, a 'fiche' soaring 165 feet to the heavens, and even an unobtrusive car park for 100 cars.

The material was concrete — a medium not normally associated with great architecture dedicated to the glory of God. The cost was well below a million pounds — an amazingly low sum for a building which will be an inspiration throughout its 1,000-year life span.

The builders were John Laing, not for the first time showing their adaptability and the understanding of an architect's problems which have helped make them one of the biggest construction companies in the world.

Clifton Cathedral won the Concrete Society Award. The judges commented: "The high standard of workmanship makes the detailing of the structure a pleasure to see at close quarters."

It is a building where design and execution have gone hand in hand to create architecture.

It was also a building where Laing had the satisfaction of helping make a beautiful idea take shape.

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## Liberal optimism in Liverpool

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

IN THEIR manifesto for the European elections the Liberals confidently predict that they will win more British votes than in the recent General Election. Certainly, they will need to do so in order to win Liverpool, a city which is high on the list of target areas where they believe there is a chance of victory.

The Liberals base their optimism on the much publicised success which the party has achieved in the local elections for the Liverpool City Council over the years. Although they have not had an overall majority on the council they have controlled it over four years during the 1970s. On top of this came the surprising Liberal by-election victory by David Alton in the local constituency of Edge Hill earlier this year.

In this area of high unemployment and urban blight the Liberals have built up a formidable body of support by exploiting local grievances. They believe that this method can win the European seat for the Liberals next week.

A cool look at the statistics, however, shows the magnitude of the task. Eight of the city's constituencies, with the addition of Bootle, have been merged into one for the European vote. Of these, Labour holds six and the Tories two. The Liberals retained Edge Hill in the general election but their majority was halved. The Labour general election vote throughout the Euro-constituency was 184,000, the Conservatives 112,000 and the Liberals 45,000.

The Liberal candidate, Paul Clark, a local solicitor, believes that this pattern will not be repeated in the Euro-poll. He maintains that in the General Election the odds were weighted against his party by the "presidential" nature of the campaign and by the voters' knowledge that the Liberals could not form a government.

Needless to say the other candidates, Gloria Hooper, Conservative, and Terry Harrison, Labour, will have none of this.

Mr. Harrison, a self-proclaimed Marxist who sits on the Board of the Left-wing paper, The Militant, has no doubt that the Tories are his main enemy. His election slogan has a simple brutality — "Fight the bosses EEC." His opponents are eager to highlight his Marxist beliefs but he dismisses their taunts as "the last resort of political cowards." Nevertheless, he is quick to disclaim responsibility for the bust of Lenin and the pennants from the East German Republic which decorate the offices of the trades council where he meets the Press.

He exudes a socialist puritanism and quivers with indignation as he describes a trip to Luxembourg to meet other European Socialists. "I never saw such luxury — 26 quid a night bed and breakfast."

Over at the Tory committee rooms the organisation seems to be running smoothly despite the recent plethora of elections. Miss Hooper, a lawyer with international experience,

is placing great emphasis on the amount of aid which Merseyside, an assisted area, has received from the European Regional Fund.

With the decline of the Atlantic passenger service into the port of Liverpool the city has looked with envy at the growing prosperity of the southern and eastern ports which has resulted in the growth of trade with the EEC. To counter this Miss Hooper emphasises that the development of the Community will bring increased wealth to all parts of the UK, including the North West.

Canvassing at an old people's home earlier this week there was a polite response until one military-looking gentleman announced that he had voted in the referendum against British membership of the EEC. This seemed to be the signal for a remarkably bitter outbreak of anti-European sentiment.

"The French are twisters ...



what about food prices? ... they all cook the books ...

Conscientiously Miss Hooper explained that direct elections could help put these matters right. As she departed the matron confided that in her view the South had received all the benefits of membership and that the North West had voted solidly against the EEC in the referendum.

## Luxembourg's national election could influence Europe

BY GILES MERRITT, RECENTLY IN LUXEMBOURG

THE OUTWARD signs of electioneering in Luxembourg are small and tidy. Neat little billboards about 4ft square have been erected — not too conspicuously — around the Grand Duchy and candidates' posters are arranged on them in what looks like a finely calculated share-out of space. Posters are not defaced, and it seems they are never obliterated by a rival sticker.

Yet underneath this decorum, Luxembourg is in the throes of two election campaigns. On Sunday, June 10, Luxembourg will vote in both a general election and the Parliamentary Euro-election. Both polls have important implications for the country and are closely intertwined.

Luxembourg is physically and figuratively the epicentre of the Common Market. It is host to the secretariat of the European Parliament, and the majority of the Assembly's sittings have been here. The completion of the 404 Euro-MPs to be elected in the other member states is perhaps more important than the six seats to be filled by Luxembourg. But the outcome of Luxembourg's national election could influence the future of the European Parliament.

It sounds paradoxical, but the explanation is simple enough. M. Gaston Thorn, the Luxembourg Prime Minister, faces the possibility of losing office in the general election. If he is defeated he has indicated that

he would accept the post of president of the directly-elected European Parliament, in which position he could become the formidable champion of a more powerful assembly.

How the two elections will turn out, however, is far from certain. Democracy in the Grand Duchy operates on the same cumbersome system as Belgium. Taking the effects of proportional representation to their logical extreme, Luxembourg now bemoans the fact that they cannot be sure their votes will not have the opposite effect to that intended.

The absurdity of the situation is exaggerated, but the fact remains that Luxembourg elections are increasingly inscrutable. The result of the 1974

general election that unseated the dominant Social Christian Party after 50 years of uninterrupted power confounded all the pundits. By much the same token, M. Thorn, himself the Liberal leader of a Socialist-Liberal coalition, hopes that the widespread expectation of a coalition defeat will be wrong.

His Government's view is that Luxembourg has no reason to replace an Administration that during its five-year term has successfully ridden out an international recession. Inflation and unemployment are low, at 3.7 per cent and less than 1 per cent respectively, and last year motor car registrations in the country hit new records. The issue, say Ministers, is not prosperity but whether or not

Luxembourg should be ruled by a single, self-perpetuating Party machine. They charge that the Social Christians, with their large budgets and their control of Luxembourg's most powerful newspaper, are concerned that the voters should not develop a taste for a two (or more) party system.

One suggestion is that the former Prime Minister, Social Christian M. Pierre Werner, miscalculated when in 1974 he invited M. Thorn to attempt to form a coalition. He did not believe, a Socialist-Liberal Alliance was possible, let alone durable.

It is not a mistake he is likely to make again if an anti-coalition "landslide" of two or three seats takes place.

## Holidays record predicted by poll

BY ARTHUR SANDLES

MORE BRITONS than ever intend having a holiday this year, and so many people plan to go abroad that foreign travel could top pre-recession levels, which could have ominous implications for the UK's until-now profitable tourism account.

This year's holiday intentions survey, done for the English Tourist Board by NOP Market Research, shows that 70 per cent of the British plan to holiday somewhere this year. This compares with 59 per cent who expressed the same intention 12 months ago.

This is good news for both home tourism and the UK's foreign markets, but the survey indicates that travel abroad is likely to rise faster than domestic trips.

British travel within the UK has remained a constant 40 per cent of a fluctuating market for the past five years. England's individual share this year, however, looks like going up from 27 per cent to 28 per cent of the total.

Travel abroad will probably increase from 15 per cent of the population to 19 per cent. Among higher income managerial groups 81 per cent plan a holiday of some sort, a third of the total intending to go abroad.

A striking feature of the survey results is the high intention of taking long holidays. The survey suggests that "the main holiday season in Britain will be about as prosperous as in 1978."

## Tories told of industrial needs

By Michael Cassell

THE GOVERNMENT will fail to revitalise Britain's economic and industrial performance unless sufficient resources are used to maintain and improve the basic services on which manufacturing industry depends, according to the Federation of Civil Engineering Contractors.

In a paper sent to Sir Geoffrey Howe, Chancellor of the Exchequer, and Mr. Michael Heseltine, Secretary for the Environment, the federation warns that unless the infrastructure needs of the economy are accorded proper weight in the public expenditure balance, policies aimed at restoring the vitality of the private sector will be thwarted.

The federation, with other representatives bodies from the construction sector have, since the General Election, been urging the Government to withstand the temptation to use the industry as an easy target for expenditure cuts.

They have pointed out the effects on construction of a long series of debilitating expenditure reductions and emphasised that its longer-term strength and capability would be irreversibly undermined if further cuts in workload were made.

But in spite of its efforts, the industry expects to be hit in the Budget, having been warned by Mr. Heseltine that his department will have to bear its share of the all-round spending cuts being sought. Housing programmes in particular are expected to be affected.

Mr. Ian Robey, president of the Builders' Merchants Federation, said at the weekend that urgent action was required to tackle the deterioration of the existing housing stock. He told the Federation's annual conference in Crete that revision of the renovation grant scheme was a top priority and called for action to encourage higher levels of new housebuilding.

## Fewer dry cargo ships laid up

By Ian Hargreaves, Shipping Correspondent

THE VOLUME of UK dry cargo shipping idle last month fell to its lowest level for four years. Seasonal and cyclical factors are combining to draw an increasing number of dry cargo ships out of lay-up according to figures published today by the General Council of British Shipping.

The world total of idle dry cargo ships has also been falling steadily in the past year, with 371 ships totalling 5.4m deadweight tons idle at the end of April, compared with 14.3m dwt a year ago.

This means that 2 per cent of the world dry cargo fleet is idle. In the UK fleet, only 15 dry cargo ships remain idle, representing 1 per cent of the total, although this trend has been assisted by heavy sales of dry cargo ships to foreign flags.

## Laker starts battle to end restrictions on Skytrain services

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

LAKER AIRWAYS starts a major battle this week, to try to get all restrictions on its low-fare Skytrain services to New York and Los Angeles removed.

The airline, whose services from Gatwick hitherto have been confined to a no-reservations basis, is asking the Civil Aviation Authority to allow it to accept forward bookings, to carry cargo, and to offer several varieties of cheap fares instead of the one fare (£59 single to New York) permitted.

The proposals, if approved, would convert the Skytrain into a normal scheduled-type service, but at cheaper fares, offering severe competition to British Airways and to British Caledonian.

Both airlines are objecting to the Laker plan, and it is expected that this week's hearing by the Civil Aviation Authority, starting on Wednesday, will continue into Thursday.

Many major airport authorities world-wide meet at the Cafe Royal in London tomorrow, at the sixth World Air-

ports Conference, to discuss the problems posed by the expected expansion of traffic through the 1980s.

The first production version of the Anglo-West German Italian Tornado multi-role combat aircraft, will be rolled out of British Aerospace's Warton, Lancashire factory tomorrow, in the presence of Mr. Francis Pym, the Defence Secretary. The three countries will build 809 of these aircraft through the 1980s.

The Government has authorised a further payment on account of £1.05m in respect of compensation for Scottish Aviation. This brings the total payment on account made in respect of this company to £2.1m.

A £10m radar system went into operation on Friday at RAF Saxa Ford, the early warning station in the Shetland Islands. The search and height-finding radar — installed by Marconi Radar Systems and Plessey Radar — will make a significant contribution to improved air defence for the UK and NATO.

## DC-10 operators not to sue manufacturer

BY IAN HARGREAVES

LAKER AIRWAYS and British Caledonian could eventually seek compensation for financial losses caused by the grounding of suspect DC-10 aircraft, but neither company intends to sue McDonnell Douglas, which manufactures the jet.

Both companies yesterday strongly denied reports of possible legal suits and said it was too early even to assess the scale of losses caused by extra safety checks on their DC-10s.

Laker said it might seek compensation through insurance channels once the inquiry into the crash 10 days ago of an American Airlines DC-10 at Chicago was complete.

According to Laker, however,

passenger anxiety following the accident has made no impact on Skytrain's transatlantic business. "Loadings are good, although we get the odd personal inquiry about the accident," the airline said.

British Caledonian said that preliminary returns for last week showed a dip in traffic, but the indications were that by the end of the week business had started to climb back towards normal loadings.

Meanwhile Varig, the Brazilian airline, has signed a \$270m contract for five more DC-10s. It already operates four similar aircraft. This is the first DC-10 order to be announced since the accident in Chicago.

Feature Page 15

## Lloyd's committee studies brokerage

BY JOHN MOORE

AN EMERGENCY inquiry has been launched by the Committee of Lloyd's of London into the affairs of a subsidiary of Christopher Morgan Group, an insurance broker.

The move follows an approach to the 18-strong Lloyd's committee by auditors of a medium-sized underwriting syndicate.

The auditors told the Lloyd's committee that they were unhappy that Christopher Morgan and Company had not complied with the terms of a binding authority, a binding authority which the Christopher Morgan Group's Lloyd's subsidiary acted as broker.

Papers relating to the investigation are expected to go before the Director of Public Prosecutions at the end of this month at the earliest.

Christopher Morgan Group is quoted on the London stock exchange and has a stock market value of £8.4m. In its last reported financial year, to January 31 1978, it declared pre-tax profits of £1.76m.

## Local authorities step up use of leasing

BY MICHAEL LAFFERTY

LOCAL AUTHORITIES are setting around Central Government restrictions on capital expenditure through increased use of leasing. Lease payments are classified under revenue expenditure, which is subject to less stringent cash limits.

The much increased use of leasing is admitted by local authority representatives and City-based lease broking firms. However, the full extent to which the authorities are acquiring capital items, such as equipment and refuse vehicles this way is not known.

Mr. Ian Courts, chairman of the finance committee of the Association of County Councils, suggests a maximum scale of £400m for England and Wales. This would amount to about an additional 10 per cent of capital expenditure by the authorities this year.

Mr. Peter Jaslikowski, head of R. P. Martin Leasing, one of the leading lease brokers in the local authority area, believes the maximum figure is closer to £250m a year.

The official Treasury attitude is that the Government frowns on the practice, though no action is contemplated while the scale is thought to be fairly limited.

Leasing also allows local government to benefit from tax allowances given to the corporate sector, which in theory could reduce the cost of capital equipment leased by as much as half.

However, in practice the tax saving is shared between the industrial company providing

the "tax shelter," the lease broker and the authority concerned. Nevertheless, the interest cost of finance can be cut, for instance from 12 to 8 per cent, by arranging a lease rather than outright purchase.

Mr. Courts says leasing very much on the increase among the 47 county councils in his association, though he disapproved of it. It was a way of getting round Government limits.

Several people concerned with leasing say that local authorities are under considerable pressure to lease capital items. One broker spoke of an authority which even leased all its dustbins.

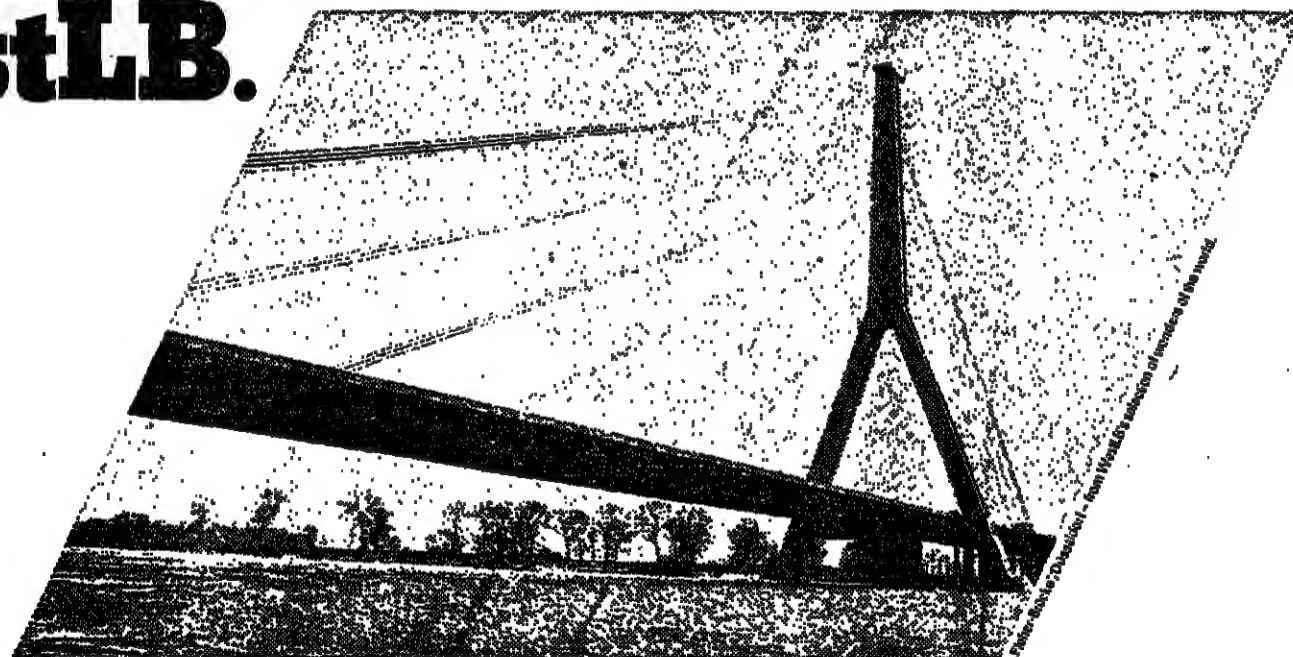
Last week a new lease-broking firm was formed to specialise specifically in the local authority area. The company, Udico Miles Leasing, is forecasting a minimum leasing turnover of £36m in its first year, giving it gross fees of about £100,000.

## Survival appeal raises £50,000

A PUBLIC appeal launched three weeks ago has raised £50,000 for the Rare Breeds Survival Trust.

Mr. Denis Vernon, the trust secretary, of Appleby Castle, said members hoped to raise £100,000 for promoting and building up trust collections throughout Britain.

# 1978 Another successful year for WestLB.



### Facts 1978

WestLB's figures for the business year ending December 31, 1978, are proof of continuous achievement:

Consolidated Balance Sheet: DM 93.3 billion  
Earnings after Taxes: DM 152.0 million  
Total Capital Funds: DM 2.14 billion  
Total Group Business Volume: DM 128.2 billion

### International Business Highlights

WestLB again strengthened its position as a strong force in international financing. In the Eurobond market the Bank ranked again among the most active issuing houses, lead managing 33 issues amounting to US \$1.5 billion and co-managing another 63 issues amounting to US \$4.0 billion. In Euroloan syndication WestLB managed 59 and co-managed 25 loans amounting to US \$17 billion.

As a result of its particular strength in the German domestic capital market WestLB played a major role in providing long-term fixed-interest DM loans to foreign borrowers.

### Growth in Domestic Lending

Lending on the domestic markets rose by 10% to DM 74.5 billion. There was expanding demand for long-term fixed-interest funds. This growth was due to increased corporate lending as well as export and leasing financings. Substantial growth in building financings and also in state and municipal loans further fortified WestLB's traditionally strong position in the domestic market.

Funding increased in line with lending expansion. The volume of WestLB bonds in circulation rose by 16% to DM 33.7 billion, thus broadening WestLB's main funding base. Client deposits advanced 6% to DM 20.9 billion while bank deposits grew 12% to DM 25.6 billion, including US \$714 million in certificates of deposit.

First quarter results in 1979 are commensurate with WestLB's leading position in international finance.

A strong force in wholesale banking

**WestLB**  
Westdeutsche Landesbank

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Handwritten signature: J. J. J.



## Reinsurance brokers blamed for friction

By John Moore

REINSURANCE BROKERS have caused friction between themselves and London underwriters, according to the General Insurance Company, the UK's largest reinsurance group. Mr. Julius Neave, the company's general manager, said in a paper delivered to the Australian Insurance Institute in Melbourne, that a frequent cause of friction between insurance brokers and London underwriters arises from the payment and handling of cash between the parties.

The broker often keeps the funds remitted to him by the reinsurer, which is to be insured "for an undue length of time before passing them to the reinsurer in order to gain or himself the interest to be earned on the funds held."

"So attractive have yields been on short-term cash that the temptation of prolonging the delay in remitting has all too often proved irresistible, and reinsurance underwriters have remained waiting for the balances due to them for an unreasonable length of time."

Mr. Neave added: "Many unsuspecting insurers from overseas have been attracted to the London market by the easy accessibility to international reinsurance business through an underwriting management company."

The service, offered by reinsurance brokers, provides an underwriting facility for overseas companies that do not wish to establish local offices.

"These organisations rely solely on brokers for the production of their business and are often, but not always, established by broker houses and say underwrite for one or more admitted overseas reinsurers."

"The underwriter is remunerated by a commission charged on turnover and the active carrier, relying on the underwriting result, is thus dependent on two operators active in his interest, neither of whom carry any part of the risk but both of whom themselves live on generating turnover."

"Through that method, many overseas reinsurers have turned their backs to the one," Mr. Neave said.

## Domestic demand 'set to fall after summer'

By David Freud

THE PRESENT recovery in domestic demand will not be sustained beyond the summer, according to de Zoete and Bevan, the City stockbrokers.

The rate of growth of economic activity will thus drop and, in contrast with previous recessions, the balance of payments is likely to worsen.

The firm says that all measures of the real money supply suggest that unemployment will begin a rising trend in the late summer or early autumn that is likely to be sustained next year.

Accumulation of personal savings may prove, yet again, to be one of the prime recessionary forces, at least in the early stages of the cyclical downturn.

The firm points out that, on its index, the rate of inflation continued to exceed that expected, a condition that has led to increased personal savings in the past. Furthermore, net inflows into building societies have risen without the encouragement of a more favourable interest rate differential.

The build-up of personal savings will considerably depress consumer spending, especially durable spending, over the next year.

The balance of payments is very likely to contradict present and follow a declining

trend over the coming recessionary year, de Zoete says, reflecting one of the more vivid aspects of "Dutch" disease.

"This year the UK's plentiful supply of highly priced oil has raised sterling and provided substantial benefits to the balance of payments. But it has also raised the external price of UK goods at precisely the time when world economic activity and trade is going into decline."

### Short-lived

The result, according to the firm, will be a reduction in the rate of growth of exports, especially those of non-oil goods, which will be greater than the rate at which world trade and the UK's imports fall away.

Indeed, the present appreciation of sterling will provide a sharp boost to the UK's import propensity.

Capel-Cure Myers also believes that the recovery in domestic demand and economic activity is likely to prove short-lived.

It argues that the trend is unlikely to be sustained into the second half of the year in view of the deteriorating prospects for the world economy and further signs of the erosion of UK competitiveness.

Phillips and Drew, stockbrokers, like de Zoete, present a gloomy view of the prospects

for the UK's balance of payments.

It says that the recent rise in oil prices is likely to precipitate a recession in world trade growth. It expects international trade to expand by only 3.3 per cent next year after 5.5-6 per cent this year.

"Such a slowdown can be expected to have a substantial adverse effect on UK non-oil exports, whose price competitiveness on world markets is in any case hit by the continued strength of sterling."

"By contrast, import penetration will probably increase further as import substitutes improve their competitive position relative to home production, and overseas manufacturers become keener to export as world activity slows."

The firm believes that the Chancellor will aim at a public-sector borrowing requirement of about £3bn in the 1979-80 financial year, as that would be consistent with sterling 3.3 growth of a little below 10 per cent.

To achieve the borrowing target requires deflationary measures of about £2.5bn in the forthcoming Budget, and with their fiscal policy and the sluggish world economic background the firm says UK economic activity is set to slow down sharply over the next 18 months.

## Fiesta in short supply in UK

By Kenneth Gooding, Motor Industry Correspondent

PRODUCTION difficulties in Spain and the UK coupled with continued high demand have left the British market very short of Ford's small car, the Fiesta.

Ford sold 1m Fiestas in Europe and elsewhere in the first 38 months after it was introduced in 1977. The car is assembled at Dagenham, in the UK; Valencia, in Spain; and Saarlouis, in West Germany.

However, output at Valencia and Dagenham is failing to meet schedules.

In Spain, the employees continue to refuse to work a Saturday morning shift and a strike occurred on May 22.

The Dagenham plant has been falling short of planned targets, affecting output of the Cortina, the UK's best-selling car, and the Fiesta.

Because the waiting list for Cortinas was lengthening, and probably because the bigger car carries a bigger profit margin, Ford has considerably cut back Fiesta production at Dagenham to concentrate on Cortinas.

Ford said at the weekend that it would be wrong to blame Fiesta shortages entirely on production difficulties. "Even if we were working flat out there would still be shortages of Cortinas and Fiestas."

Registrations of Fiesta cars and light commercial vehicles have totalled between 6,000 and 7,000 a month for some time in the UK.

The model made a dramatic impact on Ford's fortunes in Europe last year taking fifth place in European sales, with 345,133 registered.

## High price of dispute at BSC'S £100m terminal

By Roy Hodson

THE INTER-UNION dispute preventing iron ore deliveries to the British Steel Corporation's new £100m deep water terminal at Hunterston on the Clyde was described yesterday by Mr. J. G. Stewart, managing director of the corporation's Scottish division as "the sort of thing we can't afford in Scotland."

Up to £12m a year will be saved on the corporation's ore import bill when the terminal can be brought into use. Meanwhile, ore to feed the Scottish steelworks is still imported through Glasgow docks at an extra cost of £3 a tonne to the corporation over the handling costs of the new terminal.

The Hunterston terminal and the associated direct reduction (DR) plant for iron ore which is costing a further £50m, will be officially opened on Tuesday by the Queen Mother, who will arrive at the terminal in the Royal yacht Britannia.

But the ore stock yards which stretch for nearly a mile along the bank of the Clyde will be empty during the ceremony. No ore has been delivered because of the dispute although the terminal has been ready for more than a month.

Mr. Len Murray, general secretary of the TUC met representatives of the two unions in dispute in London last week. They are the Iron and Steel Trades Confederation and the Transport and General Workers' Union.

Attempts to find a solution under Mr. Murray's chairmanship failed. A further meeting

between union officials is to be held in Glasgow within a few days. The argument is over approximately 100 new jobs to man the terminal on a shift basis.

British Steel says it has the agreement of the Clyde Port Authority that the job of operating the ore unloading equipment should be done by steelworkers, as it is already being done in the Glasgow docks. Under this arrangement dockers would handle work on board ships. However the TGWU says all the jobs at Hunterston terminal should be filled by dockers.

### Bigger carriers

The ore terminal is designed to handle bigger ore carriers than have yet been built. Ships of up to 350,000 tons are envisaged to bring high grade ore from Brazil and Australia.

The terminal is one of the finest installations in the world for handling bulk shipments of ore or coal. It is sited on deep water and can take bigger ships than any other European terminal. The jetty has a 100 ft depth of water alongside and it could be extended to 160 ft.

A European role is foreseen for the terminal with bulk loads of ore being transhipped into smaller vessels for delivery to Continental steelmakers.

British Steel will be able to partly unload 200,000-ton ore carriers at Hunterston to reduce their draught before sending them on to shallower

ore terminals at Teesside, and Port Talbot, South Wales.

British Steel is expected to take a policy decision soon on whether or not to put the DR ore plants at Hunterston into production. The two plants, built by the Korf group, each have the capacity to make 400,000 tonnes a year of DR pellets.

Commissioning will depend upon the likely market price of scrap steel during the next few months and the general state of the steel market.

Scrap prices have been rising in recent months. If they settle at £65 a tonne it is likely that British Steel will start making DR ore at Hunterston and will sell it as a competitive raw material to scrap steel for steel-making.

The basic market for DR ore (which is 93 per cent pure iron) will be British Steel's own electric arc furnaces in the Sheffield area. But several private sector steelmakers operating mini-mills in Britain are also interested in buying the DR material. There is also the possibility of selling further quantities on the Continent.

It is likely that British Steel will test the market for DR ore by starting up one of the Hunterston units during the next 12 months. A nine-month recruiting and training period will be needed to prepare the plant's 160 workforce.

It is unlikely, therefore, that the new steelmaking material will be available for sale outside British Steel before early next year.

## Lines link to cut Gulf tonnage

By Ian Hargreaves, Shipping Correspondent

PENINSULAR AND Oriental Steam Navigation Company has, with five other prominent shipping lines, acted to reduce costs and consolidate tonnage in key services between Europe, UK and the Middle East.

P & O, which has suffered two years of unprofitable or marginal rates on Gulf services, where there is much surplus capacity, is to combine services with Elder, also of Britain, DDG Hansa of Bremen; Nedlloyd of Holland; Compagnie Maritime Belge; and the United Arab Shipping Company of the Gulf.

The deal covers container and conventional cargo ships and will permit the lines in the medium term to reduce tonnage

on the service by a fifth. It should also help to consolidate rates, which have improved slightly in the past year but which are still not high enough to cover the costs of the more modern tonnage on the route.

Together, the six companies account for considerably more than half of UK-Middle East sea trade.

They have suffered from a proliferation of smaller rival services since the rapid economic growth in oil-producing countries started in 1974.

About 80 lines are estimated to be plying between the Continent and the Middle East and about 15 between the UK and the region.

Further difficulties have been

caused by the revolution in Iran, which was responsible for a quarter of P & O's liner business.

In spite of Iranian difficulties, however, the lines involved in the new consortium report that ships for the region are still full to more than 90 per cent of capacity.

## Checklists aid to sales

By Lisa Wood

THE British Institute of Management has published two management checklists to help members recognise their competitors and customers.

Entitled Know Your Customers and Know Your Competitors, the checklists suggest several basic questions which need to be answered by those responsible for marketing and selling.

## Accountants fear poor turnout

By Michael Lafferty

LEADING accountants are worried that a poor turnout at the profession's first public hearings on accounting standards could be damaging to the profession.

So far only a handful of notifications to speak at the hearings have been received, and the closing date for giving notice to attend is Friday.

Deloitte Haskins and Sells is the only leading accounting firm which has yet given notice

of its intention to attend. It is also expected that Arthur Andersen, Peat Marwick Mitchell, Touche Ross, Thomson McLintock, and Arthur Young McLeland Moores will be speaking. But major firms which will not be taking advantage of the opportunity to put their views — and be cross-examined in public — include Coopers and Lybrand, Price Waterhouse, and the newly named Ernst and Whinney (which includes Whinney Murray and Turquand Barton Mayhew).

One of the few individuals who has given notice to speak is Professor Edward Stamp, from Lancaster University. His criticisms of accounting practices in the late 1960s led to the formation of the Accounting Standards Committee by the leading accounting bodies.

The hearings are part of a scheme to review the ASC's standard-setting role. They are planned to take place in Dublin on July 5, in Glasgow on July 11, and in London on July 19 and 20.

LOOKING FORWARD TO 1980 AND BEYOND:

## Coloroll: Europe's Fastest Growing Wallcoverings Manufacturer

Coloroll, the fastest growing manufacturer in the wallcoverings/D.I.Y. market in the UK and Europe, is proof that manufacturing, too, can benefit from Britain's D.I.Y. boom that has provided such spectacular growth for the multiple retailers like Homecraft, B. & Q., A. G. Stanley and L.C.P.

In the past three years Coloroll's wallcoverings sales have trebled. To support home sales expansion, the company has developed a thriving export business with continuing substantial growth indicated for this year.

The strength of the company lies in entrepreneurial drive, strong management, teamwork and a £3 million investment programme over a 2 year period to provide the strong base that will place the company among the leading manufacturers in the UK.

The driving force in the company is Managing Director John Bray, who joined Coloroll in 1969 at a time when the company had a turnover of less than £1 million. Last year's turnover reached £11 million.

The Coloroll story began in 1923 when the company was first established as a paper manufacturing business. By the late 60's the firm's base had moved to Nelson, Lancashire and it had become involved in manufacturing paper packaging and fashion carriers, supported by involvement in wallcoverings.

An analysis of the wallcovering industry at that time indicated a substantial volume market, dominated by Wallpaper Manufacturers Limited, but also supporting a plethora of smaller manufacturers. Marketing techniques were ageing and the wallpapers offered to the public had not changed substantially for some time, much of the industry's output was still printed on original, late 19th Century machinery.

Coloroll's modern, high speed flexo printers were switched to the manufacture of wallcoverings, not however to produce large collections for passive distribution by the trade, but to concentrate on 'own brand' collections for marketing by major retailers.

The pattern of retailing was beginning to change in D.I.Y. and wallcoverings, just as it had in foodstuffs. The progress of the large multiple retail specialists like Homecraft, A. G. Stanley and Decorec was beginning to gather momentum and in Coloroll the multiples found a source of well designed, low cost, high volume, 'own brand' collections.

For John Bray, 'own brand' was a means to an end. It was a means of low cost entry into the market providing high volume to generate investment capital which could be put back into more machinery. In 1975, 95% of turnover was 'own brand' but by 1977 the proportion had fallen to 50% as the company began to develop its own design identity with collections by Linda Beard and John Wilman.

Today, just over 12 months later, less than 5% of Coloroll wallcoverings turnover is 'own brand' merchandise and the company seems poised for another quantum leap in the next year, having invested £4 million in design, creation and origination of new ranges and over £1 million to increase to 10 the number of its modern Gravure/Flexo printing machines.

£3¼m investment in this year's new designs

The Coloroll investment in the origination, design and development of new vinyl wallpaper ranges is in excess of £750,000. Responsibility for this work is that of John Wilman, probably the industry's top designer in his area, who joined Coloroll in 1977. "It was refreshing to enter an environment in which people realised the priority that must be given to good design and colouring, if real sales volume is to be achieved," John Wilman explains.

"What our customers are buying is design and ultimately it is good design that makes the sale. We place great importance on selecting the right design and colour combinations to make up the final Coloroll collections that we introduce to the market."

John Wilman, Art Director.

Glyn Thomas: Production Director, handling a demanding programme of machinery installation.

Keith Pickard: Buying Director, responsible for all materials and capital investment purchases.

Export Sales: An essential ingredient in a successful formula

In 1978/79, a major proportion of Coloroll production was devoted to export markets. Terry Robbins, Export Director, explains: "We sell into approximately 50 different markets, but the most valuable to us is the E.E.C. Exports were worth about £7 million in 1974, doubled in value by 1977 and doubled again last year to over £12 million. A similar level of growth is planned for the current year."

Coloroll Ltd., Riverside Mills, Nelson, Lancashire and at 54 Jermyn St., London SW1.

More than wallcoverings in the Coloroll product mix

During the past 12 months, Coloroll has rationalised its product range drastically. The low profit, paper packaging and merchandise division has been dismantled to free the firm, and release the energies, of management for the development of the wallcoverings business.

One area of packaging that has been retained and into which further investment is to be made is plastic packaging and 'Supabag', Coloroll's patent carrier sold to major retailers like Spar, Marks & Spencer, Boots and Sainsbury's. £250,000 is being spent on new machinery to double production capacity and sales volume in 1980.

Coloroll's Packaging Director, Don Smith, is responsible for the development of this division of the company which currently is forecasting sales of 150 million large bags a year.

## DOLLY MIXTURES by Linda Beard

the sweetest thing in home decorating

In 1978, Coloroll launched its Dolly Mixtures collection of co-ordinated wallpapers and fabrics, designed by Linda Beard. This was an instant success and became accepted as the pace-maker in a new concept of home decoration, co-ordinating designs and colour, used in a myriad of household products such as bed covers, sheets and pillowcases, blinds and curtains, lampshades and kitchen textiles. A recent independent retail survey adjudged Dolly Mixtures "an outstanding success".

Linda Beard sums it up this way: "In designing Dolly Mixtures I have tried to appeal to a broad section of the public so that, even if people do not have a great deal of money, they can find something stylish."

Linda Beard's new collection, 'Dolly Mixtures, too' is released this month and promises to be an even bigger success. "These designs are for those people whose ambition it is to live in a sunny summertime atmosphere all year round. We are offering a rainbow of colour — sea shell pink, cornflower and lavender, blue as clear as summer skies, lilac, meadow green and buttercup yellow."

The message is spreading: "fun is back in home decor."

Bill Dobie, Coloroll's Sales Director.

Mr. Energy or Mr. Integrity?

Bill Dobie, Coloroll's Sales Director has 25 years experience in the industry. He joined the company late in 1977 because he believed in its tremendous potential.

Within the company he is often called "Mr. Energy", while to his customers he has established a reputation as "Mr. Integrity". As one of them said about him "Bill is the sort of man people would queue up to buy a second hand car from."

A 50 man (and woman) team is being built under his direction. This will incorporate three separate units — national accounts, retail sales and tele-sales groups.

"Whatever happens, this year we will certainly have the firepower to give our customers, our competitors and the market place all the attention they deserve" says Bill Dobie.

Coloroll Ltd., Riverside Mills, Nelson, Lancashire and at 54 Jermyn St., London SW1.

Coloroll - in business for the '80s



John Bray, Managing Director.

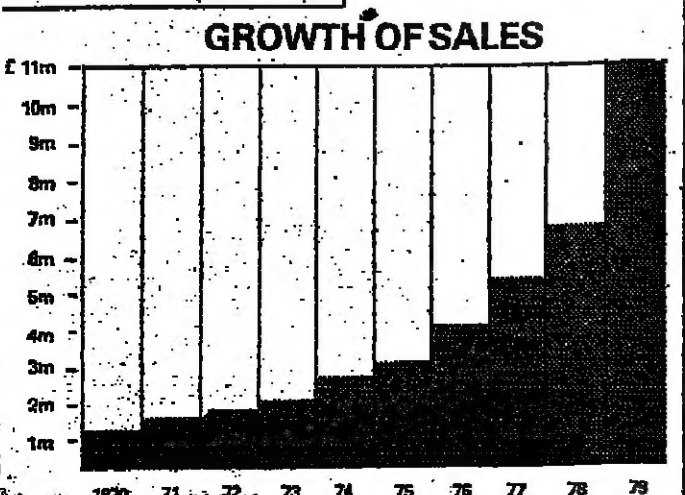
### Teamwork: The Key

"Strong management through teamwork is the key," says John Bray, Managing Director of Coloroll. "I believe in getting the right team around me committed to, and believing in, what they're doing."

John Ashcroft joined me in September of last year and has been heavily involved in the re-structuring of the company to prepare it for the further phase of expansion that is beginning this year. From now on he will assume greater responsibility for running the business leaving me free to investigate areas of future development."



John Ashcroft, Deputy Managing Director.





## The

## So what's new?

Bracken House 10 Cannon Street London EC4P 4BY Tel: 01-248 8000 Ext 510 Telex: 885033 FINTIM G

Mr. O'Neill attacked the decision by Lord Scaunce, formerly president of the Amalgamated Union of Engineering Workers, to take a life peerage.

Mr. Sid Weighell, general secretary of the National Union of Railwaymen, told 'NUR branch secretaries in Southport yesterday that in the Conservative Government the country faced an administration hostile to the nationalised industries. The menace of lower Government spending on the railways for the benefit of passenger business and on the industry's capital investment programme was "crystal clear."

The motion, signed by eight branches, will receive the support of the union's executive. It calls for a paper to be prepared on industrial disputes procedures and suggests that

On the introduction of seven-day working, staff making the change who have at least one year's service will receive a special payment based on length of service, salary and age.

● The TUC-affiliated Engineers' and Managers' Association has reached agreement with the non-TUC Association of Management and Professional Staffs for mutual co-operation between the two unions.

**His banker must be the same.**



in-depth financial knowledge not only about Thomson's products, but about the countries in which Thomson operates. His Chemical Banker, David Moring, must have the same. "David's understanding of our business is important," says Brown. "But so are the flexibility and fast response he and his Chemical Bankers come up with."

Working closely with Michael Brown, David Moring and his team have provided TCO's publishing interests with multi-purpose, multi-duration credit facilities in six local currencies exactly when required. In a half-hour meeting, they thrashed out an agreement in principle on a medium-term loan for North Sea oil development.

Through Chemco International Leasing, a Chemical Bank subsidiary, they helped Thomson's Britannia Airways lease a Boeing 737-200 in minimum time.

Says Brown, "Chemical Bankers get things done because they don't have to go back to the head office for approval on every decision."

Obviously, Michael Brown works with other international banks. But David Moring's personal understanding of the Thomson Organisation and the bank's flexibility are two important reasons their relationship continues to grow. That's what usually happens when financial executives get together with Chemical Bankers.

**The difference in money is people.**

# CHEMICAL BANK

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مکتبہ اسلامیہ



ملف من لاجل

# The new Peugeot 305 diesel. Up to 53mpg.\*



Exceptional economy has now been added to the proven virtues of style, comfort and value for money of the Peugeot 305 range, with the launch of the new diesel 305 GRD.

While fuel economy is all important these days, the family car that can obtain over 50mpg is still very rare. The new Peugeot 305 GRD however, is such a car.

## Style,

The GRD is powered by a unique 1548cc all-aluminium alloy diesel engine. This further adds to the already exceptional fuel economy by not only saving weight but also by ensuring optimum heat dispersal. Mounted transversely it drives the front wheels and produces quiet, smooth power with a top speed of 84 mph.

## after mile,

If you average around 8,000 miles a year, we admit that there's little to choose between a petrol car or its diesel powered equivalent. Over and above this mileage however, the advantages of diesel take over and the more miles you drive a year the greater economic and social sense the 305 diesel makes.

The GRD not only benefits you economically but also the world environmentally. The use of diesel helps reduce the drain on our already limited energy resources but also ensures through its cleaner burning qualities, a reduction in the level of air polluting toxic emissions.

There's more to diesel though, than just good mpg. There's proven reliability and greater engine life expectancy. And you can expect excellent cold and damp starting characteristics due to the fact that a diesel engine doesn't need spark plugs, points or a coil.

## after mile.

The GRD retains all the hallmarks that have given the 305 range such widespread appeal. Beautifully styled body lines, an exceptional ride due to the four-wheel independent suspension and an extra long wheel base which means that you sit in between the wheels and not over them. There's rack and pinion steering for precise and predictable cornering plus front and rear crumple zones as well as many other in-built safety features for maximum passenger protection.

The equipment is of the highest standard with carpets throughout, 3-speed heater fan, heated rear window, clock, reversing lights and rear fog lamps to name but a few. There's even an optional sliding steel sunroof.

The Peugeot 305 GRD offers you exceptionally economical motoring without sacrifice to comfort and style. Why not test drive the GRD at any of our 250 dealers nationwide and prove its qualities for yourself.

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|--|---------------------------------|-------------------------|
| At a constant 56 mph (90 km/h)   | At a constant 75 mph (120 km/h) | Simulated urban driving |
| 53.3 mpg (5.3l/100 km)   | 36.7 mpg (7.7l/100 km)          | 40.3 mpg (7.9l/100 km)  |

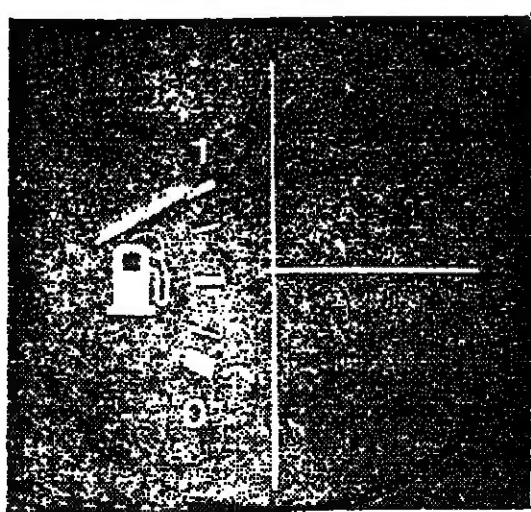
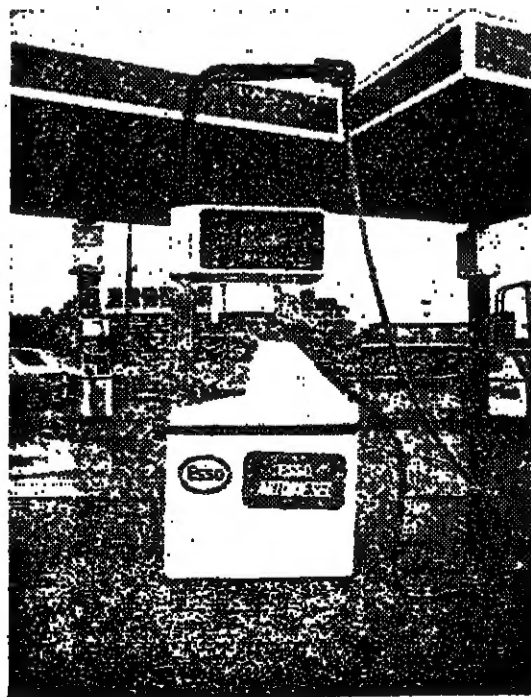
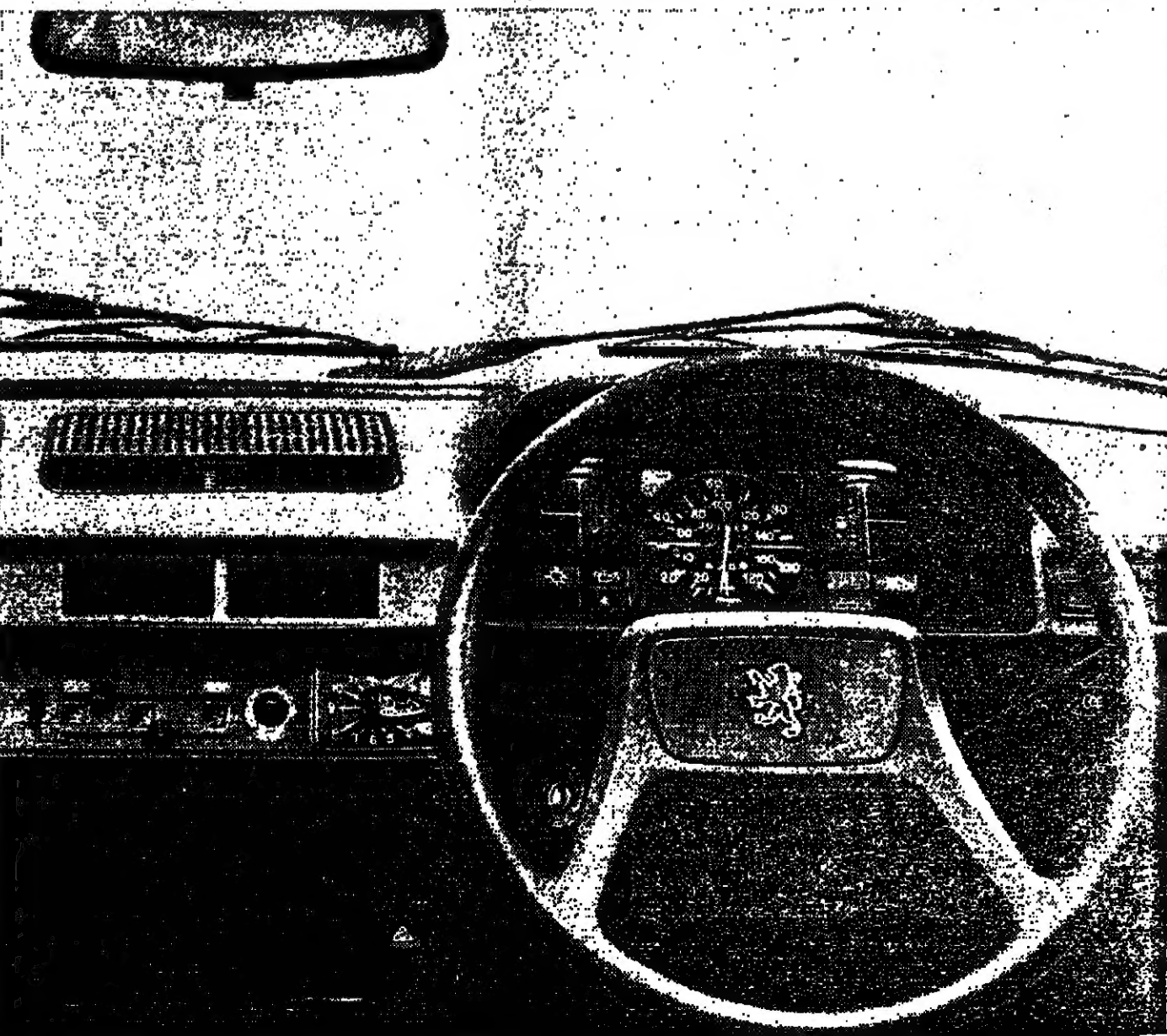
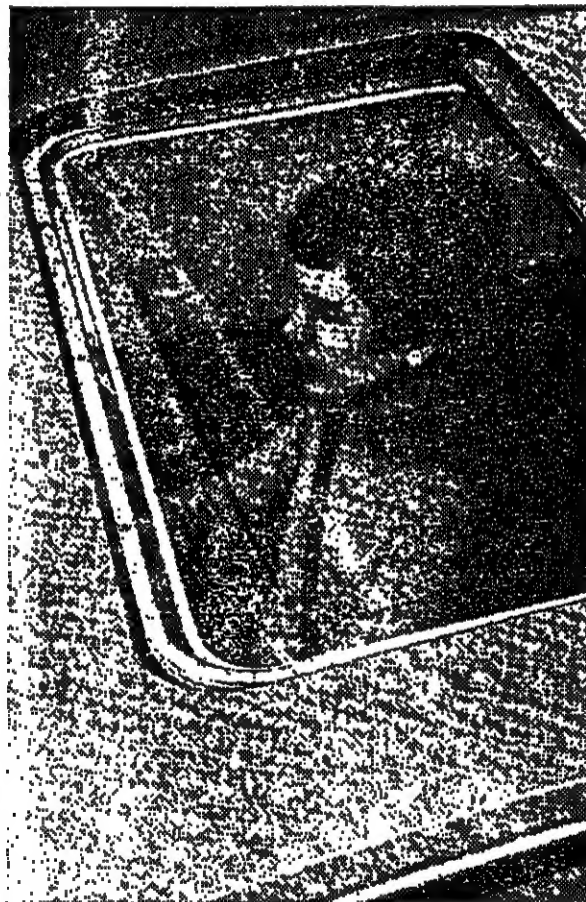
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# Building and Civil Engineering

## Improving the way to the oil wells

BOVIS INTERNATIONAL has been appointed technical consultant to the Gulf Oil Corporation, Egypt, for the up-grading of oil-well access roads in the Sinai desert.

Located near the East Bank of the Suez Canal and close to El Qantara, the existing roads extend over 15km and are of

black-top construction laid on low-lying land reclaimed in recent years from the Mediterranean. They also bridge reception lagoons created during widening operations on the Suez Canal.

Now they require to be provided with an effective drainage system and generally up-graded to take heavy loads of up to 50 tons so as to facilitate exploration

drilling in the area by Gulf Oil.

The construction work, which is located in a restricted, high security area, littered with war debris, has been started by an Egyptian contractor.

Another task for Bovis International is the provision of co-ordination and administration for the completion of the European Investment Bank's

new headquarters in Luxembourg.

Consultants already appointed for this project are: Denys Lasdun Redhouse and Sotley, architects; Scott Wilson Kirkpatrick and Partners, consulting engineers; and Widdell and Trollope, quantity surveyors. The general contractor is Philipp Holzmann A.G. of Koblenz.

## Two awards to French Kier

INCLUDED IN two contracts, together worth £2.4m, for French Kier Construction is a £1m project for the London Borough of Islington. This covers the erection of 69 dwellings and a community room at Athelstone Road, London N4. Work has begun and will take two years to complete.

Second contract, worth £1.3m, is for Alcan Lynemouth of Northumberland and includes the extension of the existing ash lagoon and the relocation of existing ash slurry pipeline, modifications to existing overflow weirs, and all associated drainage and fencing works.

## Housing at Enfield

MODERNISATION of 120 houses for the London Borough of Enfield will be undertaken by Carrall Construction under a £1m contract.

Dwellings are on the Galliard Estate, Edmonton, N9, and work involves modernising the bathrooms and kitchens, installation of central heating, full redecoration, repairs and energy conservation work to all properties.

Work is to be carried out while tenants are in occupation over a contract period of 78 weeks.

## More school work for Turriff

WALSALL Metropolitan Borough has awarded a contract to Turriff Construction for phase III of Sneyd comprehensive school which extends the value of the contract to £3m. The company was awarded the original phases last year.

Built on a site created by reclaimed Coal Board land, the school is designed to take 1,500 students between the ages of 11 and 18 years. Completion is due in the summer of next year. The building has a concrete frame with grey/buff brick cladding and certain areas constructed as totally sealed air-conditioned envelopes, to counteract traffic noises from the nearby M6 motorway.

## Concert and assembly hall

UNIVERSITY OF WARWICK has awarded a £1m contract to John Laing Construction for a single-storey 1,300-seat assembly and concert hall with a floor area of about 2,800 metres and a height of 15 metres.

Construction will be of reinforced concrete and structural steel frame on concrete foundations, with cladding of Forticrete blockwork and a stepped roof of precast units. Auditorium will be equipped with a hardwood sprung floor and have ancillary rooms around the perimeter.

## Work for Fairclough tops £6m

MOST IMPORTANT contracts, in a total of over £6m, awarded to Fairclough Construction, are a £1.4m "slide-in" bridge for British Rail at Brentwood, Essex, and a £1.3m bus station with office block and shop units in Stockport for the Greater Manchester Passenger Transport Executive.

Other work for British Rail includes lowering two rail

tracks on the main London to Bedford line at Kentish Town and electrification equipment, at about £320,000.

At Walton Summit Industrial Estate, near Bamber Bridge, the company is building four steel-framed factory units for the Central Lancashire Development Corporation in a bid to attract new industry to the area.

Under a £1m contract, for Shell Chemicals Wythenshawe, Manchester, the company is

constructing extensions to service buildings.

Among the rest of the jobs making up the full total are: substructure for Royal Mutual at Colchester, concrete water tower, near Norwich, new water pipeline at Ipswich, underground reservoir in East Anglia, aircraft test pads at Bentwaters and Woodbridge, Suffolk, building foundations at Newmarket, and a concrete reservoir near Colchester.

## Bryant wins £2m contracts

OF THREE contracts awarded to C. Bryant and Sons, two are together worth £1.2m in a total value of £2m. First one is to erect 52 two-storey houses and flats together with site development works in The Butts, Walsall. The other is for extension

to Brownhills Comprehensive School in Deacon Avenue, Brownhills.

Final job is for the erection of 12 warehouse units and associated offices for Minworth Industrial Park on its site off Forge Lane, Birmingham. This work is worth £320,000.

## Distributor in Saudi

GKN MILLS Building Services has appointed Abdulaziz Al-Binali Trading and Contracting as distributor for all GKN MILLS products in Saudi Arabia.

The distributor's address is P.O. Box 64, Dammam and this appointment brings the number of countries in which GKN MILLS has either a trading partner, distributor or agent, to 38.

## Support for Sweden is offered

DESIGNED TO extend the capability of Haki Scaffolding's system of access scaffolding is a new range of components to be used in conjunction with the company's standard access equipment.

Several different methods of support with only three basic components are now possible.

Two basic modes are a fork-head system (BVA) used with existing timber or metal beams, and a drophead system (BVB) designed for use with special Haki primary and secondary beams.

The first is used where the contractor is using his own support beams or, with aluminium primary beams supplied by the company.

The second method is claimed

by the company to be the only support system available in the UK which incorporates its own interlocking aluminium primary and secondary support beams. These are strong and lightweight (35 per cent lighter than alternative) and slot easily together, conforming to the usual pattern of beams and joists in normal shoring. Wooden strips are set into the beams so that the deck forms can be fixed in position.

Manufactured in Sweden by Haki-Produkt AB, the system scaffolding is available in Britain through Haki Scaffolding (UK), North Anston Trading Estate, Houghton Road, Anston, Sheffield (050 978 5956).

## Insulation at the top keeps it warm below

WHAT IS described as a mechanical method of insulating lofts and roofs is now available from John Baker (Insulation), Henfield, Sussex (079 155 3561).

Company's managing director claims to be one of the pioneers of foam for insulating cavity walls in this country 20 years ago and the Superfoam system is based on a new aminoplast foam specially developed for roof applications.

All ingredients of the material are thoroughly mixed together after which the foam is laid, by means of a gun, between joists, leaving a crisp, even and white surface throughout the entire roof area. Foam is guided into awkward corners created by pitched roofs (often inaccessible to a man laying

conventional insulation material) and its slight odour is dispersed on drying. Normal depth of insulation will be around 100 mm.

In the case of residential property (whose occupants may be fed through the loft hatch to the roof space and the material is prepared outside the dwelling).

Apart from being rigid and self-supporting (the foam is said not to collapse with age or vibration) it will not lose its captive air value since it will not become impregnated with dust, says the company.

Because it tends not to shrivel and char when exposed to fire, it promises not to be a fire hazard.

## Small sewage treatment plants designed

FLEXIBLE SYSTEMS for the design and construction of small sewage treatment plants, which can take into consideration all the criteria relevant to individual applications (including site levels, space limitation and final effluent disposal) have been developed by Tuke and Bell of Horsham, Sussex.

In an example provided by the company in relation to an instal-

lation at a hotel remote from main drainage facilities, the equipment involved conventional biological treatment capable of handling a foul drainage flow of an estimated 15,400 litres per day.

Water Authority standards were met with a system where two-stage settlement tanks led to an aerobic filter bed and from there into a complex of humus chambers, pumpwell and return sludge pump.

Feature of the basic general arrangement in this instance was the augmenting of the flow by re-circulation of part of the treated effluent.

## Mothercat to build naval base

THE GOVERNMENT of Oman has appointed Mothercat to construct the Musandam naval base.

Value of the contract, scheduled for completion in 14 months, is about £3m.

The base is to be located on an island 3 km off the mainland. It is to be provided with a 100 metres-long piled jetty with a concrete deck and the contract also calls for barracks and offices. A small desalination plant will have to be installed.

It is understood that electrical work is likely to be subcontracted.

## Mowlem wins £8m road contract

AN £8m contract to build the Beverley by-pass, north of Hull, has been awarded by the Humberside County Council to John Mowlem. The company has also been awarded a £3.4m contract for the first phase of a £16m sewerage project at Grimsby, South Humberside.

The 6.25 mile long Beverley by-pass will be mainly single

carriageway except for a mile of dual carriageway at an interchange with the A164 Beverley to Anlaby road. It will run from Killingwoldgraves, west of Beverley to Ings Bridge, near Cottingham. Near motorway standard with limited access it will have 11 bridges including one over the Hull-to-Scarborough railway.

The sewerage contract, which has been awarded by the Lincoln Water Authority involves construction of over 21 miles of mainly 8.33 feet diameter tunnel constructed from pre-cast concrete segmental rings. These rings are to be lined with in-situ concrete to give a finished diameter of 71 feet.

## Gas terminal work worth £5m

TWO CONTRACTS worth a total of more than £5m have gone to William Press and Son for work at Shell Expro's St. Fergus gas terminal.

In excess of £3m, first con-

tract is for the erection of part of the piping and mechanical equipment on-site; second part is worth over £2m and comprises off-sites piping and equipment erection.

Whole job calls for installa-

tion of 8-inch bore fine grain killed carbon steel, fully killed carbon and stainless steel piping, and associated mechanical equipment, including compressors, fired heaters, vessels, heat exchangers, valves and pumps.

## Two Scottish jobs for Cubitts

CONTRACTS FOR factory extensions at Edinburgh and housing modernisation work at Bathgate together worth £1.7m have been awarded to Holland, Hannen & Cubitts (Scotland).

At the Scottish Development Agency's South Cyle Industrial Estate, Cubitts—member of the Tarmac Group—is to build a £1.2m four-storey extension to a block which the company is currently completing for Ferranti. Associated work includes a single storey store, a link corridor joining the new extension to existing buildings, and the provision of access roads and services.

Dick Peddie and McKay of Edinburgh have been appointed architects by the Scottish Development Agency, with the Agency's own design team as surveyors. Consultant engineer (services) are Ian Hunter and Partners of Edinburgh, with George Davis Crawford & Partners of Glasgow consultant engineers (structural).

The housing contract for West Lothian District Council involves the upgrading of 104 pre-war houses at West Calder. The tenants will remain in occupation throughout the operation and Cubitts, which has had considerable experience in refurbishing public sector housing, has

to phase the improvements to cause minimum disturbance to the occupants.

Architect for the scheme is the West Lothian District Council's Director of Architectural Services, G. A. Stenhouse; quantity surveyor is C. B. S. Fulton.

## Over £2.8m contracts won by Monk

WIDE VARIETY of work recently awarded to A. Monk and Co. totals about £2.8m. This company's patented system of suspended mobile work platforms will be in use at St. Pancras Station for the removal and replacement of roof sheeting to a train shed for British Rail, valued at over £700,000 while as part of the A19 Billing-

ham diversion, the company will

construct a £591,000 under-

bridge for BR at Billingham

Bottoms, Cleveland.

British Gas Corporation has accepted a £107,888 contract for civil engineering work at Bishop Auckland and other jobs include bungalows for Bradford Council, workshop and offices for Welsh National Water Development Authority and advance factory units for the Welsh Development Agency.

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## Opencast work

SCB GROUP'S CS&S mechanical plant division, Lomount Construction, has been awarded an opencast coal mining contract by the National Coal Board for the recovery of about 121,000 tonnes of coal at Rowley, County Durham.

Contract is worth more than £1m and work is now under way. Upon completion, the area will be restored to farmland within two years, says the company.

## IN BRIEF

● Taylor Woodrow will build a 2,300 sq metre factory extension at Hartlepool, Co. Durham, under a £379,000 contract awarded by Marhoun, part of Beree Group.

● Warwickshire Area Health Authority has placed an £80,000 order with S. Wernick and Sons of Brownhills, West Midlands, for the company's timber-framed building service for non-resident staff changing accommodation at Warwick Hospital.

● An aeromagnetic survey of an exploration concession in northern Thailand is to be carried out for Thai Shell Exploration and Production Co., by Hunting Geology and Geophysics.

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# LOMBARD

## A just way to cut spending

BY SAMUEL BRITTON

CUTTING PUBLIC spending is a fashionable subject in the UK. But the discussion has been far too narrow in focus. There are ways of cutting public spending which would in no sense discriminate against the poor—if anything the other way round—but would involve substantial reductions in income tax to be made and which are nevertheless rarely mentioned.

The clue to such cuts is the fact that while some Government grants and subsidies are given in the form of tax reliefs. But whether a particular form of aid is counted as expenditure or a deduction from tax liability is often little more than an accounting accident. For instance the new child benefit which replaced the old child tax allowance now counts as expenditure although its purpose is very much the same.

The last Public Expenditure White Paper published for the first time a list for 1978-79 of "direct tax allowances and reliefs"—often known for short as tax-expenditure. There are dangers in a comprehensive list of this kind. Nevertheless, used with discrimination, the list of tax expenditure can be of great help in securing an even handed scrutiny of state subsidies. Many apparently large items do not really contain all that much of close examination. It might be neutral and clearer to replace capital allowances and stock relief by a formula for calculating corporate tax liability which takes account of inflation directly, and also to have a lower rate of corporation tax, but much of the change would be one of form. Similarly the £1.5bn cost of capital gains tax relief for owner occupiers must to a large extent offset purely paper gains due to inflation.

The most clear-cut examples of allowances which are basically subsidies are the reliefs for pension and retirement annuity schemes, costing over £320m, for life assurance, premiums costing £29m, and for interest on home loans, which cost over £1.1bn. If these were gradually phased out, the revenue gain would approach £2bn and it would be possible eventually to lower the basic tax rate by nearly 3p, or raise both the married and single allowances by nearly £250 or to more than double the child benefit rates. The mortgage, pension and insurance reliefs are simply a way of subsidising some char-

LONG-DISTANCE motorists who want to learn how the petrol and catering services on British motorways are financed will find much of their curiosity satisfied by reading the latest output from the House of Lords in a case, *Truckers' Inspector of Taxes v. Granada Motorway Services Ltd.* The less mobile armchair tax consultant will find some guidelines in trapping the elusive quality of the nature of payments for the purpose of computing tax.

The question in the case was whether a lump sum of £122,220 paid by the taxpayer to his landlord in order to secure a reduction in rent under a lease was deductible in computing the profits for corporation tax purposes.

The disbursement was conceded to be wholly and exclusively expended for the purposes of the trade; but was it nevertheless a sum employed as capital in the trade? The hoary issue was whether the expenditure was of a capital nature (and hence not deductible from tax) or a revenue payment (and therefore deductible).

Granada operates three sites supplying goods and services to the public at motorway service areas. All three sites are held on leases granted in 1965 for 50 years by the Minister of Transport, now within the Department of the Environment.

But in a balanced package which cuts subsidies for both council tenants and private owners, it would be possible to take far more than a nibble. Indeed such an evenhanded approach was examined in the Labour Government's Housing Review, but dismissed by Peter Shore on conventional politician's grounds.

There is another aspect to the special reliefs. The combination of massive tax subsidies for pensions and insurance combined with high taxes on ordinary investment income, means that no investor in his right mind will put money into a small firm while he can still increase his pension.

If we wanted deliberately to concentrate new investment in the hands of pension fund managers, we could hardly have done better. A cut in the higher tax rate, which is all that we are likely to get next week, will go only a part of the way to removing the distortions.

The moral I am trying to draw is that the wrong way to criticise the Conservative package will be just to scream in favour of every threatened subsidy and tax. It would be possible to cut many kinds of spending and subsidy on items which are not actually public goods, while at the same time redistributing post-tax income towards the less well-off and also shifting power away from the big battalions. But has anyone in politics had the imagination to see this?

Wales—1.30-1.45 pm Pils Pa. 5.55-6.20 Wales Today. 6.55-7.20 Hedd. 9.00-9.10 Election Broadcast for the European Assembly by the Labour Party in Wales. 10.25-11.05 Kase on Europe. 11.30 News and Weather for Wales. Northern Ireland—3.55-4.05 pm Northern Ireland News. 5.55-6.20 Sees Around Six. 11.30 News and Weather for Northern Ireland. England—5.55-6.20 pm Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Midlands Today (Birmingham); Points West (Bristol); South Today (Southampton); Spotlight South-West (Plymouth).

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# Taxing problems on the motorway

THE rent for the leases comprised two elements, a fixed annual amount of £15,000 and an "additional amount calculated as a percentage of the gross takings of the business transacted on the site. The variable amount was in the nature of a profit-sharing arrangement.

The gross takings are derived from the sale of petrol and from the provision of catering services, including the sale of stationery, newspapers, magazines, sweets and tobacco. Gross takings are defined in the leases as being exclusive of petrol duty but there was no corresponding provision that they were to be exclusive of tobacco duty.

The result was that the additional rent was calculated to a substantial extent by reference to tobacco duty. The additional rent started at 1 per cent of gross takings up to £300,000, and the rates rose by stages as the gross takings increased until it reached 15 per cent on gross takings over £700,000.

The effect of increases in the duty on tobacco was to make it more and more difficult for the service area operators to trade at a profit. Consequently they had to request the Government to have the terms of the leases amended.

The Government had already acknowledged in 1967 that such leases bore harshly on the operators and in subsequent years the operators of service areas the gross takings had been defined so as to exclude tobacco duty in this way.

Instinctively sympathetic to Granada's claim for a revision of its leases, the Department of the Environment agreed that

the liability for additional rent on tobacco duty would be computed by payment of a lump sum based on six times the amount of additional rent on tobacco duty for the year ending July 1973. The amount of £122,220 was the lump sum to be paid and calculated in this way. How was this money to be regarded?

The payment was clearly designed to enable the operators to earn bigger profits. From this point of view it might be thought that the payment should have a revenue character. On the other hand, the payment produced a modification in the lease which could be regarded as an identifiable asset, making the lease less disadvantageous.

As one of the nine judges who heard the case observed, the decisions of the courts in the past have provided an intellectual minefield in which principles are elusive and analogies are treacherous.

Precedents, moreover, have proved to be vague signposts and the direction-finder is said to be the judicial common sense, to which the judge added the depressing postscript that "the practice of judicial common sense is difficult in revenue cases".

The case is also valuable for the burial of one other revenue shibboleth. The Special Commissioners (whose decision in

favour of the taxpayer was reversed by each of the three courts) Chancery Judge, Court of Appeal and House of Lords (with one dissent)—had decided that the £122,220 was to be regarded as an expense incurred on revenue account.

They had concluded that the purpose of the payment had been to commute the obligation to pay additional rent computed by reference to the tobacco duty element in the gross turnover; that it was not a sum paid for the purpose of getting rid of a burdensome capital asset; and that the payment resulted in the more economical and profitable running of their trade, but it was not made with a view to bringing into existence some asset or advantage for the enduring benefit of the trade. Thus the Special Commissioners had not exclusively—upon the "purpose" test.

The questions that ought to have been asked were, did the payment bring some assets or advantage into existence, and was it an enduring asset and advantage, enduring in the same way that fixed capital endures?

The more relevant test than the "purpose" test was to see what the payment was in fact made for. It was made for commuting part of liability for additional rent payable under the lease. That stamped the

character of the payment as a capital payment. But it does show how a different arrangement for reducing the burden of the rent might have tipped the scales in favour of the taxpayer. After all, each case has its peculiar facts.

The alternative way of looking at the problem was to regard the £122,220 as payment of a part of the rent in advance, which could constitute only a revenue expenditure. That, however, would be to take too limited a view of the nature of the payment. But it does show how a different arrangement for reducing the burden of the rent might have tipped the scales in favour of the taxpayer. After all, each case has its peculiar facts.

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As one of the nine judges who heard the case observed, the decisions of the courts in the past have provided an intellectual minefield in which principles are elusive and analogies are treacherous.

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They had concluded that the purpose of the payment had been to commute the obligation to pay additional rent computed by reference to the tobacco duty element in the gross turnover; that it was not a sum paid for the purpose of getting rid of a burdensome capital asset; and that the payment resulted in the more economical and profitable running of their trade, but it was not made with a view to bringing into existence some asset or advantage for the enduring benefit of the trade. Thus the Special Commissioners had not exclusively—upon the "purpose" test.

The questions that ought to have been asked were, did the payment bring some assets or advantage into existence, and was it an enduring asset and advantage, enduring in the same way that fixed capital endures?

The more relevant test than the "purpose" test was to see what the payment was in fact made for. It was made for commuting part of liability for additional rent payable under the lease. That stamped the

character of the payment as a capital payment. But it does show how a different arrangement for reducing the burden of the rent might have tipped the scales in favour of the taxpayer. After all, each case has its peculiar facts.

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## THE ARTS

New End

## Portrait of Dora

by ANTHONY CURTIS

Dora was one of Freud's earliest patients. She was an asthmatic who suffered from periodic bouts of loss of voice and nervous coughing. Freud regarded these as hysterical symptoms and probed into her memories to try to understand them. After three months of analysis she broke off her sessions with him; but he regarded her inconclusive case as worth writing up and publishing. His work with Dora confirmed the validity of the methods of treatment he was developing around the turn of the century, and he drew important lessons from the material concerning the nature of dreams, repressed desires, and so on.

When she was 18 Dora had been taken by her father to stay in the Alps with a young married couple and their children. She was to have remained with them after her father's departure to Vienna but she decided to return with him, alleging that Mr. K, their host, had made an improper proposal to her while they were on an afternoon stroll around the lake. Freud went over this episode with Dora again and again, trying to determine what really happened, amplifying it with two subsequent dreams she had about the Ks.

Freud came to believe not only that Dora was in love with Mr. K, but that her father had had an affair with Mrs. K, and that on an even more obscure, inconclusive level Dora wanted to be the lover of Mrs. K, identifying with her father. He also concluded that her sudden breaking off of the treatment with him after he had elucidated part of the mystery was repeat of her abrupt departure from the Ks, prompted by her transference of her love or Mr. K to her analyst, a process which he had failed to understand at that time.

The writer of the programme note to this dramatized version of the girl's analysis suggests that Freud really was in love with Dora, which was why she left and why he failed to understand her case completely. This last twist does not really make much difference to the theatrical happening which Helen Cixous, translated by Anita Barrows, has scripted from Dora's traumas and which Simone Benmussa has brought delicately to life upon a tiny stage. The method of the production is to present the audience for an uninterrupted hour-and-a-half with a series of enigma variations on that moment by the lake and all that followed from it, to recreate in the form of a carefully structured verbal ballet the changing moods and patterns of the treatment.

In contrast to the nature of the revelations the exterior is formally elegant. All five principals including Freud (Terence Bayler who badly lacks the required severity) wear stylish white costumes and talk with unnatural deliberation. During their colloquies they take up poses on different levels of the stage. Caroline Langrishe as Dora is in the centre with Sheila Gish and Gérard Falconetti as the Ks coming down from on high to embody her fantasies, and her father (Neil Phelps) suddenly appearing to scold or reassure.

All five well sustain the slow haunting rhythm the director requires. Their movements are mirrored from time to time by short clips of silent colour-film projected on an invisible screen where we see five seemingly innocuous and careful people taking their fatal walk around the lake. This is an evening totally lacking humour or tension but curiously poignant.



Caroline Langrishe and Sheila Gish

## Revised plans for National's exhibition

The scope of the National Gallery's major loan exhibition for 1979 to be held from September to November 30, has been changed to concentrate on a single school of painting. The exhibition was to have been devoted to both Genoese and Venetian 17th century paintings.

but will now consist only of Venetian paintings of the period. It will be entitled *Venetian Seventeenth-Century Painting*. All the loans for the exhibition are coming from public and private collections in Britain and Ireland. It will consist of 53 Venetian 17th century pictures.

## Premieres at Bath

by MAX LOPPERT

Even by its own standards, the Bath Festival has been this year a brilliant success, a mixture calculated to a nicety by William Glock to stir, stimulate, and delight on many fronts. Had there been no more than the two new works by Tippett and Elliott Carter, presented at either end of the Festival, it would have been an exceptional Festival: with Bach, Handel, Maxwell Davies, Michael Finnissy, and liberal doses of chamber music and solo recitals by performers carefully chosen for their special qualities, the cup ran over.

Carter's *Springa* is dedicated to Sir William and Lady Glock; it had its first performance in New York last December, and its first European performance—Sarah Walker, Neil Howlett, and 11 players of the Nash Ensemble under Lionel Friend—were the expert participants in the Guildhall last Wednesday. It follows on from Carter's *A Mirror on Which to Dwell*, the song cycle of the middle 1970s that marked the composers return to the human voice after so many years of purely instrumental exploration and innovation.

The newer piece might, however, be described as two song cycles, which happen to be performed simultaneously, in a manner that amounts to a simultaneous re-telling and re-examination of the Orpheus legend. The mezzo-soprano sings John Ashbery's long, wittily phrased, beautifully cool poetic rumination on the legend and its later recurrences and significances; the bass-baritone is given ancient Greek texts, declaimed in the original, which Carter himself culled from Plato, Minnervus, Sappho, Aeschylus, and Ibycus in order to create "the subliminal background that might be evoked in the mind of a reader." Separately and simultaneously, sometimes in concord and sometimes in conflict, the voices pursue their courses. Tensions are set up between them, and between the two languages, types of music, worlds distinctly brought into being; in such tensions one senses the typical Carter ebb and flow of argument.

As ever when faced with a new Carter piece, one's first impression was of bracing energy, tight-packed invention, muscular instrumental interplay, an overall elation of the mind and the senses. In the Guildhall, whose reverberant acoustics blurred a good deal of the inner detail, such an impression was all that was allowed. Though the performance seemed confident, and by the soloists (and by Timothy Walker's guitar, an important solo element) the lines were lyrically and meaningfully shaped, I could not make full or satisfying contact with the "tender, lapped melodies" that Andrew Porter praised when he wrote about *Springa* on this page in January. No need to worry, Carter inspires trust—one knows from past experience that pieces dense and confusing on first hearing reveal their subtleties and beauties soon after. I look forward eagerly to the Nash Ensemble's first London performance later in the year.

On Friday in the same resonant Guildhall, the Arditti Quartet premiered *Refrains IV*

by Buxton Orr: an attractively argued piece of 12-note writing, refreshingly competent in its technique, not at all difficult to follow. Four linked movements transformed an opening "refrain" whose sharp rhythmic definition made it easy to recognise a clear oscillation between major and minor thirds made up the potentially simple expressive material. The muted pile-up of the slow movement and the central pizzicato episodes in the third were a little predictable, but the finale worked together all the material coherently and strongly. Will we hear it again?

The piece was excellently played by the Arditti Quartet, who also gave us Ligeti's picturesque (the adjective is not meant to be entirely dismissive) Second Quartet and Webern's Bagatelles Op. 9. The composer and pianist Michael Finnissy played two of his own pieces and one by Nigel Osborne. The latter (*Figure/Ground*) was superb: inspired by Chopin and the Polish landscape, it was not derivative; but had all the ruminative power of a Debussy prelude. Beautifully shaped and deeply poetic, I could make little of Finnissy's two little sketches—one a bare folk tune, misty with sustaining pedal, the other a growing bass-register tribute to Jelly Roll Morton. These were workshop fragments, consciously arch in front of the vast primary-coloured canvases of Amsterdam's Stedelijk Museum (where they were first heard) but they seemed mighty odd in front of the Guildhall's portraits of a King George I and Queen Charlotte.

NICHOLAS KENYON

## Festival Hall

## Argerich by NICHOLAS KENYON

London appearances by Martha Argerich have become so rare in recent years that each turns into an event. At an age when she might be living the Concerto Commuting Circuit, Miss Argerich has, instead, severely restricted her concert performances. I presume that it is a matter of choice on her part, for after an account of Prokofiev's Third Concerto such as she gave yesterday afternoon with the London Symphony Orchestra, there can surely be no orchestral promoter in the world who is not begging for her services.

In the last Leeds Piano Competition but one, this thundering Prokofiev concerto was played not only by the winner but by

two other finalists as well. It was easy to think in the midst of all the pounding octaves and dazzling passage-work that it would be better to judge a pianist's musicality from eight bars of any Mozart concerto movement than from the whole of this show-off piece. But Miss Argerich showed how a true musician can transform the work, making each tiny note sing and glitter, giving each flourish its proper weight and substance. The few slower exposed passages for the piano were utterly compelling—the announcement of the second movement's variation theme (precisely graded, phrased with a solid sense of direction), the Stravinskian staccato/chromatic

fragment in the finale (done without a trace of skittishness, the tone biting into the keyboard). And in the brilliant sections, Miss Argerich's finger articulation sang further into the piano than many other pianists' elbow weight.

Michael Tilson Thomas conducted the LSO with a cold, vital precision which suited this work. He also directed Chai-kovsky's *Manfred* Symphony and Mussorgsky's *Night on the Bare Mountain*—in the latter we practically froze to death. The clarity of his clipped beat brought nothing we had not heard before from the LSO players, and failed to encourage the warmth and drama in the music.

## Elizabeth Hall

## Stephen Bishop-Kovacevich

by DAVID MURRAY

There are a few pianists with the happy knack of compensating for the acoustic oddities of the Elizabeth Hall, but generally a piano sounds a little awash there, as Mr. Bishop-Kovacevich did yesterday afternoon. He took a characteristically personal, introspective line with his Beethoven and Schubert, and the delicate pedal-haze he seemed to intend often became a thick mist. Beethoven's scrupulous markings in the op. 101 Sonata—carefully indented phrases, light staccato basses, dotted figures with a rest in the middle distinct from those without one—were blurred away into a universal legato. The main subject of the finale (d-d-a, d-d-d-a) sounded less bright and infectious than usual as "de-a, di-di-di-dah."

Fortunately, the pianist's thoughtful tenderness with the music made for a reading of

full conviction, despite being rendered in watery pastels. The Allegretto theme wound questionably through the score as though seeking reassurance, and the little Adagio movement was made the confessional heart of the sonata. With the Bagatelles op. 126 he adopted a more angular manner, with rude dynamic contrasts and deliberately abrupt endings; the B minor Bagatelle, briskly attacked, lost something to lavish pedalling again, but the limpid innocence of the G major one was appealing. The treatment was highly self-conscious; opinions may differ about whether these strange, even gnomish pieces gain or lose by that.

Bishop-Kovacevich undertook Schubert's last Sonata, the B-flat, as if it "heavenly length" were simply an unproblematic fact needing no apology; the Molto moderato, with broad

ruminative pauses, was awarded its full repeat, and the succeeding Andante sostenuto continued in the same brooding vein without much contrast. The grand theme of the Molto moderato was less majestic than anxiously restrained—a worried note always entered it after the first phrase, and the movement was marked by outbursts of some violence (the ostinato notes in the accompaniment twanged obstinately). The desolate suggestions of the Andante were left unresolved by the Scherzo and Rondo, the former twinkling lightly—no threat in the skewed beat of its Trio—and the latter ripping amiably through to its wittily delayed close. Every bar of the Sonata was sensitively weighed, and much of it was moving; the overall shape of the work was left ambiguous, which may be exactly how the pianist takes it to be.



Tina Jones

Leonard Burt

## Young Vic

## What the Butler Saw

by ANTONY THORNCROFT

When Joe Orton's last play, *What the Butler Saw*, was first produced, two years after his Ornesque death, there was uproar in the gallery and Sir Ralph Richardson found himself booed by puritans and patriots. Now, a decade later, it nestles happily in the Young Vic repertoire, attracting the kind of youthful and family audience which has recently

laughed at *Charley's Aunt* and *The Importance of Being Earnest* in the same theatre.

Orton is a conscientious successor to both, with epigrams which are the equal of Wilde's, and much less affected, and a freesty in the plot which would have stretched the resources of Brandon Thomas. *What the Butler Saw* is among the very best of modern farces because the seriousness of its message never intrudes on the fairly

continuous laughs. Orton so easily milks from his theme of madness, real and apparent.

The opening scene, in which the psychiatrist in a private mental home attempts to seduce a new secretary and thus opens the floodgates to chaos, is among the funniest written in recent years and although events rather predictably prove that the only lunatic in sight is the Lunacy Inspector, the plot is never allowed to interfere with the wit and the pace. There is a typical Orton sub-plot about a missing part of Sir Winston Churchill which now seems rather dated, but what comes over most strongly is the good humour of it all. Even the police are here treated gently. By the end the frenzy may be getting rather exhausting, and the imagination flagging, but rarely can there have

been such a well-written romp; some of the lines on sexual politics, a rich field of irony for Orton, are treasures.

The 1968 production featured names like Coral Browne, Stanley Baxter and Julia Foster, as well as Sir Ralph, and the theatrical establishment's way of acknowledging Orton's genius. This version veers towards the lightweight. There are, however, good performances. By John Darrell, as the head of the clinic, who attempts to remain rational amid the irrational; and Tina Jones and Philip Davis switch clothes and sexes effectively. Kate Vosey is a credible nymphomane, and on a solid hard-working set the direction by Michael Attenborough, his first for the Young Vic, is unimpaired, allowing the play to speak for itself, a masterpiece of civilised hysteria.

## King's Head

## Fearless Frank

by MICHAEL COVENEY

As befits its subject, Frank Harris, this wholly delightful small-scale musical by Andrew Davies and Dave Brown is aggressive, seductive and rude. In terms of choreography, lyrics, ensemble attack and sheer vitality, there is nothing to rival it on the London stage. And the King's Head has less of a stage, more of a postage stamp, its limitations ingeniously disguised by Martin Tilley's design and the speed of an alert company.

Harris is given lubricious, indefatigable life by Bob Stewart, an actor I have long admired who here seizes on the chance of a lifetime. Squat, myopic, red-nosed and raucous, he is Harris to the tips of his sweaty moustache, making lascivious darts for his secretary's legs as he launches into the account of his life and loves in a South of France café. Flashback, so often a hindering technique in the theatre libers the cartoon approach of Robert Gillespie's unbeatable

production. What emerges is the picture of a man as ridiculous as he was funny, as frustrated as he was ambitious, as sad as he was relentless in a life dedicated to freedom in thought, speech and love.

We see Harris quoting Virgil as a New York shoe-shine boy and landing a job with a Chicago hotelier; riding on a hobby-horse across the Western plains; hobnobbing with Wilde, Whistler and Dowson in the Café Royal; picking up tips from Maupassant in a sensationally witty and gently obscene Parisian slow waltz number, "Ye Maitre De La Conte." Less emphasis is laid on his contribution to popular journalism at the Evening News or on his brilliant achievements as editor of the Saturday Review. But you cannot have everything—Mr. Davies prefers to leave us with Harris helping out the hounded Oscar, not pursuing the unsavoury rows that followed publication of the biography—and for what we

have received, I, for one, am truly grateful.

Mr. Brown's score seems to me almost perfect in its combined tone of musical parody and critical appreciation of Harris. In this, he is greatly abetted by a superb company. Not just a chorus, this, but a sharply contrasted selection of talented personnel, among whom Oliver Pierre, Tony Scannell, Mandy More and, my particular favourite, Nicholas McAuliffe (the best new performer of the year), are outstanding.

In what is generally a real gem of a show, I shall not soon forget the girl's group seduction of young Harris, neatly turning the tables on his Casanova reputation; or the marvellous idea of Enid Bagnold as an ingenious dapper twirling round the office of a ladies' magazine. If you cannot (or will not) get into *Erle* or *Chicago*, try an evening of the best British musical for ages. At \$4.25 for dinner and show, this must be the best value in London.

## Fonteyn to present BBC TV series on ballet

Margot Fonteyn is to introduce and narrate a BBC Television series about ballet, to be screened this autumn on BBC2. Called *The Magic of Dance*, the six-week series will present her personal survey of dance from the time of Louis XIV, at the Court of Versailles to the present day.

Separate programmes will

concentrate on different epochs in the history of dance. Fonteyn herself will be seen dancing one of her most famous roles, in a complete performance of *Marguerite and Armand*.

A wealth of archive documentation and film is to be included in the series, which includes sequences filmed in Shanghai, where Margot Fonteyn spent most of her childhood, until she left to join Sadler's Wells.

Greece, where she goes to explore the legend of Isadora Duncan; Hollywood, where she meets Fred Astaire, and talks to Sammy Davis Jr. about tap-dancing; Sweden, where she visits the last remaining theatre in the world where ballets are performed just as they were over 200 years ago, and also includes material shot in Russia, Spain and Italy.

## CRICKET BY TREVOR SARLEY

## Cost of the Packer peace pact

APPLY, the bitter conflict between the cricket establishment and World-Series Cricket over so far the first time in two years those England layers with Packer contracts available for selection for national 11.

Predictably, our selectors have chosen to ignore them for the Prudential Cup and relied on those who regained the shes plus Gattling and Larkins, both these talented youngsters are ideally suited to the requirements of this competition, but whether that applies to reality and Boycott is less certain.

It was inevitable that the Australian Board of Control could agree to a compromise which suited Kerry Packer, and will eventually fill their care-empty coffers. They were financial trouble, as gate receipts for the series between England and their own colours as 12 were well down, while six for both Tests and international games have risen dramatically.

The two other tourists made of drawing large crowds for genuine tests in Australia, the West Indies and

Pakistan, could do so only by including their WSC players. Australian Boards of Control have tended to be autocratic, short of fact, and ultra-conservative. They had rows with players before the First World War, while the controversial Ian Chappell seemed more or less at war with them throughout his reign as captain.

The opposition provided by WSC proved far stronger than the board expected, and was increasing.

Though it is too early to judge the full effect of the Packer revolution, it is safe to say the game will never be quite the same again, and that it has brought both advantages and disadvantages.

First, player power, like player pay, has increased enormously. The ICC was unable to withstand WSC, but the players if they had felt the demands were insufficient or the rewards too great could have ended the WSC monopoly once existing contracts expired.

It is to be hoped that the players use their new power wisely. If they over believe, and I'm sure they will not, that they are more important than

the game, cricket is heading for oblivion.

Secondly, the strength of the ICC has been greatly reduced. The dictates for future international tours will be increasingly determined by financial considerations.

It was inconceivable until Packer that both England and Australia would go back on their commitments to a triangular tournament with India because a television company, quite understandably, wanted the West Indies to be included.

Packer has acquired the exclusive television contract for the next three years in Australia, and the rights to promote the Board's cricket for the next decade, as well as the Australian team wearing the WSC emblem in limited-overs cricket. As a result I expect there will be international cricket in Australia, both Test and one-day, for the next 10 years, and that the dream of a world knockout tournament will materialise.

Inevitably this must mean even more cricket.

Thirdly, the Tests have been seriously devalued for the past

two years, because of defection of so many of the best players to WSC. This has reduced the importance of playing for one's country.

Cricket is following the lead of tennis, where money is the first consideration and one's country the next.

Finally, WSC with night cricket, the popular rising of the limited-overs game and a well-planned marketing operation have brought a new dimension to the sport.

Cricket has become increasingly dependent on commercialism in order to exist at professional levels, but as the prizes have become larger there has been a decline in standards, as exemplified by that notorious Somerset declaration which led to their expulsion from the Benson and Hedges Cup.

There was little fun and laughter in the super-test between Australia and the Rest of the World, when the one act of civility came from Ian Chappell, and even in the Caribbean last winter were hardly in keeping with cricket.

This leaves one question: "What of soul is left? I wonder, now the war has had to stop?"

THE MANY thousands who have flocked to the 49th French Championships in a delightful corner of the Bois de Boulogne, have savoured the quality of play produced by the strongest men's and women's fields for years.

No fewer than 36 of the top 40 men challenged this time, and all but three of the top women in America.

At the last 16 stages in Paris, there is a look of ominous precision about the men's favourite, Bjorn Borg of Sweden, who, as at Wimbledon, will have the opportunity to write a page in the game's history. No other male player has won four times on this slow red dirt which surely must be the most demanding surface in the world—at least physically.

Borg, just 23, is in his prime. After a careful start against Tomas Smid of Czechoslovakia and a difficult win in four sets against Tom Gullikson, the left-handed of the American twins,

there seems little evidence of the groin injury which forced his withdrawal from the German Open in Hamburg two weeks ago. Poor Ray Moore of South Africa could win only

four games in three sets against him on Saturday.

If John McEnroe, the sensational young American left-hander, makes the same speedy recovery from a similar injury sustained in Tokyo—a misfortune which kept him out of Paris—the anticipated clash between these two at Wimbledon will have a special edge to it because Borg's chance for immortality hangs on the capture of a fourth consecutive singles title.

The top ladies' seed, Chris Evert-Lloyd, has been only slightly less impressive.

After two successful rounds where a mere seven games were lost, there was a recurrence on Saturday of the temporary lapse in concentration which has afflicted the world champion's game since the resumed serious competition following her April marriage to Britain's John Lloyd.

That she should have lost a set at all to the young Argentine Ivana Madruga was in itself noteworthy but that it should have occurred after an initial lead for the American of 4-0 was astonishing. However, that

temporary lapse apart, Mrs. Lloyd continues the week-by-week improvement on her favourite clay surface that began with the Federation Cup in Madrid last month.

The loss in Rome to the little American Tracy Austin that ended the 125-match winning sequence from 1973 was probably a relief and in the absence of both Miss Austin and the self-exiled Czech, Martina Navratilova, the two most serious challengers to her crown. I shall be surprised if the 24-year-old American does not win her third French title, adding to those she won in 1974 and 1975, the last time she played in Paris.

Impressive as this would be, Mrs. Lloyd would still have some way to go to equal the prodigious feats of the remarkable Australian, Margaret Court. Over a period of 12 years, first as Miss Smith and then as Mrs. Court, she collected 24 titles at the four major singles championships, won 18 in doubles, and captured 17 mixed titles. If you include the championships of Italy, Germany and "South Africa," her trophy bag contains an astonishing 90 titles.

## TENNIS BY JOHN BARRETT IN PARIS

## French revolution in facilities



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Frank Lipsius outlines how a company that once dominated the U.S. canning business has recently shifted towards consumer markets

## How American Can recorded a change of direction

IN THE 1960s, when the post-war baby boom produced a generation of new teenage consumers, no business attracted more corporate attention than music, notably pop music.

The business is still mushrooming—it is growing five times as fast as the American gross national product—but it has not been without its attendant dangers, as some companies found to their expense and embarrassment.

When Gulf & Western, the conglomerate which purchased Paramount Pictures, brought a record company, Paramount Dot, the corporate chairman promised fantastic growth.

Paramount Pictures is thriving under Gulf & Western, but Dot—which proved unprofitable—was long since sold to the television network ABC, another entertainment conglomerate lured by the siren sound of music. With its network ratings dominating television, ABC had some justification for assuming it knew consumer tastes. But earlier this year it too gave up and sold its record company to yet another entertainment company, MCA, which was willing to try its hand at mining the rich vein of musical gold.

The roller coaster of pop music would seem to be particularly far from the corporate concerns of the American Can Company—64th in the Fortune 500 directory—which for many years dominated the canning business. But since a disastrous year in 1971, when profits slumped by 22 per cent, American Can has singlemindedly pursued a goal written in bold type in the new annual report:

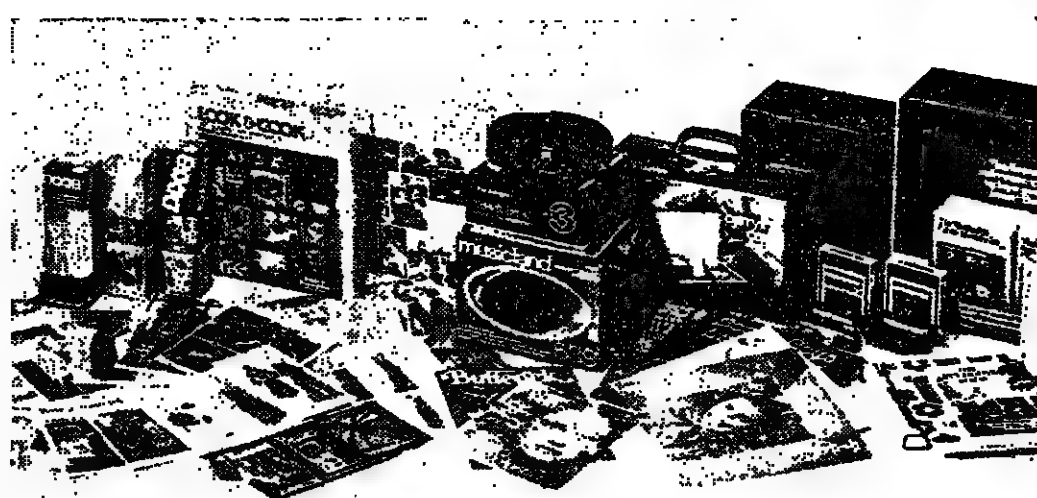
"Our objective has been to position ourselves in an expanding number of high-growth consumer markets." To emphasise the point, the report itself is entitled *American Can and Tomorrow's Consumer*.

So far the strategy has paid off handsomely, with earnings last year of \$119.9m, or \$6.05 a share, compared with \$5.48 a share in 1977, a gain of 10.4 per cent. Since 1971, the growth in earnings per share has been 150 per cent, despite a 25 per cent decline in the volume of the metal can business. Over the same period the company's total sales revenue has increased by over 110 per cent to \$3.98bn.

The major acquisition in its diversification drive—in sales terms—has been Pickwick International, the largest wholesaler of records in the United States, which also owns several labels of its own. Bought in April, 1977, for \$102m in cash, Pickwick has grown from a volume of \$280m in the year before the acquisition to \$1bn today. Pickwick handles one out of every five records bought in the U.S., claims Lionel Sterling, senior vice-president of American Can and chairman of Pickwick.

Part of that growth has come through acquisitions, including the 28-store Sam Goody retail chain, where the youthful 41-year-old Sterling admits with a smile—he was a 15-year-old stockboy in the original Sam Goody store in New York.

In managing to get into the record business as a wholesaler, without worrying about what particular record is top



Pickwick International has given American Can a strong position in the record market and an entry into many other consumer markets as this display illustrates.

of the pops, American Can is following the consistent pattern it established over 10 years ago. Its other consumer products now include such staples as Dixie Cups (paper cups), toilet paper and plastic spoons. The company buys more Paris fashions than anyone else, mass producing them as patterns for women to sew at home.

American Can dominated the tinning business from the beginning of the century, when the company was founded as a monopolistic amalgam of over a hundred canning firms. But it gradually relinquished primacy in the field to Continental Group (formerly Continental Can); now instead it concentrates on specialised

packaging (by no means just cans), where the profits are greater and the technology more advanced. Since 1972, 88 plants have been shut down and though another 45 were opened, "we've been shutting down horse-size and opening up rabbit-size," according to William Woodside, president of American Can.

In the music business, American Can has entered a field still largely dominated by entrepreneurs, especially in retailing and wholesaling. The biggest retail chains account for less than 10 per cent of the country's 11,000 retailers.

At one end, American Can has consolidated Pickwick operations in a 41,000-square

foot headquarters in Minnesota where 32 articulated lorries can unload indoors simultaneously. At the other, it has increased the number of its retail stores by more than 50 in the two years it has owned Pickwick.

Another 75 are on the drawing board, reflecting a trend in the music industry away from middle men such as rack jobbers. When American Can bought Pickwick, 80 per cent of Pickwick's business was in rack jobbing where it supplied the record departments of retail giants like Sears and Woolworth's.

Since Pickwick's retail stores are concentrated in the same shopping malls that accommodate major retailers like

Sears which also sell records distributed by Pickwick, a potential conflict exists. According to Chuck Smith, the president of Pickwick and its chief operating officer, the presence of both is actually good for business. "Stores of various configurations appeal to different market segments."

Handling some 20 per cent of all records distributed in the U.S. and part of a corporation which is bigger than the entire country's music business, Pickwick has aroused some suspicion—and even hostility—for its size and continued growth. But Lionel Sterling stoutly defends the company's presence in the music business. He sees the parent company's role as that of a management consultant for its subsidiary.

In this way American Can has helped establish a new division, Information Systems and Services, which will allow computers to make Pickwick's retail outlets, both in rack operations or their own stores. The computer will process information about an impending rock concert in one city and the request for one record in another. Any customer request should be filled within a day.

Incentive schemes for employees have also been introduced, along with five-year strategy planning under the direction of a recruit from the accounting firm of Coopers and Lybrand.

Consolidating Pickwick headquarters in Minnesota broke a pattern that reflected the company's disparate origins: a large budget label run from New York, a wholesaler in

Minnesota, and various retail chains that were acquired along the way. American Can increased the size of the headquarters and also added other regional outlets, which now number 17.

The acquisition of a west coast distributor, MS Distributors, led to a boycott from retailers who did not want to be supplied by a competing retailer. The boycott continues with one 23-store chain called Tower Records, but has had little impact on Pickwick or the attitudes of other retailers.

In its manufacturing operations, Pickwick has continued to expand its repertoire of budget material. Recently Czechoslovakia's Supraphon Records was licensed by Pickwick for its classical "Quintessence" line. The Pickwick record line itself now constitutes only 10 per cent of its business.

American Can has not quite escaped the vicissitudes of the record business, despite its handling all companies' records. As the country's largest regional distributor of independent labels, Pickwick lost the franchises to distribute A and M and ABC Records, which ceased being independently distributed in January. Pickwick will continue to handle those records, but not under the advantageous terms of a distributor, a change that Lionel Sterling calls "insignificant" in budgetary terms. Though A and M and ABC were two of the largest independently distributed companies, Sterling considers independent distribution still viable and an important service Pickwick provides for the smaller companies that were the back-

bone of the record business in the 1960s and 70s.

For the future, Pickwick will continue to adjust its operations to meet consumer demands. Long-term projections foresee a greater demand for hardware, both in audio equipment and the home computers that will provide future home-entertainment centres. Pickwick retail stores will begin to carry the computers and other new technology like video discs and tapes. American Can's most recent acquisition, the direct mail-order house of Fingerhut, will help Pickwick enter the mail-order record business, which represents 14 per cent of all record sales and yet has only one major broad-based supplier in CBS Records.

Expansion potential also exists in Europe, using the British operation under Monte Lewis as a base. While the major manufacturers provide their own direct distribution channels, Pickwick International does have a fleet of Mercedes lorries, each stocked with 10,000 records for supplying about 9,000 British retailers. Pickwick's budget label controls 60 per cent of the British budget market, which itself is 12 per cent of the British record market. Attracted by the growth rate of 13 per cent in European record sales, Pickwick International expects to move across the Channel in the manufacturing business, if not distribution as well.

Should it reproduce its performance in the U.S. and Britain, Pickwick will soon have a profitable, if not fashionable, music business on the Continent as well.

## EXECUTIVE HEALTH

BY DR. DAVID CARRICK

## Ailments of the fanciful variety

I WONDER how much it cost the Government (which means us) to carry out the "General Household Survey 1977," the results of which were published recently? The report arrived at the astonishing conclusion that over 50 per cent of all men questioned and no fewer than seven out of 10 of the women had (or more likely fancied) some chronic illness or other.

As the results took two years to produce, I imagine that the sum involved was considerable and possibly could have been devoted to some more worthy cause. The result was all so very predictable. Stated in the surveyors in their naivety may have been, anyone with

the slightest knowledge of people and history could have supplied guesstimated figures free of charge. And those figures would not have been so very far off because man and his ailments, fancied or otherwise, have changed but little during the entire period of recorded history.

Plato in 380 BC, doubtless worrying about what the year 379 would have in store for him, was well acquainted with human frailties, for he wrote: "... a man is always fancying that he is being made ill, and is in constant anxiety about the state of his body; the great philosopher having in mind, no doubt, the dangers of air pollution caused by the smog arising

from the many charcoal-burners on the outskirts of Athens.

The great English physician, William Heberden, whose long life all but spanned the whole of the 18th century, wrote with similar feeling about hypochondria: "generally attacks the indolent, the luxurious, the unfortunate and the studious," adding that the disorder "becomes daily more common in this country, owing, no doubt, to the increase of luxury and sedentary employments." He might have taken part in that recent survey!

But there are two differences in these modern days. Firstly, surveyors cover all social classes (unlike those quoted above) and, secondly, executives and their helpers—a group I call the crushed commuter class—did not really exist as such in the long ago. By the late 18th century,

however, they most certainly did, and it was to them that the advertiser of patent medicines which claimed to cure anything from piles to psittacosis, aimed his words, because anyone stuck in a railway carriage or horse-drawn bus, could not fail to dwell upon the legends intended to influence him and charm the sovereigns from his pockets.



The "General Household Survey, 1977" did show, however, that chronic illness (or did they mean absence?) is much less common in professional people than in unskilled workers.

Agreed, and I would like to pay tribute to the fortitude and remarkable devotion to duty that is shown by 90 per cent of office-workers, of all ranks, who manage to struggle on in a most admirable fashion in the face of considerable adversity.

In a recent radio interview, I was asked questions about this, but I was a little bothered by the interviewer's query: "What would you do if an exec. (sic.) came into your consulting room and asked you to pronounce him fit?" As such a thing had never happened to me, I fought

## Is anybody still there?

IS absenteeism a problem in your company? Do you even know whether it is a problem? Because absence from work is less immediate than an industrial dispute it attracts less management attention, yet it may account for considerably more time off than the latest British Institute of Management checklist.

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It adds that there is evidence many employers do not see absenteeism as a problem, but this may be because they are ignorant of the true situation in the company and of comparable levels outside. Alternatively there may be an administrative failure to differentiate between genuine and improperly accounted reasons for absence, it says.

\* Controlling Absenteeism, BIM Checklist No 80 from BIM Publications Sales Department, Management House, Parker Street, London, WC2B 5PT. 75p (50p to members).

## Business courses

**Managing Maintenance Work** (an advanced course), Colchester, Essex, July 23-27. Fee: £385 (inclusive). Details from Management in Action, 121 St. James's Drive, Wandsworth Common, London SW17 7XZ. Aviation Insurance, Brixford, 1979, London, July 5. Fee: £85 (plus VAT). Details from Risk Research Group, Bridge House, 181 Queen Victoria Street, London EC4V 4DD.

**International Program for Senior Executives**, Geneva, August 27-31. Fee: SFR 5,500. Details from The Administrative Centre, Centre d'Etudes Industrielles, Chemin de la Suisse, CH-1231 Geneva.

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## Tuesday 26 June

**The Economic Indicators**  
Speaker: Michael Shanks  
Chairman, National Consumer Council

**The Spirit of Free Enterprise**  
Speaker: Sir James Goldsmith  
Chairman, Cavenham Group Ltd

**Enterprise in a Mixed Economy**  
Speaker: The Rt Hon Sir Richard Marsh  
Chairman, Newspaper Publishers Association

**Developing a Competitive Strategy**  
Speaker: C. C. (Michael) Pocock  
Chairman, Shell Transport and Trading Company Limited

**Any Questions?**  
Chairman: David Jacobs  
Panel: Sir Monty Finniston, Lord McCarty, Sir Richard Marsh, Katherine Whitlam

## Wednesday 27 June

**People and Performance**  
Speaker: Sir Hector Laing  
Chairman, United Biscuits Ltd

**Effective Performance - Structure and Attitudes**  
Speakers: Sir Harry Moore, Chairman and Dr. A. Frankel, Chief Executive, Staveley Industries Limited

**The Rt Hon. Sir Keith Joseph, MP,**  
Secretary of State for Industry, makes his first major speech to UK management on 27 June.

## Thursday 28 June

**The Fiesta Story**  
Speaker: Keith Frickett  
Marketing Director, The Ford Motor Company Ltd

**The Challenge of World Trade**  
Chairman: Professor Robert McKenzia  
A presentation by the British Overseas Trade Board

Sectional meetings arranged by the SPUR institutions will take place on 27 and 28 June



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John P. 1.15

# Reality is the moment when one buys a BMW rather than a car.



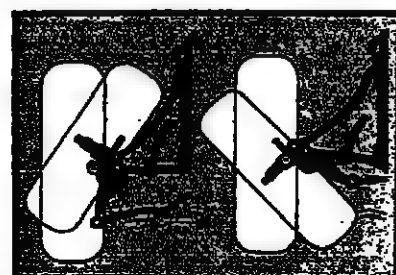
Compromise, in automotive engineering, seems to be the rule rather than the exception. BMW regard this as unnecessary. As soon as one closely examines or drives a BMW one realises that it is the sense of balance, not compromise, that gives a BMW its unmistakable character.

The BMW 7 Series are luxury cars. The discreet design reflects the solid quality found throughout. It is that certain kind of quality that one takes pride in. It offers other, more practical, advantages. Inside there's a sense of quiet spaciousness. The seats and ventilation encourage a relaxed alertness rather than soporific comfort and on today's crowded roads this is an important aspect of active safety.

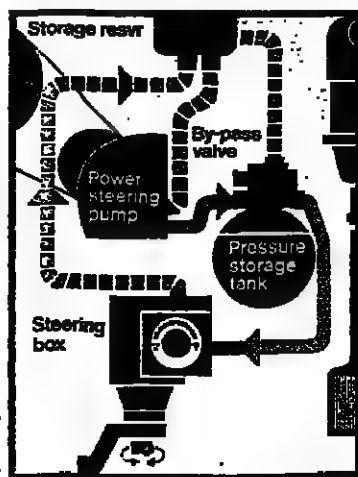
Whilst the 7 Series are refined luxury cars they are, equally, drivers' cars. The three models in the range offer three different engine capacities—2.8, 3.0 and 3.3 litres, the latter with electronic fuel injection. Each produces very

high power to litre ratios. The chassis, with its new double pivot front suspension, offers handling incomparable in this size of car. The power steering is speed-related.

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Double pivot front suspension.



Speed-related power steering.

that one gets maximum power for steering at parking speeds, then diminishing assistance as speed increases to give greater road 'feel'. However, if at speed the front wheels hit severe bumps, or a tyre deflates, then the steering power immediately increases again to cope with the extra forces created.

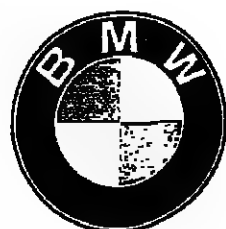
This attention to design is found throughout the BMW 7 Series. The sum of them all make the realities of driving an exceptional pleasure.

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## Time for U.S. leadership

THE U.S. has not faced up to the "long-term, chronic problem" of its excessive energy consumption. It will have to live with the prospect of shortages until it introduces policies "that will cut back demand, reduce waste and ensure maximum production at home."

Thus President Jimmy Carter last week. For two years now, the President and Mr. James Schlesinger, his Energy Secretary, have been urging Americans to face up to the coming energy crisis. They have failed. As of last week, three-quarters of the American public did not believe there was an energy crisis at all.

### Seriously in question

That leadership is now seriously in question. A week ago, an unexpected president is faced by a hostile and uncompromising Congress. His original energy programme was picked over by every interest group that might have been hurt by it. More recently, the President's request for standby rationing powers was passed by the Senate only to be thrown out by the House of Representatives. A majority of whose members were in a hurry to explain a vote for rationing to the voters back home.

### Inflating allies

Last week, the Carter administration itself moved to increase imports of heating oil into the U.S. in order to build up stocks for next winter. The immediate impact of this move has been to infuriate America's western allies, and to put further pressure on an already tight world supply and price situation.

Three elements have been running through U.S. energy policy over the past two years. First President Carter has been unable to impress the Congress. Secondly, there has been a dissembling refusal by Americans to look at the effects of their actions on the rest of the world. The third element confusing the whole U.S. debate is the old canard of the major oil companies. At present, Ameri-

cans pay very low prices for their oil. The most obvious solution to the American oil crisis would be to deregulate domestic oil production. This move would be to combine this move with a tax on windfall profits. At one stroke, demand would be cut back and the oil companies would still have the cash and the incentives to find more U.S. oil.

A deregulation of prices is the solution favoured by the oil companies. But America has a long tradition of looking on "big oil" with deep distrust. Besides, the effect of such a sudden move would be uneven across the country, and would in some cases hit hardest at the poor and the old. In the current mood of America, it will not happen.

Instead, Congress is bogged down trying to decide how to limit profits that the oil companies could make from the present increases in prices. It is even threatening to try to block the very gradual process of bringing U.S. domestic crude prices up to world levels, which began to operate last week.

President Carter has now set out on yet another effort to persuade the American public and the Congress that oil consumption has to be cut. Based on his past performance, his chances of success cannot be rated highly.

If he fails, the potential consequences for the western world are gloomy. America will continue to suck in oil. The supply situation throughout the world is likely to tighten even further. If it does, the level of world inflation, the level of world growth and the level of world trade will all become increasingly dependent on the decisions of the OPEC countries' leaders. In the third world, the current accounts of the world's poor nations are likely to come under some very severe strains.

### 'Change your lifestyle'

It really ought not to need Sheikh Yamani to tell us that "unless you change your lifestyle in the West, and especially in the U.S., I'm afraid it will not be a deep depression."

The immediate issue is the relatively straightforward one. The free world faces a serious crisis. It looks to the U.S. for leadership. The time to exercise that leadership is now.

## Conference kettle subsidised pot

THE BRITISH Government's strong rebuke of the U.S. authorities over a grand jury decision to indict criminally seven transatlantic shipping groups is understandable and will no doubt be echoed by other governments with strong maritime interests from Stockholm to Tokyo.

The indictment is, at its simplest level, another example of the U.S. applying its anti-trust laws to companies and individuals whose trading base is in a country where those laws do not apply.

In terms of the shipping industry, however, the issue is more complex and more important, especially at a time when the UNCTAD conference in Manila has again illustrated the pressure which exists in the developing world against the way that the developed countries run their shipping affairs.

The latest row with the U.S. authorities is over the degree to which shipping lines would be allowed to operate short conferences to fix cargo rates, determine levels of service and apportion investment in new ships.

European shipowners say that without such conferences, which are legal outside the U.S., services would be less reliable and, because they would use ships less intensively, more costly. The Americans argue that if conferences become too strong, monopolistic powers produce higher prices, there is a risk of excessive profit and restriction of enterprise.

In the grand jury case, the shipping groups investigated (four of which are American) were accused of failing to provide the U.S. authorities with full information on conference price-fixing activities.

### Basis of negotiation

There are some identifiable rights and wrongs involved. It appears reasonable that shipping lines should co-operate on pricing and investment in the interests of efficiency so long as those arrangements are open to external scrutiny. European shipowners do not like the idea of such government scrutiny, but if pushed, it is a price worth paying for stability on the Atlantic and Pacific Oceans. This should be the basis of future negotiation on the question.

The Europeans, however, are quite justified in arguing that the U.S. maritime authorities,

in their present condition, are not fit to provide such scrutiny. In recent years, decisions from the Federal Maritime Commission have taken many months inhibiting commercial manoeuvre. Meanwhile, much effort has been dissipated in the internecine struggle for influence in maritime affairs between the State Department, the FCC, the Department of Transport and the Justice Department.

This was the reason why one year ago President Carter appointed a task force to review the tangle. A shipping policy initiative was promised for the early part of this year, but has not materialised, chiefly because the task force failed to find compromises in crucial areas.

Meanwhile, UNCTAD is ploughing unsuccessfully down the path of dividing the world's sea trade into nationally-determined shares, first for regular cargo liner services, later perhaps for bulk trades.

### Self-contradictory

It is bad for the vested interests of the established maritime powers that political decisions should deprive them of business. But it is also questionable whether the world can afford to dispense with the expertise of established operators or whether it is in the interests of a developing country to channel limited resources on such a capital intensive industry as shipping.

The sad fact is that shipping has become a cauldron of rival political and industrial dogmas, whether it be over anti-trust, conferences or flags of convenience, at a time when most ship owners are at their lowest pitch of financial fortune for 40 years.

The developed world, in a forum like UNCTAD, has to try to convince the Group of 77 to tread softly in overruling well-tried structures, but finds its arguments weakened by the self-contradictory and pragmatic stances evident within its ranks. There is no more obvious example of this than the loud U.S. opposition to the liner cargo-sharing code at a time when the U.S. shipping industry is bolstered by subsidies and protected by the Jones Act.

No country can claim purity of principle in shipping law, but there is clearly an urgent need to pursue, with determination, international solutions to these and many other problems.

THE U.S. and the backers of its policies in the Middle East seem set on a collision course with their traditional allies in the area. These allies are the oil producers who between them account for more than one-third of OPEC production and upon whom the economies of the industrialised world depend.

It now seems clear that for all the desperate efforts to paper over the cracks, relations between Washington, Kuwait, and the lower Gulf States, with the exception of Oman, are at an all-time low. And despite Thursday's indication by Saudi Arabia that it may raise oil production in an effort to stabilise world oil prices, during the turbulent past few months it has appeared ready to unseat the oil weapon—not to use it offensively, which would be unthinkable, but for its own protection.

Sheikh Ahmed Zaki Yamani, Saudi Arabia's oil minister, came as close as he recently could to saying as much in an interview in Washington. The fact that the kingdom has been limiting its production to 8.5m barrels daily while at the same time cutting the amount of crude available to the oil majors—and therefore to their major customers in the West—is at best a worrying sign of the times and at worst an oblique signal of political annoyance.

The oil sheikhs are almost uniformly hostile to the peace treaty between Egypt and Israel, angry with Washington for ignoring their warnings, and puzzled that so little effort was made to win them over or to understand the extreme vulnerability of their present position.

Part of the problem has been that the Gulf Arab, a reticent, sometimes aloof bedouin, is given to excessive politeness. But that is only part of the reason why the U.S.—having failed to foresee the Iranian upheaval—now appears to have incorrectly judged the mood of Saudi Arabia and the Gulf.

The major problem may have been a strong element of wishful thinking both in Washington and elsewhere. Because the Saudis and

the other oil sheikhs are deeply conservative, because they fear Soviet intentions in the Gulf, because they would like to be rid of the Palestinians, because their own economies are now inextricably linked to those of the West and to force a recession in the West could eventually endanger their own positions, it was thought that they would swallow a unilateral deal between Egypt and Israel. This line of argument, if it ever was valid, only makes sense as a pillar of western policy towards the Gulf before the revolution in Iran which swept away the Shah in a display of violent radicalism watched with horror in the Arab oil states.

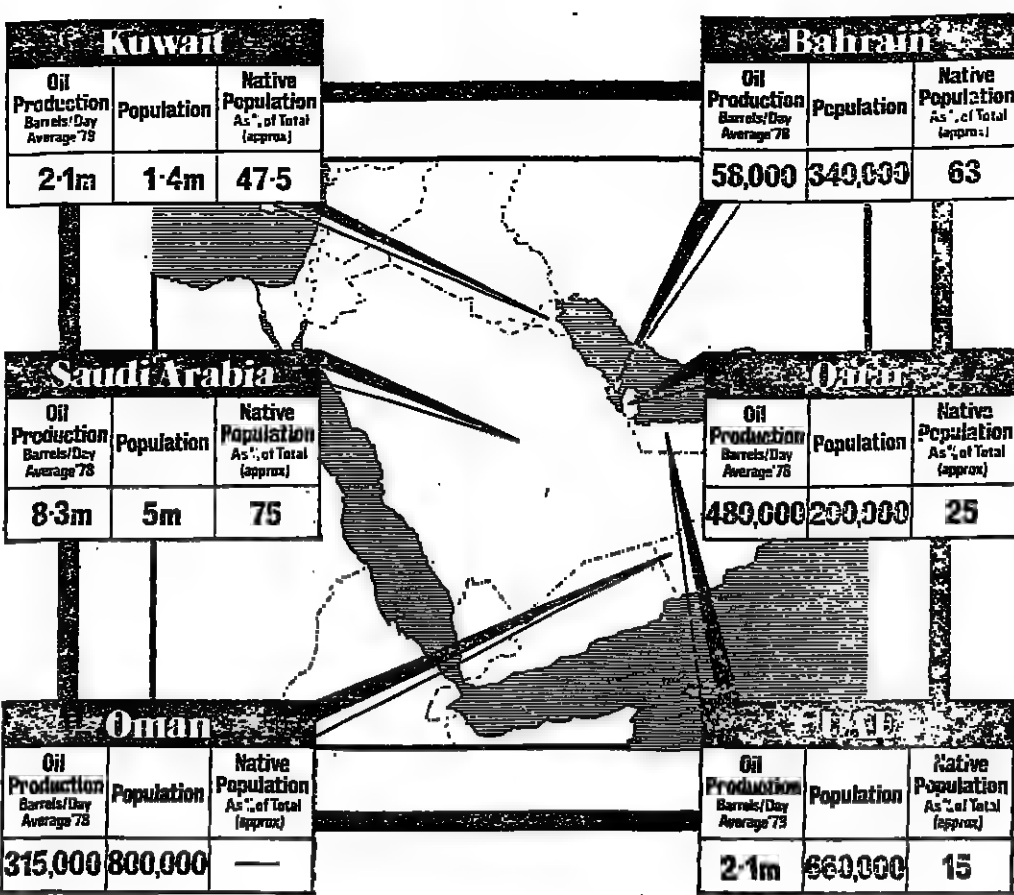
The revolution in Iran and the Camp David peace treaty have, in the words of a senior member of one of the area's most distinguished ruling families "changed everything." They have come as hammerblows to the sheikhs who are deeply suspicious of change, and have done their best to keep well out of the firing line of the Middle East controversy.

Revolution is not yet upon the Gulf. But the ruling families are no longer confident of their ability to buy off trouble in the future. The survival of the sheikhs and the Emirates is not yet at stake. But it has become a live issue.

The concern about stability in the Gulf following the revolution in Iran was matched, according to bankers, by a "veritable avalanche" of funds leaving Saudi Arabia and correspondingly large outflows from Kuwait and the lower Gulf.

One banker claimed that in the space of a month, three Kuwaiti families invested \$100m abroad in real estate. The exodus has since slowed but is still running at a high level partly because of the strength of the dollar and of sterling.

The continued unrest in Iran is deeply troubling to the Arab regimes of the Gulf. Some believe that Iran—like Iraq before it—may take years, possibly decades to stabilise. The latest fighting around the major Gulf port of Khorramshahr between Iran's discontented Arab



minority and what passes for the country's central government must reinforce that impression.

For Saudi Arabia, Kuwait, the United Arab Emirates, Qatar and Bahrain—though not Oman where the issue is of a different order—the major problem has been how to cope with the consequences of unprecedented rates of economic growth, avoiding the social and political dislocation it caused in Iran.

The boom years of 1974-76 are over. A combination of soaring inflation rates, major dislocations of ports and road transport, the virtual collapse of the building industry in some countries, the erosion of their purchasing power due to the decline of the dollar and intense political pressure to conserve

their only natural asset has forced a radical reassessment of how fast the Gulf States should generate and spend their oil money.

It would be a mistake to speak of a recession in an area which could still muster a collective revenue of over \$50bn in 1978. The Gulf is still a major growth area and a market of pivotal importance for exporters.

But the pace has slowed down dramatically. The Saudis have declared what virtually amounts to a moratorium on the award of big contracts following the completion of most major projects in the second Five-Year Plan. Kuwait is seriously looking at ways of cutting expenditure, partly in order to reduce its 500,000-strong expatriate labour force which it sees as a potential threat to stability in the country.

Building activity in the UAE has all but collapsed. Hotels are barely half full. There are reliably said to be fewer than 800 construction companies left in operation against 2,500 in the boom years. Dubai is barely recovering from a banking crisis which seriously shook confidence in its role as a service centre.

Qatar remains profoundly cautious and is unlikely to rush into a decision to develop its monster West Dome natural gas field. In Bahrain the growth of offshore banking units has levelled off and the economy shows little sign of picking up before the construction starts on the \$1bn causeway to Saudi Arabia.

Corruption and economic mismanagement which were major issues in Iran have become live topics. The almost complete

absence of a regional development policy, of any attempt to co-ordinate industrial projects or identify markets has focused criticism on the petty, tribal jealousies which so often dictate major decisions of the ruling oligarchies.

Why did Dubai build the world's biggest dry dock when Bahrain already has one? Why will the UAE soon have five international airports? Why has Sheikh Rashid insisted on proceeding with the construction of Jebel Ali, the 66-berth port which, like the Dubai dry dock, looked like being a white elephant before it left the drawing board?

For how long can Sheikh Rashid persist in running his emirate and dispose of its \$3bn annual income as if Dubai were a family concern?

Some Gulf countries have been more successful than others in satisfying the expectations generated by oil, and are consequently less vulnerable to internal upheaval. Kuwait, with the highest per capita income in the world, is probably the best example. Others, such as Saudi Arabia, have tradition and tribal cohesion as well as a subtle balance of political forces and the apparatus of a police state to protect the rulers.

But the need for internal change to meet the challenges of the political awakening which followed the Ayatollah's Iranian revolution is increasing. The pressure on Kuwait and Bahrain to restate their suspended parliaments will grow. Persuasion by the Saudis, who would see this as an eventual threat to the legitimacy of their own ruling family, may delay moves towards a form of democracy but not indefinitely.

The huge number of expatriates in the Gulf also is a worry. Many are Palestinians (400,000 in Kuwait alone)—hence Kuwait's stand against the peace treaty. Others are increasingly frustrated by nationality laws which effectively relegate them to the status of second-class citizens.

Russians in intentions are a major concern. Having won over Ethiopia and South Yemen, will the Kremlin now threaten Oman by rekindling the Dhofari rebellion which the Sultan of Oman, the British and the Shah defeated only after a prolonged war of attrition?

The question is of vital importance to the West since the Musandam Peninsula at the neck of the straits of Hormuz is owned by the Sultan and watches over some 100 tankers a day carrying oil to the industrialised world. The U.S. is worried enough to have stationed a fleet off Oman and to be seriously thinking of stepping in with substantial military aid if Britain's support of Sultan Qaboos should waver.

One Kuwaiti minister reacted by saying: "Frankly, this annoys me. Who are they going to protect us against? The Russians? Then we are talking about a major war, which is not reassuring. Our own people? We are in their hands. The Americans should understand that we cannot afford their open support after what happened in Iran."

It is hardly surprising that against this turbulent and confused background, the Gulf states, which now regard overt U.S. support as a political liability, are unwilling to help the West out of its energy predicament.

The major question is how far they are willing to risk their own interests by forcing up the price of oil or limiting production, or both.

The ruling families are all deeply conscious that, in the final analysis, their own survival depends on the economic stability of the West. They have not forgotten that the oil embargo of 1973 and the quadrupling of oil prices which followed was a major shock to the economies of the industrialised world and that the repercussions were felt in the Gulf.

The need now is for a new balance in the relationship between the West and the oil producers, which gives the Gulf stability and the West sufficient oil. It involves, among other things, a reassessment of U.S. Middle East policy, an urgent need to tackle the Palestinian problem and a Gulf Security pact.

The third element of a new relationship between the West and the oil producers would be an effective set of energy conservation measures which would give Saudi Arabia, for one, the political excuse to maintain high production levels.

It is unlikely that any of this can be done in time to make any difference at the next OPEC meeting in June. But it is something the leaders meeting in Tokyo at the world summit should reflect on.



Dubai's Jebel Ali port—white elephant before it left the drawing board?

## MEN AND MATTERS

### Out-of-court Jay stays put

Peter Jay, the outgoing British Ambassador to Washington, is not going far—he is moving about a mile up the road from the embassy on Massachusetts Avenue, where he will be settling down to work on his magnum opus on global market socialism.

Jay has always said that, once the diplomatic posting was over, he wanted to write his book. The main question has been where and under whose auspices. It seems he has now received a grant from an American institution (probably the German Marshall Fund) and been offered office space at Brookings, the great American think tank.

Some students of diplomatic form point out snidely that it is "irregular" for a former ambassador to remain in the city of his posting. Such cities are, however, unlikely to worry either the Jays or Sir Nico Henderson, the new man (who appears to have got his own shorter opus out of the way).

Gather Jay's main regret at leaving the embassy is the loss of his automatic right to use the tennis court. It means that, like the rest of tennis-mad Washington, he will have to queue and wait for court space with everyone else.

### Last exposure

Having closed the bars and nightclubs, Iran's new Islamic government is now shutting another door on western decadence. Air France hostesses, almost the only women staying at the Tehran Intercontinental, are no longer being allowed to flaunt their bikini-clad figures around the hotel's swimming pool.

The pool has been closed after a series of incidents in which empty soft drink bottles were thrown from hotel windows at the hostesses. The

hotel staff is seemingly very religious and viewed the sunbathing as an insult to their Islamic susceptibilities.

### Jetting gaddies

With the annual meeting season under way, British managers may be grateful that they are spared the attentions of those who, in the U.S. are known as "corporate gaddies."

One of the most active is Lewis D. Gilbert, brother of John J. Gilbert, who owns a portfolio of shares, and runs an organisation called Corporate Democracy Inc., a not-for-profit corporation. It has democratically sent me a copy of its 1978 annual report, from which I learn that it is devoted, among other things, to forcing companies to hold their meetings in accessible places.

In practice, this means travelling around the backwoods of America making speeches designed to lure out recalcitrant managements, which are numerous. One favourite backwater, for instance, is Flemington, New Jersey, a mere 50 miles from New York, but peculiarly inconvenient to get to—it is patronised by Exxon and Eastman Kodak, Coca-Cola, and a host of others, prefer the scenery in Wilmington, Delaware.

Such attempts—as the Gilberts see it—to evade the participation of the shareholders, do nothing to deter Louis D. Gilbert, who searches out the most obscure hidey-holes and can make up to half a dozen speeches without once letting a trace of humour divert him from his cause.

"We are like ombudsmen," he tells me from his office on Park Avenue, New York. "We are doing what the unit trusts should be doing and doing it better. No, no, we are delighted to be called gaddies. Socrates was described as a gaddy. We like the word." There are, he says, about a dozen full-time gaddies in the U.S.

Another of them, a very different character, is Mrs.

Evelyn Y. Davis of Washington, who is flamboyant, attractive, and sharp-tongued. She makes a habit of addressing chairmen by their first names and complementing them on their looks, and last hit the news at the recent annual Ford meeting, where she proposed that there should be more members of the Ford family on the board. Henry Ford himself slapped her down.

Neither type of gaddy is very popular in corporate boardrooms: the Institute of Investor Relations Managers holds training courses on how to deal with them.

### Heavenly music

Solar energy may be moving rather sluggishly towards solving the world's energy woes—but a Hollywood, California, company is cashing in at a modest commercial level.

William Lamb and Earl Turner, proprietors of the Solar Music Co., are selling musical boxes driven by sunshine.

They have set a silicon cell into the top of a clear plastic box containing a tiny electrically-driven music-maker. Given continuous sun—and even slightly overcast skies—solar music pours forth all day.

What about the tunes? Lamb and Turner have picked "Beautiful dreamer," "It's a small world," and, of course, "You are my sunshine."

There are some consolations in the British climate, it seems.

### Fading fables

Somerset Maugham, who once wrote that Raffles in Singapore "stands for all the fables of the exotic East," would be disheartened to learn that the elegant old hotel is soon to be dwarfed by a massive development project. It includes a 66-storey hotel and a 42-storey office block. Raffles City, dubbed a city-within-a-city, will sit largely on the former site of Singapore's oldest school,

Raffles Institution, which despite being the alma mater of many eminent Singaporeans, was flattened to make way for the new concrete mass.

So far Raffles has been spared, but its Achilles heel is that it stands on prime land which it does not own—the site belongs principally to the (semi-government-owned) Development Bank of Singapore which is financing Raffles City.

### Light relief

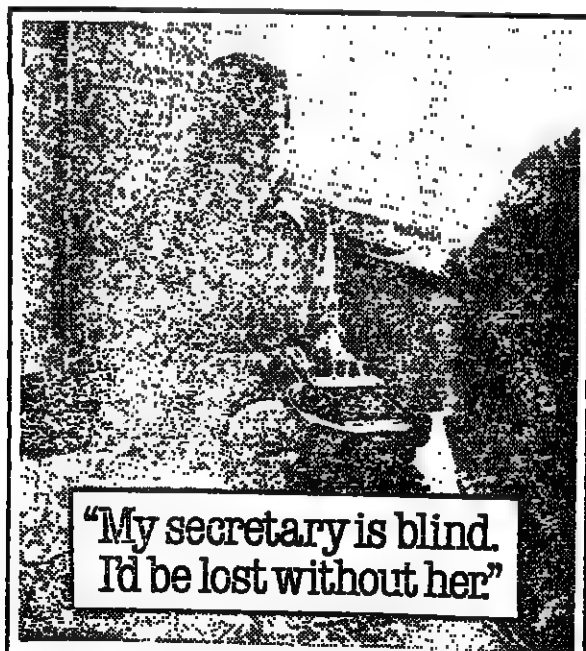
It might sound like an ominous hint in the background: the company which opportunistically started making gas lamps during the 1974 three-day week is continuing to prosper. Having cornered the nostalgia market (principally pubs, but also some streetlighting and historic buildings) Suggs Gas Lighting Equipment of Crawley is once more emphasising the practicality of gas.

It is, for instance, having talks with the authorities in Barbados about tapping local gas discoveries for lighting, and more surprisingly sold 23,000 worth of lamps to New Zealand Railways for use on trains. Inquiries from householders are beginning to come in again too. I gather, despite the cost of converting from electricity, "It may be remembered," said a spokesman wryly, "that in times gone by, one third of the heating would often be derived from the lighting."

### Unsuitable case

The decline of the National Health Service has ceased to shock me, but things have gone further than I thought. According to the Civil Service union magazine Red Tape as official's report on a social security claimant in Carlisle mentioned in passing that "claimant had been admitted to hospital but was discharged immediately because of illness."

Observer



"My secretary is blind. I'd be lost without her."

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## FINANCIAL TIMES SURVEY

## Aerospace

The world's aerospace industries go to this week's Paris International Air Show at Le Bourget on a buoyant tide of civil and military business that is expected to add more than £300bn to order books during the next decade.

## Expansion ahead despite problems

By Michael Dome

Aerospace Correspondent

EVERY AERONAUTICAL market throughout the world is now expanding. In civil aviation, the growing demand for air travel, stimulated both by cheaper fares in many areas and increasing recognition in developing countries of the way in which aviation can promote economic growth is already resulting in an average annual rise of about 8 per cent in the number of passengers carried. This, in turn, coupled with the need to replace ageing fleets and to meet increasingly stringent Governmental noise regulations and soaring fuel bills, is resulting in a massive inflow of orders for new aircraft—a "re-equipment tide" that began to flow early last year but which has quickened significantly in 1979 and is expected to continue until at least 1981. These developments are further spurring other expansionist trends—in the provision of new airports and all the associated ground systems that civil aviation requires.

The safety checks on the world's fleet of DC-10 jet airliners over the past week have been precautionary, following the crash in Chicago on May 25 of an American Airlines' aircraft. Although causing temporary disruption to some airline schedules, it is not expected that the DC-10's recent problems will affect this long-term re-equipment tide in civil aviation.

A recent detailed study prepared for the International Civil Aviation Organisation (ICAO), the aviation technical agency of the UN by the U.S. firm of T. M. Abrams and Associates suggests that the total value of world civil aviation business through the period from 1979 to 1988 will amount to about \$473bn, about £230bn.

This sum includes spending on new front-line transport aircraft of about \$36bn, which is more conservative than some manufacturers' estimates, which put it at over \$40bn for some 3,500 airliners of all kinds. But the ICAO study goes on to suggest that other areas of spending will include some \$14.8bn on new "general aviation" aircraft, for the leisure, sporting, agricultural and business flying markets; \$44bn on maintenance and parts for the scheduled airline industry; some \$28bn on fuel; more than \$8bn on new airport construction (again to some minds a particularly conservative figure); nearly \$6bn on air traffic control systems; about \$2.4bn on ground handling systems; about \$700m on government- and airline-sponsored training programmes; nearly

| CIVIL AVIATION 1979-88                       |            |                |         |           |        |          |         |                              |                              |
|--|------------|----------------|---------|-----------|--------|----------|---------|------------------------------|------------------------------|
| Estimated world value (\$bn)                 |            |                |         |           |        |          |         |                              |                              |
|  | N. America | Lat-Am./Carib. | Europe  | Mld. East | Africa | Asia/Pac | Total   | Percentage of Regional Share | Percentage of Regional Value |
| New Airline Transport Aircraft (units)       | 1,200      | 200            | 630     | 100       | 100    | 500      | 2,750   | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 43.7       | 7.3            | 23.6    | 3.6       | 3.6    | 16.2     | 100.0   |                              |                              |
| New Airline Transport Aircraft Value         | 36,600     | 3,700          | 18,300  | 2,200     | 1,500  | 11,000   | 73,300  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 50.0       | 5.0            | 25.0    | 3.0       | 3.0    | 15.0     | 100.0   |                              |                              |
| Airline Maintenance/Parts Value              | 47,584     | 3,660          | 24,707  | 1,830     | 915    | 12,811   | 91,507  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 52.0       | 4.0            | 27.0    | 2.0       | 1.0    | 14.0     | 100.0   |                              |                              |
| Airline Fuel Value                           | 93,338     | 7,321          | 51,244  | 2,745     | 1,330  | 26,537   | 183,015 | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 51.0       | 4.0            | 28.0    | 1.5       | 1.0    | 14.5     | 100.0   |                              |                              |
| Airport Construction/Maintenance Value       | 6,324      | 677            | 2,444   | 493       | 1,869  | 724      | 12,531  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 50.5       | 5.4            | 19.5    | 3.9       | 14.9   | 5.8      | 100.0   |                              |                              |
| Airport Traffic Control Systems Value        | 5,699      | 806            | 2,873   | 460       | 719    | 956      | 11,513  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 49.5       | 7.0            | 25.0    | 4.0       | 6.2    | 8.3      | 100.0   |                              |                              |
| Airport Ground Handling Systems Value        | 2,567      | 207            | 1,348   | 125       | 289    | 279      | 4,815   | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 53.2       | 4.3            | 28.0    | 1.8       | 6.0    | 5.3      | 100.0   |                              |                              |
| Government/Carrier Training Programmes Value | 570        | 184            | 242     | 120       | 224    | 97       | 1,447   | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 39.4       | 12.7           | 16.7    | 3.3       | 16.2   | 6.7      | 100.0   |                              |                              |
| New General Aviation Aircraft (units)        | 209,150    | 18,880         | 34,860  | 4,360     | 3,720  | 14,520   | 290,490 | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 72.0       | 6.5            | 12.0    | 1.5       | 3.0    | 5.0      | 100.0   |                              |                              |
| New General Aviation Aircraft Value          | 21,424     | 2,143          | 3,367   | 612       | 1,224  | 1,836    | 30,606  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 70.0       | 7.0            | 11.0    | 2.0       | 4.0    | 6.0      | 100.0   |                              |                              |
| General Aviation Maintenance/Parts Value     | 13,178     | 1,007          | 2,250   | 275       | 640    | 950      | 18,300  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 72.0       | 5.5            | 12.3    | 1.5       | 3.5    | 5.2      | 100.0   |                              |                              |
| General Aviation Fuel Value                  | 31,729     | 3,013          | 5,558   | 463       | 2,409  | 2,348    | 46,320  | 100.0                        | 100.0                        |
| Percentage of Regional Share                 | 68.5       | 7.8            | 12.0    | 1.0       | 5.2    | 5.5      | 100.0   |                              |                              |
| Total Estimated Market Value (U.S.\$)        | 289,013    | 23,318         | 112,333 | 9,323     | 11,629 | 57,738   | 473,354 |                              |                              |
| Percentage of Regional Share of Total        | 54.7       | 4.9            | 23.7    | 2.0       | 2.5    | 12.2     | 100.0   |                              |                              |

Source: International Civil Aviation Organisation.

\$9bn on "general aviation parts and maintenance"; and about \$23.5bn on "general aviation" fuel.

The ICAO study suggests that the biggest single share of this outlay will be in North America, still the most active transport region of the world, accounting for 54.7 per cent of the total, with 12.2 per cent being spent in the Pacific/Asia region, 23.7 per cent in Western

Europe, 4.9 per cent in Latin America and the Caribbean, 2.5 per cent in Africa and 2 per cent in the Middle East.

As with civil aviation, the military aircraft markets are likely to continue strong through the 1980s, notwithstanding difficulties in some countries which have already resulted in some cancelled orders, and political uncertainties in others. Estimates of future military

business are more difficult to come by than in the civil arena, partly because of the sensitivities of the military market-place, and partly because of uncertainties over such developments as Strategic Arms Limitation (SALT), Mutual and Balanced Force Reductions (MBFR) and Comprehensive Nuclear Test Ban Treaties.

But the general belief among military aircraft manufacturers

is that despite the shocks earlier this year over the cancellation of substantial Iranian orders for aircraft and missiles, and the loss of Egyptian orders for missiles, helicopters and other aircraft, there will be a heavy continued build-up of conventional military forces worldwide through the 1980s, stemming substantially from the West's response to the continued build-up of the Soviet

Union's and Warsaw Pact's own conventional forces.

In terms of military aircraft, the best estimate is that business worth over £50bn for upwards of 5,000 new combat aircraft of all kinds is likely to be generated. Associated with this will be a continued strong sale of guided weapons and military avionics (airborne electronics) perhaps amounting to one-third to one-half as much again. On that basis, a military aircraft and weapons market of around \$75bn does not seem unrealistic through to the end of the 1980s.

Just a bare handful of programmes will be contributing substantially to this. The Anglo-West German-Italian Tornado programme alone, for example, is expected to cost about \$8bn for 808 aircraft through the 1980s, while other new programmes for aircraft such as the Jaguar-Harrier replacement could cost just as much. In the U.S., there are several new tactical aircraft programmes planned, including a new trainer for the U.S. Navy, which could run up to 1,000 aircraft or so, and a new Enhanced Tactical Fighter (ETF) to replace several existing ageing types, including the F-111.

If this military potential is added to that of the civil aviation side of the aerospace industry, an overall volume of business through the 1980s of over £300bn does not seem unrealistic. It could amount to much more. If other areas of activity are included, such as the burgeoning civil helicopter market, and the increasing emphasis on space activities, to late 1980s. Fares rises

especially the growth in the development of unmanned near-Earth orbiting satellites for direct applications of all kinds—weather forecasting, telecommunications, environmental control and earth-resources monitoring.

## Spectrum

This business, of course, will be spread over a wide spectrum of other industries closely associated with aerospace—metallurgy, electronics, hydraulics, ceramics, glass, furnishings, civil engineering construction, architecture, and even consultancy work. But the figures, although only broad estimates, serve to show how aviation in all its forms has developed over the past thirty years, until today it is deeply enmeshed in the social and economic life of many countries, not as a luxury, but as an essential tool for progress.

But behind these potentially booming order books, there are problems. The rising cost of fuel is now a constant source of concern to airline managements. While it is not likely to affect the current re-equipment tide for new airlines—because of the sheer necessity to get rid of ageing, noisy and fuel-inefficient aircraft in favour of new ones that are quieter and burn up to 25-30 per cent less fuel per flight—it might force some constraints on airline expansion, especially through increases in air fares, with consequent effects upon revenues and profits in the mid 1980s. Fares rises

CONTINUED ON NEXT PAGE

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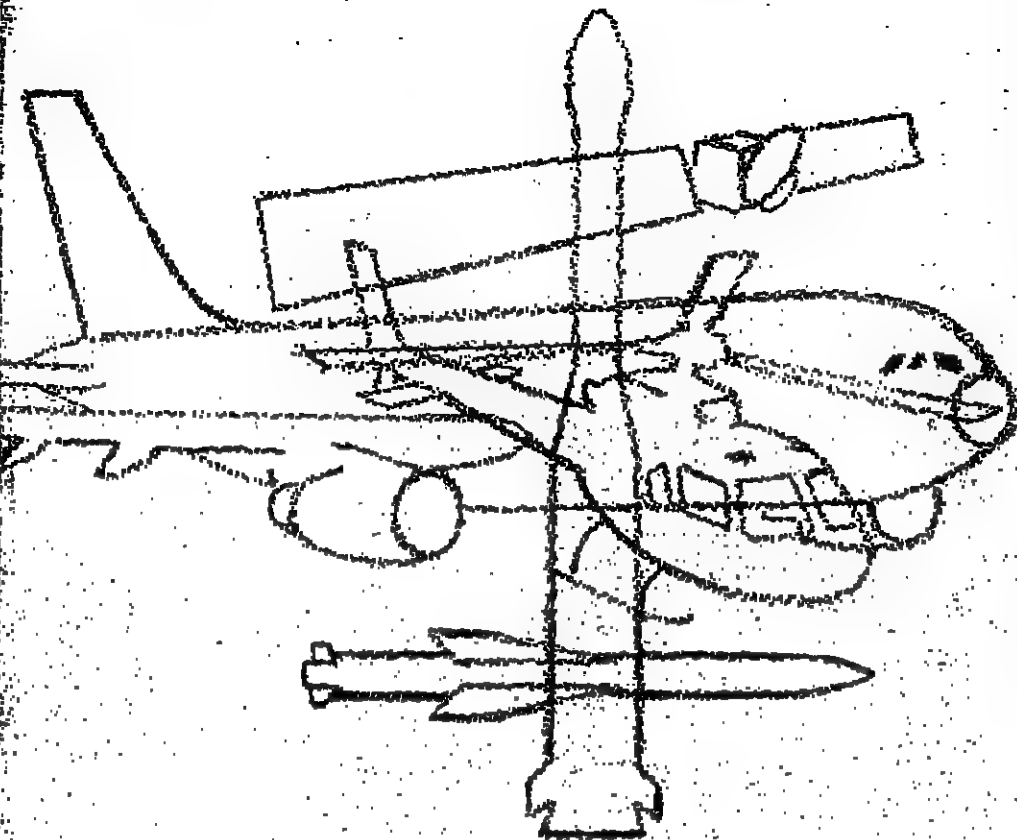
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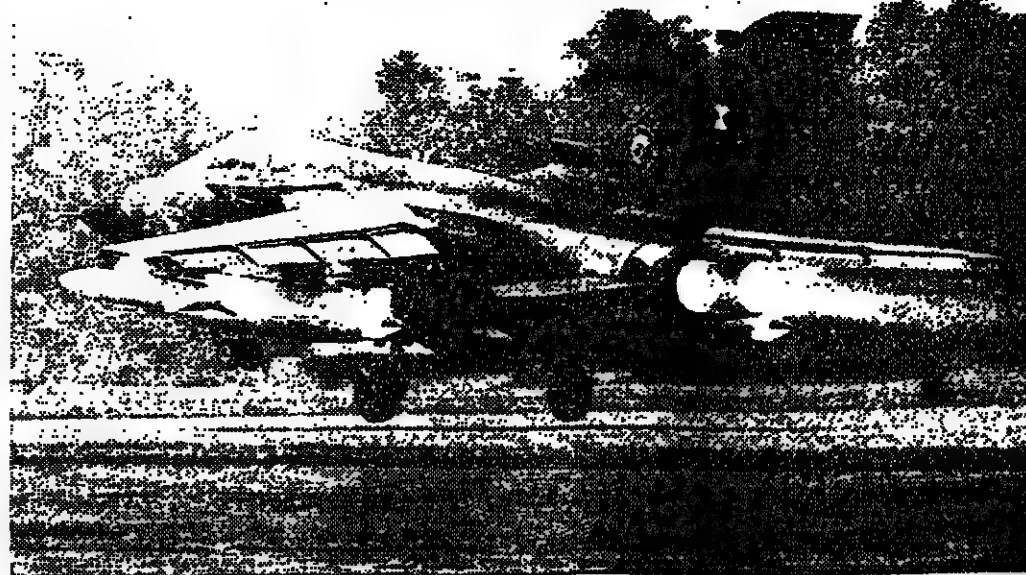
TOTAL SALES by the State-owned sector of the UK aerospace industry last year amounted to more than £1.7bn, with British Aerospace, the nationalised airframe manufacturer, achieving sales of £894m, of which £487m were exports, while Rolls-Royce, the State-owned engine manufacturer, achieved £768m, of which £341m were in exports. Short Brothers and Harland, also owned by the State, achieved sales of over £44m, of which exports accounted for £31m or more than two-thirds of turnover.

One of the major areas of concern over the next few months is likely to be the new Conservative Government's attitude to all these State-owned organisations. It has been indicated that some form of "denationalisation" is likely to be attempted, but in what way is not yet clear—either through partial dismemberment of the groups, such as selling off parts of British Aerospace, or offering some of the shares in these ventures to the public. If any changes have to be made (and many doubt the wisdom of this) the latter would clearly be preferred, as being less damaging to the morale and long-term interests of the industry.

For it is pointed out that the aerospace industry in the long term is still likely to need substantial sums of Government support for both new civil and military ventures, and the question is whether any would-be purchaser of any part of the industry would be prepared not only to find the initial purchase price but also the continuing heavy cash investment that would be required. The industry's own clear preference is now to be left alone to get on with the task of building aeroplanes in a period of intensifying world demand, with the minimum of further political interference.

In its first full year as a single trading organisation British Aerospace did well, with trading profits of £79m, or 54m above the level of 1977, on sales of £894m, up from £860m in the previous year, of which £487m were in exports. At the end of 1978, the forward order book was close to £3bn, of which 89 per cent was for export. The order book represented a rise of more than £850m over the previous year. The group seems set for a continued period of prosperity, based on the programmes it has in hand to both civil, military

## Outlook for Britain



The Anglo-West German-Italian Tornado Multi-Role Combat Aircraft is now in full production, with an ultimate planned total of 809 aircraft. First deliveries are expected to be made next year from what is the biggest individual military aircraft programme to be undertaken in Western Europe since World War II.

and guided weapons and space activities, despite setbacks such as the loss of the Iranian order for Tracked Rapier missiles. Major programmes which seem likely to keep it busy include the manufacture of wings for the European A-300 and A-310 Airbus, with an overall design consultancy role on both programmes, following the UK Government's decision to take a full 20 per cent stake in the European Airbus Industrie consortium. On the military side the biggest programme is the Anglo-West German-Italian Tornado Multi-Role Combat Aircraft, of which 809 are being progressively ordered through to the mid-to-late 1980s, at an overall programme cost to the three Governments of more than £8bn.

But there are other major ventures either already under way or in the pipeline. British Aerospace estimates that the total market for civil airliners in which it has some kind of interest (such as the BAe 146 feeder-liner, the BAe 748 turbo-prop feeder-liner, the One-Eleven twin-engine jet, the A-300 and A-310 Airbus, and the BAe 125 business jet and Jetstream 31 commuter-liner) could amount to some 5,400 aircraft by 1995, worth about £70bn. BAe will be aiming for a substantial share of this market.

## Major

The A-300 and A-310 are dealt with fully elsewhere in this survey, but with orders and options already for over 340 aircraft, and likely to rise further, it is clear that BAe has a major wing production programme on hand for many years to come.

The BAe 146 is a project for a 70/100-seater feeder liner, which is being offered in both civil and military versions. Expected to cost about £250m to develop, this project is being pressed ahead, despite the lack of firm orders. But Lord Beswick, chairman of British Aerospace, has said that market response so far has been encouraging, and the group hopes to announce orders and options soon. These are unlikely to be big orders in terms of numbers, because the 146 is aimed at smaller operators with limited requirements. Rather, the order book is expected to be made up of a large number of small contracts world-wide. Furthermore, major interest is not expected to materialise until the aircraft has flown (in 1980) and can be demonstrated to potential customers.

The first prototype of the improved re-engineered Jetstream 31 commuter liner is expected to fly towards the end of 1979 from the group's Prestwick factory. Much interest has been shown in this twin-engine aircraft especially in the U.S., where the commuter-liner market is much more highly developed than in the UK, and Western Europe, although there could be large markets there, too. In the military field, the Ministry of Defence could be interested in the Jetstream, for it has to replace ageing Pembroke, Dove and Heron aircraft now in service for communications and training and other duties.

The BAe 125 business jet is also a steady seller, with 436 aircraft sold to date, of which over half have been to North American buyers. To maintain the current sales success, BAe is considering a new 125 for the 1980s with new engines (possibly the Rolls-Royce RB-401) and a new, improved wing.

The BAe 748 airliner is now in its 20th year of continuous production, and with more than 300 aircraft already in service, it is thought that further sales of 100 aircraft are likely over the years ahead, at a rate of more than one a month. The aircraft is available in three roles—civil airliner, military transport and maritime patrol, with the latter version under study by the French Navy.

Production of the One-Eleven twin-engine airliner continues at a slow rate, but negotiations are continuing with Romania for a co-production contract, on which general agreement has already been reached, involving up to 80 aircraft. This deal should ensure continued production of the One-Eleven through the 1980s, with progressive model improvements, to meet increasingly stringent Government noise regulations, and soaring civil aviation fuel bills.

The remaining major venture for the future is the prospective 130-160 seater and smaller 100-130 seater airliners, for which markets are expected to emerge in the 1980s. So far, it is not clear just what designs will emerge—one, or two—but what is clear is that if they do emerge in Europe, they will have to be internationally collaborative ventures, and this tends to indicate that Airbus Industrie might be the chosen organisation.

Airbus Industrie has conducted a number of studies under the broad title of the

"Joint European Transport" programme, but the competition could be formidable, with the major U.S. manufacturers, and especially Boeing, almost certain to jump into any emerging market they see, with improvements to or derivatives of such models as the Boeing 737, 727 and McDonnell Douglas DC-9. Thus Europe will need to be finely tuned to the market requirements and prepared to move swiftly with a specific design if it is not to be left behind.

There is also the question of whether or not there will ever be a "second generation" supersonic airliner to succeed the Concorde, all of whose 16 authorised production aircraft have now been built and flown. It is unlikely that the UK and French Governments would be prepared to finance such a development on their own, and any new venture would almost certainly have to be tri-national, with the U.S. industry deeply involved.

There have been continuing technological studies of supersonic transport by the U.S. National Aeronautics and Space Administration, and by the individual major U.S. aerospace manufacturers, but so far no firm project has emerged, and there is some doubt as to when, if ever, it will, since currently the manufacturers have their hands full and their finances fully committed on the new generation of subsonic jets. But the pressures are there, and some time in the next few years it seems likely that this question will rise to the surface again, and some tri-national discussion will take place with a view to developing such an aircraft—perhaps fuelled by liquid hydrogen rather than fossil fuels—for the late 1990s or early 2000s.

The Dynamics Group, of British Aerospace, which builds guided missiles and spacecraft, had a 1978 turnover of over £270m, and at the end of last year the order book stood at close on £1bn, of which just under 50 per cent is for export. The order for the Tracked Rapier for Iran, however, accounted for £270m of this, and this deal has now been terminated, but Dynamics Group is hopeful of filling the gap with other orders from overseas.

The production of the group comprises air-launched missiles (such as the new Sky Flash air-to-air weapon for the Tornado combat aircraft); Army missiles (such as the Rapier light anti-aircraft system, and

the Swingfire anti-tank missile); and Naval missiles (such as the Sea Dart medium-range surface-to-air missile and the Sea Wolf short-range anti-missile missile). New missiles in all these fields are under study for the 1980s.

In space systems, the group is associated with the two major European consortia (MESSE and STAR), building satellites for both scientific research and direct applications. Among projects under study are several for further scientific space work and for the development of space communications through the European Communications Satellite (ECS) and the Maritime Applications Satellite (MARECS), contracts for both of which are under way.

Rolls-Royce, which is wholly owned by the Government through the National Enterprise Board, earned a pre-tax profit of £11.7m last year, down on the previous year's level of £20.3m. Sales amounted to £763m, compared with £704m in 1977.

The company achieved a record volume of new business, signing contracts for engines which would be worth more than £2bn over the years ahead. The RB-311 engine is now the company's biggest single civil engine venture, with orders and options for over 1,200 engines in all versions, of which well over 700 have been delivered. In the civil field, other major engines still selling well include the Dart turbo-prop, the Viper turbo-jet and the Gem helicopter engine.

## Ventures

In the military field, the major programme is the RB-199 engine with Turbo-Union for the Tornado combat aircraft, which is likely to involve a total production of over 2,000 units, but other major engine ventures include the Adour, the power-plant for over 500 military aircraft world-wide, including the RAF Hawk. The Pegasus is in service with the Harrier VTOL fighter and is designated for the U.S. AV-8B Harrier; while the Spey is not only still in service in civil airliners such as the One-Eleven but has also been selected as a military power-plant for the new Italian AMX close-support aircraft. The Tyne turbo-prop is used for the Italian G-222 military transport.

Short Brothers and Harland, the Belfast aircraft manufacturer which is also now wholly owned by the State, had a buoyant inflow of orders last year, which was also characterised by rising productivity in an atmosphere of good industrial relations, and full Government backing for the company's five-year Corporate Plan.

This provides for continuation of the three main activities of the company—production of its own Skyvan and SD-330 aircraft, aerostructures work for other companies (such as pods for Rolls-Royce RB-211 engines for Boeing 747s and Lockheed TriStars), and the design and manufacture of guided weapons. A major objective will be to exploit the potential of the SD-330 Commuter-liner of which 34 have been sold with two more aircraft on option, and also to build up production of the U.S. Piper Tomahawk light aircraft. The UK Government is investing another £80m in the company during the period to 1982, by which date a major programme of capital re-equipment will have been completed. During 1978, substantial new production contracts worth more than £70m were won in the three main areas of activity, especially for the SD-330, and further sales of this aircraft are expected to be announced soon, probably during the forthcoming Paris Air Show.

Michael Donne

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**UNITED TECHNOLOGIES**

## Expansion

CONTINUED FROM PREVIOUS PAGE

already announced this year may not be enough to cope with the rise in fuel bills, and further increases could be announced soon.

It is also becoming clearer that the re-equipment tide now flowing may be the last of this century, at least for airlines of the type we have come to know in the past few years. When the next re-equipment tide begins to flow in the mid to late 1990s, for aircraft to serve well into the next millennium, it may well be for airliners of very different shapes, burning different types of fuel—such as liquid hydrogen, or perhaps some kind of fuel derived from coal.

There is now hardly an aerospace manufacturer world-wide, civil or military, who is not in some form or another conducting research already into the possibility of alternative fuels, and more economically efficient aerodynamic shapes, and it is obvious that this area of activity must expand through the 1980s. Civil aviation world-wide still only burns about 4 per cent of the total petroleum-based fuels consumed, and some significant strides have been made in fuel conservation with the new generation of airliners and engines. But, clearly, much more will have to be done.

It seems likely that some of the exhibits at this year's Paris

International Air Show will be devoted substantially to this theme of thinking about tomorrow.

For the immediate future, however, there are some other problems dominating the thoughts of the aerospace industries. In the UK, the long-term plans of the new Conservative Government towards divesting itself of some of its investments in aerospace, which are substantial, are a matter of concern to many in the industry. With the bitterly fought nationalisation of the principal manufacturers (British Aircraft Corporation, Hawker Siddeley Aviation, Hawker Siddeley Dynamics and Scottish Aviation) into British Aerospace now only just settling down, there are many who believe that further political disruption of that period can only be damaging to morale, and interfere with the industry's main task of building aeroplanes.

## Majority

For while there is undoubtedly much business in aerospace world-wide, the majority of it, especially in civil aviation, is likely to be won within the next two to three years, and it is on the orders secured in that period that much of the industry must live for years thereafter. Any

task of winning orders for ventures that are new, like the A-310 Airbus, or have yet to get off the ground, such as the BAe 146 four-engine jet feeder-liner, is not likely to be ordered by the industry's managers and workers.

The world's aerospace industries also face some immediately severe problems in the supply of skilled labour, materials and machine tools. All are in demand in a wide range of advanced technological industries world-wide, and the pressures thus generated are making it difficult for the aerospace industries of Europe and the U.S. to get all they need in all three areas. These shortages are not yet constraining factors in the production of new civil airliners and military aircraft with consequent stretch-outs of delivery dates, but they might well be in the early to mid-1980s.

Similarly, in civil aviation, a shortage of pilots is emerging that could become more severe in the early to mid-1980s, and already moves are being made in some countries, notably the UK, to identify the possible sources of new recruits and to find ways of encouraging them to join the airline industry.

The other possible area of difficulty in the years ahead is that of finance—funding all the developments and the new business that the aerospace indus-

tries can see emerging. On the military side, much of the funding for new developments is likely to continue to come from governments, but sales may well also have to be subsidised by the vendors in some parts of the world, as part of politico-economic aid.

On the civil side, there appears at present to be no shortage of available cash for the airlines to buy the new generation of jet airliners—indeed, banks and even governments appear to be falling over themselves to provide or guarantee long-term loans for airline re-equipment, encouraged no doubt by the confident reports of expansion stemming from the airline and aerospace industries.

But the magnitude of the sums that will be outstanding in the aerospace sector through the decade or so ahead will be such that there will be considerable pressures on the aerospace and airline industries to improve efficiency and to increase productivity. As a result, competition is likely to become fiercer—as it already has, for example, between Boeing, hitherto the juggernaut of the world airliner business, and the comparative newcomer, Airbus Industrie in Western Europe. The period ahead is one full of promise, with massive business waiting to be won, but it may well also be a period full of difficulties and even heartbreaks for some.



## AEROSPACE III

# Fierce struggle in engine market

WITH THE world's airlines likely to equip themselves for more than 3,500 airliners worth close to £40bn over the period immediately ahead, the aero-engine manufacturers are involved in just as fierce a struggle as their aircraft counterparts to win a share of this business.

The aero-engine element of any new airline is generally estimated to amount to about a quarter of the basic fly-away value, rising to about a third if initial spares are also included. Over the life of the aircraft, of anything between 15 and 20 years, at least the same value again is likely to be spent on spares, so that the engine makers are bidding for shares of a total market that could amount to anything up to about £25bn to £30bn between now and the early 1990s.

With such a massive market at stake, it is not surprising that the battles are fierce. This is especially so now that the aircraft makers are offering their wares with a choice of engines.

Boeing, for example, is offering its 747 jumbo jet with a choice of "big thrust" engines from all three of the major engine companies—the Pratt and Whitney JT-9D, the General Electric CF6 Series and the Rolls-Royce RB-211—all of which are available in a variety of models. The medium to long-range wide-bodied jets, the Lockheed TriStar and McDonnell Douglas DC-10 are also theoretically available with a choice of engines, although so far as the TriStar is concerned the RB-211 is the only choice to date by all customers, while the DC-10 is being offered with either the GE or Pratt and Whitney engines.

In the smaller, short-to-medium range category of new-generation airliners, the field is wide open, and it is here that the fiercest battles are taking place. Boeing, for example, is offering its new 737 airliner with a choice of engines from all three major manufacturers, and its 757 with a choice between the General Electric CF6-32 and the Rolls-Royce Dash 535 version of the RB-211, with the latter so far selected as the "launch

engine" for the 757s ordered by Eastern Air Lines of the U.S. and British Airways.

It is vital that Rolls-Royce exploits this lead in the 757, for the competition from General Electric is formidable, and growing. The latter company has signed agreements with Volvo Flygmotor in Sweden, Snecma of France and Alfa Romeo of Italy to help it to develop the CF6-32 for this class of airliner, and some airlines interested in the 757 are known to be thinking also in terms of the GE engine against the RB-211-535. The opportunity offered to Rolls-Royce is unlikely to recur, and if the Dash 535 should fail for any reason—either on price, delivery dates or performance—there is a powerful competitor waiting in the wings to move in and capture what could be one of the biggest engine markets of all time.

Rolls-Royce, however, is well aware of this, and is pushing the 535 hard, making it plain to its labour force that the current opportunity could, if exploited, bring the company many years of business, estimated to be worth up to £5bn between now and the rest of this century. A development batch of ten Dash 535 engines is being built, six of which will be on test before the end of 1979. Certification of the engine is set before mid-1981. Deliveries of production engines to Boeing begin in 1981, and the engine will enter service in early 1983.

## Battle

With the 250-seat wide-bodied, twin-engine European A-300 Airbus, and the smaller 200-seat A-310 version of that aircraft, the engine battle is between General Electric, with its CF6-50 series of engines, and Pratt and Whitney with its JT-9D. In recent weeks, various airlines have selected one or another of these engines, but so far, Rolls-Royce is not in this fight.

This is regarded by many in the world airline business as a mistake on the UK company's part, for it is now quite clear

that there are going to be many more sales of the A-300 and A-310 world-wide in the years ahead, and that if Rolls-Royce does not move soon to get its RB-211 engine onto either aircraft, even in anticipation of orders, spending its own money to cover the costs of certification, it could lose a substantial slice of the world engine market.

For while to get the RB-211 certificated on the Airbus would cost a substantial sum, say about £25m, and that this should be justified by orders, it is also a fact that those orders are less likely to emerge if the RB-211 is not seen to be clearly available and ready—especially now that British Aerospace itself has a 20 per cent stake on the aircraft, building the wings for both the A-300 and A-310.

In the meantime, the two other big engine builders, General Electric and Pratt and Whitney, continue to capture the market in the Airbus. In the first three months of this year, Pratt and Whitney, the biggest jet engine builder in the world, has won new engine business worth well over \$300m, more than double the business it logged in the comparable period of 1978, with its JT-9D engines being selected in various versions for Boeing 747s, McDonnell Douglas DC-10s, Airbus Industrie A-310s and A-300s, and its JT-8D engines being selected for more Boeing 737s and 737Es, and McDonnell Douglas DC-9s.

One feature of the aero-engine battle now emerging strongly is the growth of the "re-engineing" market, whereby existing ageing DC-8 jets are to be fitted with the new-generation CFM-56 engine, built by CFM International, the Franco-U.S. (Snecma-General Electric) consortium. This 22,000-lb-plus engine has been selected by United, Delta and Flying Tiger for many of the DC-8s in their fleets, and it is likely soon that some airlines with ageing Boeing 707s will also decide in favour of re-engineing them with CFM-56s.

It is estimated, for example, that there are 240 DC-8 Series 60 aircraft in service, most of which could be re-engineered with

the CFM-56, yielding a market for over 1,250 engines over the next ten years, including spares. In addition, there are some 500-plus Boeing 707s, 737s and military KC-135 tankers that could also use the CFM-56 engine. The total business, therefore, could run to as many as 3,000 engines, worth well over \$6bn. The importance of this business to the Franco-U.S. aerospace industry can be seen from the fact that the sale of seven CFM-56 engines and spares is equal to that of one Airbus.

Behind these battles for new engines in the short-to-medium range and long-range jets for the 1980s and beyond, there is likely to emerge another major demand for engines in what is generally called the "Spey replacement" class—that is, for engines of 16,000-lb thrust and above. It is agreed that sooner or later a market is likely to emerge for a new aircraft in the 100-130 seat category for short-range duties, that will require a new-technology engine sufficiently quiet and fuel-efficient for use throughout the rest of this century and into the next.

## Bracket

Such an aircraft could be the projected Fokker Super F-28 (F-29), or a British Aerospace One-Eleven replacement, or something new from Airbus Industrie in Europe in its "Joint European Transport" programme, while Boeing of the U.S. is also looking at possible developments of its own 737 short-range jet airliner and McDonnell Douglas is looking at further derivatives of the DC-9. But whatever this new aeroplane is, and no matter where it comes from, it will need a new engine of somewhere in the 16,000-lb-plus thrust bracket.

Rolls-Royce believes that it has one possible candidate with its RB-432, of 16,000 to 18,000 lb thrust. Pratt and Whitney has been working on derivatives of its JT-8D engine, including the Type 217 of 20,000 lb thrust which is already being offered in new versions of the DC-9 airliner, while the CFM-56 itself is being offered in a "de-rated

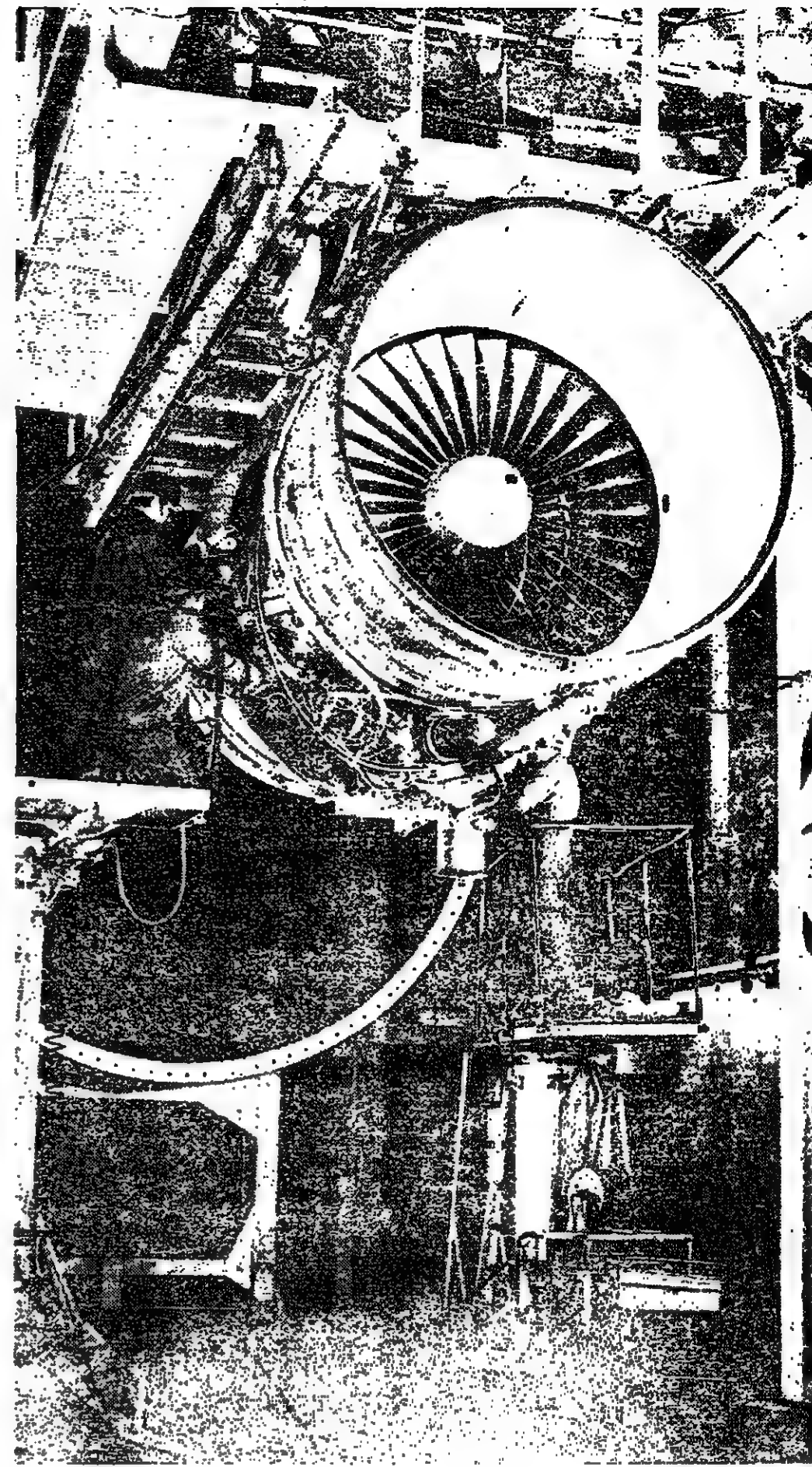
version of about 18,000 lb thrust.

All of these are engine possibilities for a 100-130 new-generation jet airliner, while beyond that the possibility of a bigger 130-180 seater jet has also been widely mooted. This would require a bigger engine, which the CFM-56 in its existing version might well be able to fill, but Rolls-Royce would have to find something between the RB-432 and the Dash 535 version of the RB-211 if it wished to get into this 130-160 seater market.

Below this field again there is another major market emerging, for a new engine for business and executive jet aircraft. Here, as with the bigger aircraft, the need is for increased fuel efficiency and lower noise, and Rolls-Royce has been working on its RB-401, of 5,500 lb thrust, as a possible candidate for this market.

But because Rolls-Royce has heavy commitments on its existing RB-211 programmes, it seems unlikely that the UK Government would agree to help finance further new engine programmes such as the RB-432 and RB-401 in anticipation of orders. Thus, it would appear that it is up to Rolls-Royce itself to ensure that the aircraft builders and the airlines and business-aircraft users round the world are aware of its projects and programmes, and to canvass for the commitments that will enable these new engines to be formally launched into full-scale development.

M.D.



The Rolls-Royce RB-211 Dash 535C engine is now under intensive development for the Boeing 757 twin-engine jet airliner, which is due into service early in 1983. The engine will have a thrust of upwards of 32,000 lb. Test running has begun at the the Rolls-Royce Derby factory, and six engines will be on test by the end of this year.

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## AEROSPACE IV

# Orders roll in for new generation of airliners

DURING THE first half of this year more than 350 new jet airliners of all kinds have been ordered throughout the world. Together with more than 700 new jets ordered worldwide during 1978, this means that well over 1,000 new jets have been earmarked for the world's commercial airline fleets for the 1980s and beyond worth collectively more than \$25bn (over £12bn).

Thus, the long-awaited "re-equipment tide" is now clearly flowing strongly, both to replace existing ageing and increasingly noisy and fuel-thirsty fleets, and also to provide additional capacity to meet the anticipated expansion in world air passenger and cargo traffic in the years ahead.

Boeing of the U.S., the world's biggest commercial jet builder, has estimated that there will be a requirement for more than 3,500 new jets, worth some \$79bn (nearly £40bn) between now and 1988, of which about 30 per cent will be to replace existing fleets, and 70 per cent to meet traffic growth.

Of this market, Boeing believes that the short-range requirement will amount to some \$17bn, the medium-range market for some \$29bn, and the long-range market for about \$30bn, with all-cargo aircraft accounting for about \$3bn.

As to geographical distribution about 43 per cent of all spending by the airlines will be in the U.S., about 28 per cent by airlines in Europe, and some 29 per cent in the rest of the world.

Boeing further analyses the market by demand for various sizes of aircraft. In the vast short-to-medium range market (that is, up to 2,700 statute miles), it believes there will be the biggest demand, for some 46 per cent of all aircraft purchases, for "small" aircraft seating up to 160 each. This presages a continued, steady demand for Boeing's own existing 130-seat 737 twin-engine short-range jet, and its 160-seat 727 three-engine medium-range jet.

For the "medium size" of aircraft, of between about 160 and 250 seats, it foresees some 23 per cent of the market—an area that will include not only its own new 177-seat 757 and 200-seat 767 twin-engine air-

liners, but also their rivals from the European Airbus Industrie consortium, the 250-seat A-300 and the smaller 200-seat A-310.

In what it calls the "large" size of short-to-medium range airliners, seating over 250 seats each, there will be a demand accounting for some 6 per cent of the overall market.

The rest of the deliveries between now and 1988 will go to the long-range sector of the market—that is, for airliners capable of more than 2,700 statute miles. Here, Boeing believes that some 18 per cent will go to the bigger aircraft, seating more than 250 passengers at a time—its own 747 Jumbo jet, the McDonnell Douglas DC-10 and the Lockheed L-1011 TriStar, all of which are being offered in a variety of models.

In this medium to long-range market, Boeing already has orders for close to 500 Jumbo jets, and hopes to reach 1,000 aircraft by 1990. So far, Lockheed has sold 284 aircraft, including options, or "second buys," while McDonnell Douglas has sold over 400 DC-10s.

But it is in the big short-to-medium range market that the battle is fiercest. The most dramatic development in recent months has been the upsurge in orders for the European Airbus, both in its 250-seat A-300 and smaller, 200-seat A-310 versions, where total orders and options now stand at 346 aircraft from 29 customers, of which 239 are for the A-300 (167 firm and 72 options), and 107 are for A-310s (52 firm and 55 options). Airbus Industrie is now, in fact, Boeing's most formidable competitor, for the latter's new "semi-wide-bodied" 767 and its narrow-bodied 737 are the direct competitors for the A-300 and A-310 respectively.

So far, the battle appears to have gone largely Airbus Industrie's way, especially in Europe and large parts of Asia. Apart from British Airways, which has ordered 19 737s, no one outside North America has yet ordered either 767 or 737s.

At the same time, however, apart from an early order from Eastern Air Lines of the U.S. for the A-300, with options on the A-310, no one in the U.S. has ordered either of the European jets.

The battle between Boeing and Airbus Industrie, therefore, seems to be wide open, Boeing's

As might have been expected, the battles are fiercest in the big short-to-medium range market. This is where the rewards are greatest, and where the manufacturers have concentrated most of their hopes—on the existing Boeing 737 and 727 jets, the new 737 and 767, the European A-300 and A-310A, and the McDonnell Douglas DC-9.

In the larger medium and long-range areas, the battles are less fierce, but none the less significant, dominated by the three big "wide-bodies"—the Boeing 747 Jumbo, the McDonnell Douglas DC-10 and the Lockheed L-1011 TriStar, all of which are being offered in a variety of models.

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total orders for its new jets amount to 239 aircraft (94 767s with options on another 81, and 40 737s with options on another 24).

## Target

Airbus Industrie's own sales target is a minimum of 1,000 aircraft by 1990, which compares with its break-even figure on the A-300 of between 350 and 400 aircraft. It believes this target to be realistic, especially since its existing customers will all buy further aircraft in the years ahead to raise their cumulative fleet to well over 500 aircraft. To meet anticipated demand, Airbus Industrie (in which British Aerospace now has a 20 per cent stake, building the wings for the A-300s and now also the A-310s, and with an overall design consultancy role in the Airbus programme) plans to raise its production from the present two aircraft a month to three a month by October, and further to four a month in 1980.

As the new A-310 moves in alongside the A-300, combined production will rise further to six aircraft a month by mid-1982, and then to eight a month by 1983-84. It is planned to raise this yet again to ten aircraft a month as demand justifies.

Boeing's long-term market forecasts indicate that it will sell up to as many as 2,000 aircraft by the early 1990s, combining 767s and 737s. It remains calm in the face of the Airbus Industrie onslaught, although undeniably the latter has won contracts Boeing had hoped to capture for one or another of its aircraft. But it still believes it will capture the lion's share of the U.S. market, and points to the fact that there are still many airlines throughout the world who have not yet made up their minds on what to buy for the future, and who will have to decide soon. Meantime, it continues production of its existing jet airliners—the 737 short-range jet, the 727 medium-range jet and the long-range 747 Jumbo—and this year is raising total production of these from 34 to 38 aircraft a month, a rate it expects to maintain at least through to 1981 on the basis of existing orders, proposals and options.

Boeing has a third new air-



The Boeing 757 twin-engine jet airliner, which uses the Rolls-Royce RB-211-535C engines, in the colours of British Airways, which has ordered 19 of the aircraft

liner programme, the medium-to-long range version of the 767, called the 777, a three-engine aircraft capable of carrying up to 230 passengers over 5,000 miles. But although a considerable amount of design work has been done on this (it could also use the Rolls-Royce RB-211 Dash 535 engine), no formal decision to launch it has yet been taken. Boeing is waiting for a launching customer among the major U.S. domestic airlines, but so far none have shown themselves anxious to pick up the programme. Boeing, however, refuses claims that the 777 represents a "re-invention" of the basic existing tri-jet programmes, the Lockheed TriStar and McDonnell Douglas DC-10, and claims that the 777 would be much more flexible in performance.

In the meantime, both Lockheed and McDonnell Douglas are pressing on with their own

programmes, both with long-haul versions of their tri-jets, the Dash 500 TriStar and "stretched" DC-10, and McDonnell Douglas is also in the market with the latest version of the DC-9, the Super 80, which is selling well despite formidable competition.

Another significant development in this battle for new generation airliners has been the decision by some U.S. airlines (United, Delta and Flying Tiger) and others to re-engine some of their older long-range McDonnell Douglas DC-8s with the new Franco-U.S. (Sneema General Electric) CFM-56 engine, built by CFM-International. This engine, of 22,000 lb thrust and upwards, burns up to 23 per cent less fuel than the existing engines in the DC-8s, and will give more range and less noise also.

A substantial market could be opening in the re-engineing business. In order not

to be left behind, Boeing has revived interest in its own original plan to re-engine the ageing 707 with the CFM-56, and it seems that several hundred old long-range aircraft could at least get a few years' more life from this re-engineing scheme, although eventually the DC-8 airframes must run out life and lead to them being phased out in the later 1980s or early 1990s.

With all these new jets on offer, it might be supposed there was little real scope for anything more. But, in fact, many in the aviation business believe that there is a market waiting for a new, quiet, fuel-efficient jet airliner of between 130 and 150 seats—perhaps even two models of between 100 and 130 seats, and from 130 to 160 seats or so. All the major manufacturers have looked at this market, with Airbus Industrie and Boeing again apparently the most interested (although McDonnell

Douglas can logically argue that it is in this field already with the DC-9 Super 80). So far, however, no airline has committed itself to this arena, and until the market-place gives a more positive sign, it is unlikely that the manufacturers will commit themselves this year or even next. But at some time in the early 1980s, some developments in these areas can be expected to emerge.

At the same time, the smaller "computer" and "feederliner" areas can also be expected to blossom, with such ventures as the British Aerospace 146, the Jetstream 31, the proposed Fokker Super F-28 (or F-29), the Shorts SD3-30 and the de Havilland Canada Dash Seven all candidates for the very large sums that are likely to be spent by airlines on aircraft in the category up to about 100 seats.

M.D.

## 44 chairs...no waiting.

The waiting line to North Sea oil fields is coming to an end. The new Commercial Chinook is on the way, with capacity and range to fly nonstop from the mainland to any drilling platform or to remote inland sites. That means no more wasted travel time and costly layovers for work crews and supplies.

No other commercial helicopter can carry so much or so many so far. There's comfortable seating for 44, with airliner amenities like overhead and aft luggage space, lavatory, refreshment galley, and stereo music. Take out the seats, and the Chinook can carry 12 tons over 500 miles, making priority shipments routine, day or night.

There are a lot more big jobs coming up for the Commercial Chinook. Skyhooking logs out of inaccessible Pacific Northwest timber

stands. Placing giant power transmission towers on site. Carrying men and machinery to remote development areas. Wherever time, distance, and capacity can slow the work, the Chinook ends the waiting. For literature, write Merv Cronie, Director, International and Commercial Sales.

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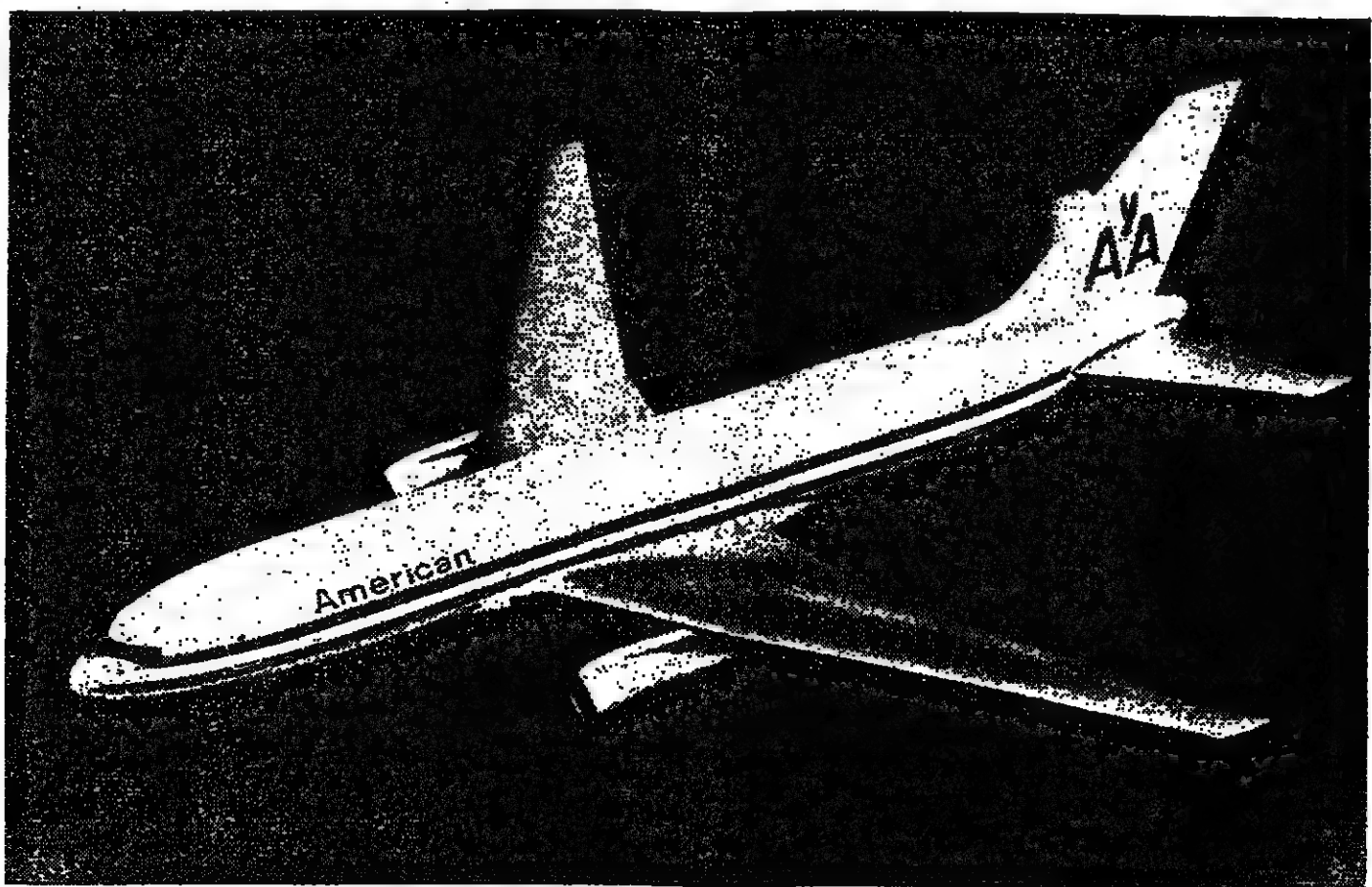
## COMMERCIAL AIR TRANSPORT

|                                      | Passenger volume | Passenger-km | Freight tonne-km | Total tonne-km | Operating revenue |
|--------------------------------------|------------------|--------------|------------------|----------------|-------------------|
| (Est. m)                             |                  |              |                  |                |                   |
| % average annual growth 1968-77      | +6.9             | +8.1         | +8.8             | +8.6           | +13.5             |
| ICAO estimated volume 1977           | 514              | 686,000      | 21,000           | 85,340         | U.S.\$ 49,000     |
| Estimated world volume 1978          | 550              | 743,000      | 22,000           | 93,030         | U.S.\$ 55,120     |
| % difference                         | +7.0             | +8.3         | +9.8             | +9.0           | +12.6             |
| % average annual growth est. 1979-88 | +7.2             | +8.5         | +10.0            | +9.0           | +12.0             |
| Estimated volume 1988                | 945              | 1,680,000    | 44,120           | 176,760        | U.S.\$ 121,270    |
| Accumulated volume 1979-88           | 7,668            | 11,960,000   | 341,900          | 1,390,800      | U.S.\$ 915,070    |

## TOTAL 1979-88 VOLUME BY REGIONAL CARRIERS

|                                  | North America | Latin Amer./Caribbean | Europe  | Middle-East | Africa | Asia/Pacific | Total     |
|----------------------------------|---------------|-----------------------|---------|-------------|--------|--------------|-----------|
| (Est. m)                         |               |                       |         |             |        |              |           |
| Total passengers                 | 3,011         | 408                   | 1,802   | 230         | 169    | 1,150        | 7,668     |
| % share                          | 51.0          | 5.3                   | 28.5    | 3.0         | 2.2    | 15.0         | 100.0     |
| Total tonne-kilometres           | 685,446       | 65,540                | 354,654 | 45,896      | 30,598 | 201,666      | 1,390,800 |
| % share                          | 49.5          | 5.0                   | 25.5    | 3.3         | 2.2    | 14.5         | 100.0     |
| Total operating revenue (U.S.\$) | 288,905       | 32,027                | 297,398 | 32,028      | 27,452 | 137,260      | 915,070   |
| % share                          | 42.5          | 3.5                   | 32.5    | 3.5         | 3.0    | 15.0         | 100.0     |

Source: International Civil Aviation Organisation.



The Boeing 767 twin-engine "semi-wide-bodied" jet airliner, which has been ordered by several major U.S. airlines including American, Delta and United. It is one of two "new generation" jet airliners now under development by Boeing, the other being the 757 narrow-bodied jet, which uses the Rolls-Royce RB-211-535C engines

الطيران



# Helicopters heading for major growth phase

THE DEVELOPMENT of the helicopter technologically over the past few years has been exceptionally rapid. Whereas at one time it was a comparatively expensive type of aircraft, which only the military could afford, and with limited payload-range performance, it has now evolved into an increasingly acceptable vehicle, economically as well as technically, and it is able to compete vigorously with the economics of the fixed-wing aeroplane over stage-lengths of up to 250 miles.

The general belief is that the helicopter has, in fact, matured, and the second-generation models now coming forward are likely to lead to ever-widening uses for this ubiquitous type of aircraft in the years ahead, with the emphasis more likely to be on civil types than on military.

Estimates of the likely market indicate that military helicopter demand is likely to grow more slowly through the 1980s than in the civil field, with the former rising to about 15,000 machines by the end of the 1980s throughout the Western world, but with the civil market burgeoning to reach perhaps as many as 22,000 to 26,000 by the end of the decade.

By value, the civil expansion will be smaller than the military—perhaps about \$4.3bn or so compared with the \$7.5bn estimated for the military field. This is explained by the fact that the civil machines will be mostly the smaller, lighter type for executive use, whereas the military aircraft, although smaller in numbers, will be much bigger in size, carrying much more, expensive and sophisticated equipment for such tasks as anti-submarine warfare and search and rescue.

Much of the expanding civil use is likely to be in the executive and general passenger transport market, with about 25 per cent of the fleet being devoted to off-shore oil and gas industry support operations, about 10 per cent in aerial taxi or charter work and about 5 per cent directly involved in corporate ownership for executive flying duties. The rest of the civil fleet is likely to be

employed directly in a wide range of tasks, such as agriculture (crop-spraying and logging, for example), power-line inspection, police work of various kinds (including coastguard patrols and traffic control), and in civil engineering and construction.

In the forefront of this expansion of civil uses of helicopters will be the U.S. helicopter industry, whose output today is in excess of 1,000 aircraft a year. Under the undoubted stimulus of the oil industry, with a demand for efficient, economic helicopters for the transfer of crews and supplies between the mainland and offshore platforms, the civil helicopter makers have made big strides, and some new civil types are now coming onto the market, such as the Bell 222 8-10 seat light twin-turbine aircraft, and the Sikorsky S-76 Spirit 12-passenger aircraft, with a cruise speed of 187 mph and a range of close on 700 miles, ranging up to the big commercial version of the Boeing Chinook twin-engine, medium-lift helicopter, which can seat 44 passengers or carry up to 46,000 lb of other payload.

## Types

There are several other civil types on the market. These include the Sikorsky S-61N, 26-30 seater, which continues to sell well, again mainly in the off-shore petroleum industry market; the French Aerospatiale Puma; the 10-14 passenger twin turbine engine Dauphin Two; the Italian Agusta 109 Hirundo (a twin-turbine engine aircraft for up to eight passengers); and the smaller West German Bolkow 105S, a twin turbine-engine aircraft for up to five passengers, and the Bell Jet Ranger, a single-engine 4-5 seater.

Aerospatiale has also recently announced its new AS-355 Twin Star, a light-weight, twin-engine aircraft derived from the successful Ecureuil aircraft. The prototype is now being built and will fly this September, with civil certification planned

for the second half of 1980, and deliveries in early 1981.

In the U.S., two of Sikorsky Aircraft's new helicopter programmes—one military and one commercial—are maturing—the U.S. Army's UH-60A Black Hawk, and the commercial S-76 12-passenger Spirit. Delivery of the first production Black Hawk to the Army last autumn launched a programme which calls for 1,107 aircraft through to 1986. The U.S. Army has already ordered 200 Black Hawks, worth more than \$400m.

Customer deliveries of the S-76 Spirit began in February, and the 1979 production scheduled calls for delivery of 75 aircraft, with production reaching seven helicopters a month. Even before certification, Sikorsky had booked 203 commercial orders, and expects sales to top 1,200 helicopters in the next decade, worth well over \$1bn.

Westland, as the sole helicopter manufacturer in the UK, already has substantial order books for its Lynx multi-role helicopter (279 ordered to date, of which 108 have been delivered), the Sea King anti-submarine and search and rescue helicopter (nearly 200 ordered, of which 160 have been delivered), and the Commando variant of the Sea King, of which 47 have been ordered and 32 delivered. The company is also involved with France in the production of the Gazelle light, 5-seat fast general purpose helicopter, of which well over 800 have been built to date and which is still selling well, and the Puma, a medium general purpose transport helicopter, of which nearly 700 have been ordered and over 600 delivered so far. Westland is collaborating with Aerospatiale of France in the manufacture of the Super Puma SA-332, which it is hoped will be ordered by the RAF for the early 1980s.

In recent weeks, there have been difficulties over the funding by Arab states of the Egyptian Arab Organisation for Industrialisation, which was intended to both buy and eventually build under licence in

Egypt the Lynx helicopter and its associated Rolls-Royce Gem engine. Even if the AOI should eventually collapse, with the refusal of Saudi Arabia and others to finance it (because of anger over Egypt's peace treaty with Israel), it is felt that Egypt will still eventually need some Lynx helicopters, and there are still hopes of rescuing some part of the orders. Others orders for Lynx are also being actively sought in West Germany, South America, Denmark and in NATO for the Army version of the Lynx.

But it is in the field of new helicopters that Westland is now making substantial progress. It is engaged in the "project definition phase," funded by the Ministry of Defence to about £30m, of a new three-engine military helicopter, currently known as the WG-34, intended to be a "Sea King replacement." The pre-prototype aircraft should fly in about two years. It is hoped that other countries in Western Europe will join in this development, to make it an internationally collaborative venture.

Talks have been in progress for some time with Italy, whose own helicopter manufacturer, Agusta, is interested. At the same time, under the existing four-country Memorandum of Understanding on European helicopter development, plans for the WG-34 have been discussed with France and West Germany, in the hope of both countries joining in the programme. West Germany appears at this time to be less interested than France, because it is anxious to promote its own ideas for an advanced anti-tank battlefield helicopter for army use. But the French seem keen to join the programme, and could make a substantial contribution to its development for civil market.

The talks between the four countries will continue, but it may be some time before any definitive international agreement on the WG-34 emerges. Meanwhile Westland continues with the project under MoD contract.

But of equal significance for



Westland Helicopters, of Yeovil, has spent £10m of its own money developing a new utility transport helicopter, the WG-30 (pictured here), intended for both military and civil markets world-wide. Derived from the company's Lynx multi-role helicopter, which is already in service with the British Army and other countries' armed forces, the new WG-30 prototype is already flying, and will be publicly demonstrated for the first time at the Paris Air Show

its future, Westland has spent £10m of its own money in developing a new transport helicopter, the WG-30, a 17-21-seater, twin-engine (Rolls-Royce Gem turbines) aircraft, designed for a wide range of tasks. Primarily intended initially for the foreign military market, the civil market is also envisaged in the longer-term,

where it could be used for executive and utility transport, as well as in off-shore oil support duties.

Although the WG-30 clearly owes much to the Lynx design, it is a completely new structure, specifically to meet the needs of operators engaged in rugged operations who need a strong, versatile machine of compara-

tively low cost—about £1.25m to buy.

While the company foresees its immediate orders emerging from the foreign military market, where sales of more than 100 aircraft are hoped for over the years immediately ahead, the WG-30 nonetheless represents Westland's bid to get into the burgeoning civil

markets for helicopters which hitherto have been dominated by the major U.S. manufacturers. It will ensure that Westland is not left behind in the years ahead in what is clearly likely to be one of the most rapidly expanding areas of world aerospace.

M.D.

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Making the wings for the Fokker F.28 Fellowship jetliner

Building the main landing-gear doors for all 747 Jumbo jets produced at Boeing's Everett plant

Making a whole range of flight and structural components for the TriStar

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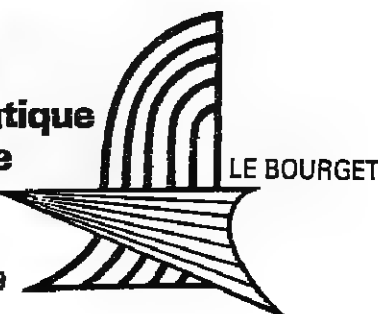
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## AEROSPACE VII

# Combat aircraft projections

MILITARY AIRCRAFT manufacturers world-wide are agreed that the market for combat aircraft of all kinds will remain buoyant through the 1980s, despite continued pressure from some Governments for reductions in arms sales of all kinds, including the ceiling imposed on the U.S. itself of \$8.4bn on annual sales to non-allied nations, as well as the loss of recent orders, for example from Iran and Egypt.

These manufacturers collectively believe that upwards of 10 new combat aircraft are likely to be ordered throughout the next decade, with an estimated total value of more than \$10bn (over \$500m), including the support costs throughout the lives of the aircraft, in Western Europe.

The figures are only a broad guide, for no specific detailed studies of future military aircraft markets are available—only because of the sensitive nature of the market, and only because of political uncertainties about various countries' long-term intentions.

## Replaced

But the estimate is based on the fact that several current types of aircraft in service will be replaced progressively through the 1980s—1990s—for example, over 1,000 Phantoms, and over 1,000 fighters. The air force inventories of the U.S. and some allies in Western Europe, already beginning to be replaced with new production, including McDonnell Douglas F-15s, General Dynamics F-16s, and other types, while in Western Europe, the Tornado Multi-Role Combat Aircraft begins to move into service next year. The and for new combat aircraft in the years ahead will be all types of aircraft—light combined trainers, strike aircraft, through to complex multi-role aircraft with sophisticated weapons systems.

Some of the orders are likely to be in the U.S., which is the largest military aircraft builder in the Western world. But notes for the market push the 1980s outside the and other NATO countries,

indicate that it could amount to close to \$46.5bn (or more than \$230m), broadly divided into four major categories, according to size and weight of aircraft.

Category A, which covers light strike-trainers and comparable aircraft of 3,000 to 8,000 kilograms weight (such as the Strikemaster, Hawk, Alpha-Jet and Macchi 328 and 339), could be worth up to \$7.8bn or about 16 per cent.

Category B, for ground-attack aircraft of 8,000 to 12,000 kg, such as the Harrier, the Hunter, the Northrop F-5, could amount to as much as \$12.7bn or 25 per cent.

Category C, for larger strike and air superiority aircraft of 12,000 to 16,000 kg (such as the Jaguar, Mirage F-1, F-16s and F-18s) could amount for about \$15.75bn, or 36 per cent. In Category D, for complex multi-role aircraft types above 16,000 kg (such as the F-15, the Grumman F-14 Tomcat and the Swedish Viggen, among others), the market could be worth some \$10.2bn, or 23 per cent.

By far the most significant military aircraft programme now under way in Western Europe is the Tornado multi-role combat aircraft, in which more than 70,000 workers in three countries—the UK, West Germany and Italy—in more than 500 companies are building 809 aircraft for the RAF, Luftwaffe, German Navy and Italian Air Force. The first production MRCA is due to fly this summer, and the first deliveries to the German Luftwaffe and RAF will be made next year.

The Tornado is a two-seat, twin-engine, swing-wing (variable geometry) military aircraft that will be capable of flying at more than twice the speed of sound (Mach 2.2 or 1,300 mph) at great heights, and also at supersonic speeds at low level.

Of the 809 production aircraft (16 prototypes and pre-series pre-production aircraft have also been built and are now flying) the RAF will be taking 333, of which 230 will be of the basic Interdictor strike and attack (IDS) version, and 165 will be the Air Defence Variant (ADV). West Germany will be taking 324 IDS aircraft for the

Luftwaffe and Marineflieger (Germany Navy Aviation), while Italy will be taking 100 for the Aeronautica Militare Italiana. So far, 150 of the 809 production aircraft have been authorised, of which 79 are for the RAF, 57 for the Luftwaffe and 15 for the Italian air force. But a further production batch of 164 aircraft is due to be announced any day now, bringing total production authorised to 314 aircraft.

## Tempo

Further batches of production aircraft will be authorised at intervals, so as to maintain the tempo of production through the mid to late 1980s. The estimated unit production cost of each Tornado of the IDS version is \$22m at September 1978, economic conditions, while that for the ADV Tornado is \$10.7m. This gives an estimated production cost for the 644 IDS aircraft of nearly \$5.8bn, with nearly \$1.8bn for the 165 ADV aircraft, or a total production cost for the entire programme of about \$7.6bn. If research and development costs are also taken into account, the overall programme cost seems likely to be more than \$8bn spread across the three countries involved; and over a period of more than 10 years.

The Tornado aircraft is being designed to fill several major roles:

**Battlefield interdiction**—the support of ground forces in the forward battle zone, requiring large weapons payloads and excellent manoeuvrability.

**Interdiction / counter air strike**—destroying the enemy's ground installations, supply depots, airfields and communications.

**Naval strike**—delivering a wide variety of weapons in all weathers against ships and coastal installations.

**Air superiority**—denying the freedom of the air to the enemy, and giving protection to friendly ground or naval forces.

**Interception-Air Defence**—Long air patrols far out over the Atlantic to destroy incoming enemy bombers at high altitude, while long-range recon-

naissance at all heights is essential to the planning of ground and air operations in war-time.

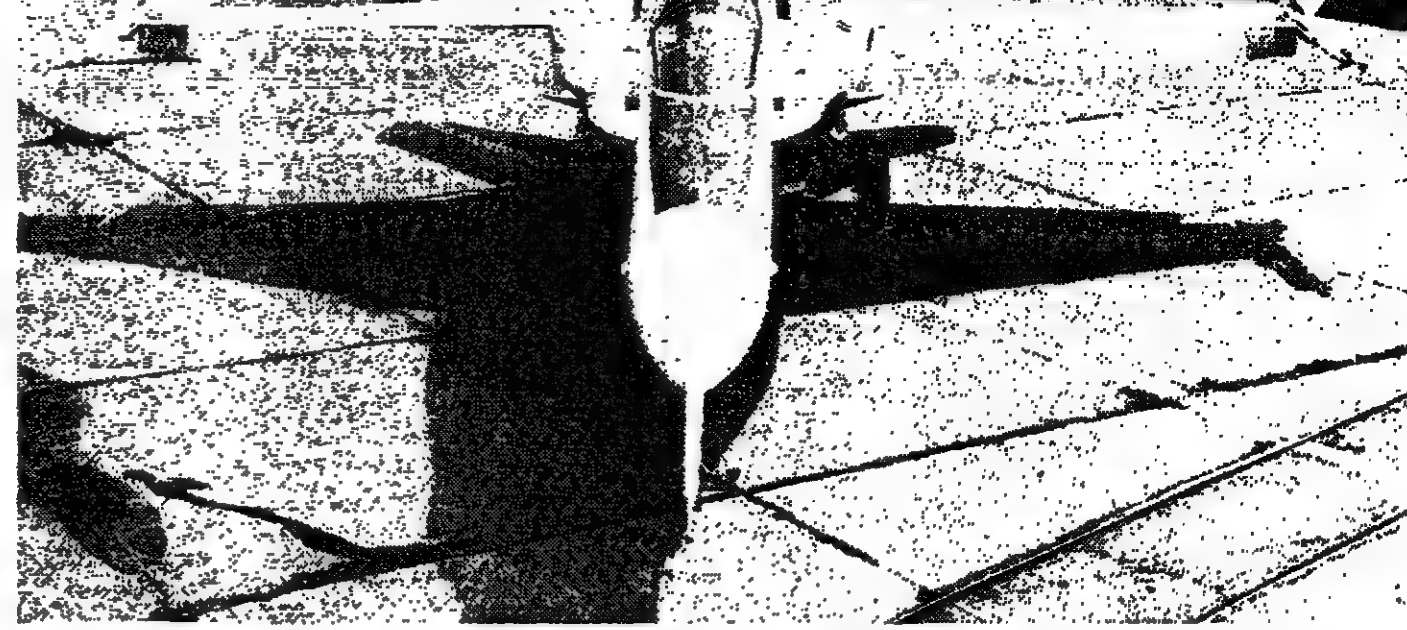
**Training**—This is most effective in a two-seat aircraft, such as the Tornado, of which a trainer version is being built.

The Tornado is being built in two principal versions, the basic version or interdictor strike (IDS), capable of all the above roles except interception/air defence. This latter task is being allocated to a specialised version, the ADV or Air Defence Variant, which will be used solely by the RAF.

For the Luftwaffe, the Tornado will replace F-104 Starfighters in the counter-air, battlefield and interdiction roles, while in the German Navy it will also replace F-104s. For the Italian Air Force, the Tornado will replace F-104s in the primary roles of air superiority, reconnaissance and support of land and naval operations.

The Tornado is being built by a three-nation consortium, called Panavia, which comprises British Aerospace, Messerschmitt-Bölkow-Blohm in West Germany, and Aeritalia of Italy. The RB-199 engines for the aircraft are being built by another group, Turbo-Union, comprising Rolls-Royce, Motoren-und-Turbinen Union of West Germany, and Fiat of Italy.

Tornado has been entered by Panavia in the contest to find a new tactical aircraft for the U.S. Air Force—a requirement for what is called an "Enhanced Tactical Fighter" or ETF for the mid-1980s. Panavia's partner in this is the U.S. company, Grumman Aerospace, which builds the F-14 Tomcat fighter. Tornado's chances can be considered promising, for the USAF deputy chief of staff has already flown the aircraft and has said that Tornado has "a very high degree of evolutionary



The latest strike fighter in the U.S. inventory is the F/A-18 Hornet, for the U.S. Navy and Marine Corps, now in production by McDonnell Douglas at St. Louis, Missouri, with an intended total output of 811 aircraft. Northrop, of Hawthorne, California, is the major sub-contractor to McDonnell Douglas, undertaking 30 per cent of the airframe development work and 40 per cent of the airframe production work. The Hornet will replace two naval aircraft, the F-4 Phantom, and the A-7 Corsair attack aircraft.

development based on what we have to put together—terrain avoidance radar, terrain-following radar, the swing-wing and its ability to reduce the gust-loading on the aircraft at high speed, which is very effective."

For the RAF, another major new aircraft programme is now being planned. This is the eventual Harrier-Jaguar replacement, for a high-speed battlefield tactical support aircraft. Currently known as Air Staff Target 403 (AST-403), much work has been done on the preliminary design in the UK. But in view of the expense of such a programme, major efforts are now being made to try to find partners for the programme on the Continent, primarily in France and Western Germany. If those countries do have corresponding time-scales for the supply of a new tactical aircraft and are willing to participate in a major international programme (and both France and West Germany have ideas for new aircraft of their own) then the design so far developed for the AST-403, which is believed to include short-take-

off and landing (STOL) as well as swing-wing, may have to be modified to accommodate the other countries' ideas.

Thus, it may be some time before any final decisions are taken on the AST-403 programme, and there is no guarantee at this stage that it will be developed at all, at least in the form as it has evolved so far. But that some such new tactical combat aircraft will be required in Western Europe is generally accepted, and the only alternative to indigenous manufacture will be to buy an aircraft from the U.S., which none of the aerospace industries of Western Europe really want to see happen. Thus, there is already a wide measure of agreement in Europe at industry level on the need for a common design.

If a Western Europe design is eventually built, it seems likely that the task will be given to the existing Panavia combine, which was set up to undertake Tornado design development and production. This joint company perhaps could even be widened to include representa-

tives from the aerospace industries of other countries that might participate. It would seem to be unnecessary to set up new, rival machinery to undertake a task for which Panavia is already eminently suited.

Meanwhile, British Aerospace has several other major military aircraft programmes in hand. The Hawk trainer is doing well, with over 100 aircraft (out of an order for 178) already delivered to the RAF and a follow-on order likely soon. The search for overseas orders to support those already won from Finland (50 aircraft), from an east African country, and from Indonesia, continues.

## Trainer

The Hawk is also being studied as a possible trainer for the U.S. Navy. This would involve modifying the aircraft for carrier-borne use, and the Kingston-Brough division of BAe is working on this. Called the VTX-TS, the U.S. Navy is expected to issue a further

"Request for Proposals" later this summer, in which BAe is expected to submit the modified Hawk.

Work on the Harrier vertical take-off and landing aircraft continues. Orders to date amount to 283 aircraft, plus another 35 Sea Harriers, and modifications to the aircraft for use through the 1980s include fitting a new wing to improve performance and weapons loads. The first of the Sea Harrier version is due for delivery to the Navy in June, and negotiations with India for an initial purchase have reached an advanced stage. The "Ski Jump" a device which enables Harriers to become airborne much more swiftly, and to carry bigger weapons loads, is attracting much attention world-wide.

In the U.S., approval has been given for the development stage of the Advanced AV-8B Harrier (two YAV-8Bs modified from VTX-built AV-8As), but fiscal 1980 funding for full-scale development is still being debated in Congress.

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## AEROSPACE VIII

# Growing share for equipment

WORLD MARKETS for aerospace equipment and systems, in the air and on the ground, have reached such proportions that they are now more important creators of employment and spin-off technology than the airframe industry itself.

In Britain, which has Europe's largest aerospace industry, only 15,000 employees out of the industry's total of 80,000 employees work directly in airframe construction. The rest find their rewards in the manufacture of parts, equipment, and components of all kinds, as well as in engine manufacture.

A similar proportional breakdown seems likely in other European and U.S. aerospace industries. In terms of value, equipment manufacture now ranks roughly equal with engines and airframes as a contribution to the cost of a completed aircraft. In addition, there is the growing world market for ground operations equipment.

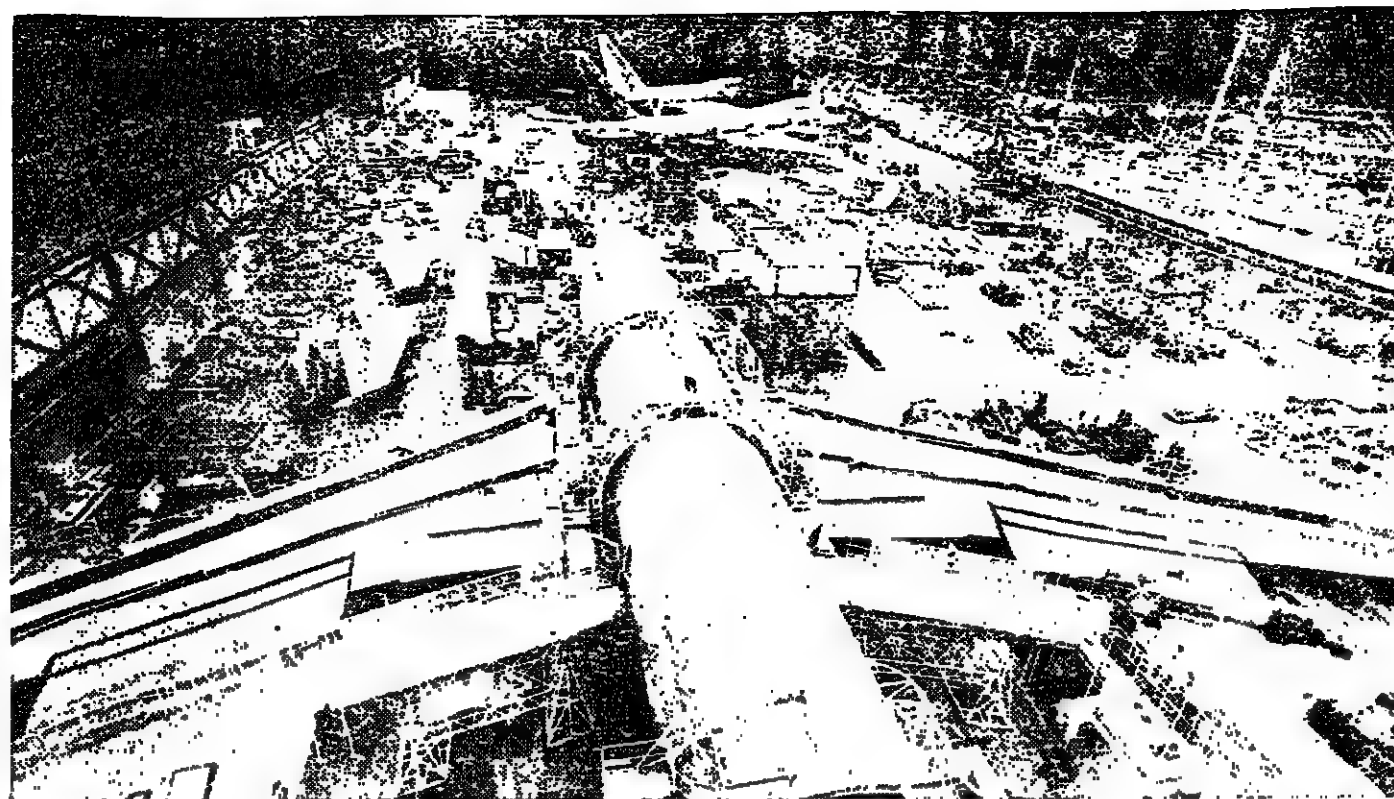
A total of over £60bn is expected to be spent across the total world market for civil aircraft maintenance, equipment and parts (both for scheduled airlines and general aviation), air traffic control systems and airport ground handling equipment in the decade to 1985, according to estimates by the International Civil Aviation Organisation.

The figure does not include spending on military aircraft, equipment and systems, but total estimates in this sector are rather more difficult to quantify.

A high proportion of new equipment destined for these aircraft has been designed with a firm eye on low weight and compact design. This applies to military aircraft as well as civil aircraft. In all new aircraft the design is dominated by the need for vital site and weight reductions on all types of equipment.

The miniaturisation which has resulted from advances in electronics in all fields has been of particular benefit to aircraft designers. This has opened the way for even small aircraft to be fitted with advanced avionics (aircraft electronics).

One of the most useful advances for small aircraft is the lightweight weather radar system developed by RCA. The antenna and much of the electronic heart of the system, known as the Weather Scout I, is designed to fit into the leading edge of the wing of small aircraft. The radar gives warnings of nearby storms and thunder clouds without the penalty of a high drag-inducing radar pod. The novel design is thought to be one of the most revolutionary weather radars to



Assembly of 747s at Boeing's Everett, Washington, plant sums up the mass of components involved in aircraft manufacture

enter mass production and is now being demonstrated on a Piper Lance II aircraft.

The RCA Avionics company has recently produced new designs for its weather radar range. The Primus 200 Color-Radar has a range of 200 miles and will alert the pilot to problems ahead.

Britain has a wealth of radar design and manufacturing experience and many new systems will be on display at Paris. Cossor Electronics, of Harlow, Essex, has designed a secondary radar system for airports which was announced earlier this year after an 18-month trial.

The ADSEL system is said to be one of the first secondary radar systems to have the capability of interrogating and identifying, selectively, every aircraft within its range. Cossor Electronics designed the system in conjunction with the Civil Aviation Authority and the Royal Signals and Radar Establishment.

The system is now fully operational at the Matching Green experimental station, and four British Midlands Airways aircraft have been fitted with Cossor equipment. Operational trials using scheduled flights have already started.

In the military sphere, two British radar companies,

Marconi and Plessey, have agreed to form a new UK company, UKADGE Systems, with Hughes Aircraft of the US, in an attempt to win part of the equipment contracts for improving Britain's air defences.

The joint company will submit proposals this year and the final award of the UKADGE (United Kingdom Air Defence Ground Environment) contract is expected to be announced by the Ministry of Defence in the first quarter of next year.

## Exhibit

Marconi Avionics, a member of the GEC-Marconi Electronics group, is to exhibit at the Paris Air Show a model of the new advanced interception radar for the Air Defence Variant of the European Tornado Combat aircraft, which Britain plans to use in addition to the basic strike versions of the aircraft.

A fuel flowmeter based on microprocessor technology has also been developed by the company for use in the British Aerospace Hawk jet trainer aircraft. This will also be displayed at Paris, alongside a fold-away head-up display the company has developed from its military experience for use in civil airliners.

The increasingly vital area of fuel management for commer-

cial aircraft will feature at Smiths Industries stand at the Paris Air Show. The company has developed a digital fuel management system, and animated displays will explain full details of flight operations. The company's SIS-10 autothrottle system is already in service on the Boeing 727 and 737 and is designed to provide optimum thrusts over all flight sectors.

Allied to fuel management technology is the field of hydraulics systems for aircraft and a range of systems are expected to be displayed at Paris, including equipment on the Pilatus Britten-Norman Islander and Trislander aircraft—which are now approaching a landmark in British light aviation with their 1,000th aircraft sale. Fairey Hydraulics of Heston, Middlesex, has been associated with the aircraft for many years and this company announced before the Paris show that it had won orders worth over £800,000 for landing gear shock absorber struts for the Islander and Trislander.

Another vital area of aircraft

equipment is fire fighting equipment. Britain has a number of companies representing this field, and last month Wilkinson Match Group, which owns Gravier, one of the market leaders in fire protection equipment, announced a significant expansion in this field.

Wilkinson Match acquired—jointly with Allegheny Ludlum Industries of the U.S.—HTL Industries of Arcadia, California.

HTL is one of the world's foremost fire extinguishing equipment manufacturers. Under the new arrangement, the company will pool its expertise with that of Gravier to bid for major new U.S. civil and military contracts in aircraft fire protection. Outside the U.S., Gravier and HTL will continue to operate separate and parallel sales and distribution organisations. But inside the U.S., the two companies plan to bid for contracts for fire detection and extinguishing systems on the new generation of Boeing 737 and 767 airliners and other aircraft.

Fire prevention is also a major source of work for companies, supplying equipment for use at airports and in fuel storage areas. The Fire Vehicle Division of Chubb Fire Security of Middlesex, designs, manufactures and markets specialist high performance airfield crash trucks. These are used by civil and military aircraft authorities in 45 countries, part of a world market which Chubb has estimated to be worth £35m a year.

The main areas of the world where demand for crash trucks has been expanding over the last three years include the Middle East and Africa. Last year these zones accounted for over half and almost a quarter respectively of Britain's exports of these vehicles.

Airport equipment of all types is a rapidly growing part of the aerospace equipment industry output. Britain's National Economic Development Council (NEDC) believes the reward from the airport equipment market are potentially so great that steps have been taken to develop a national catalogue of British airport products. It will be published by the British Overseas Trade Board, the British Airports Authority and the Civil Aviation Authority.

The idea arose out of "Design and Export" reports from the Civil Engineering Economic Development Committee, part of NEDC, which was published two years ago. The report outlined the importance of overseas airport contracts for Britain's civil engineering companies.

The catalogue is expected to be ready in its first edition next year's Farnborough Show.

The prize is enormous. The International Civil Aviation Organisation has estimated that total airport construction and maintenance contracts will worth over £8bn between 1980 and 1985. In addition there is likely to be a need for new air traffic control systems worth up to nearly another £8bn. This includes only a third of estimated £15bn expenditure forecast by ICAO for implementing the new microwave landing systems. Airport ground handling systems will be another addition to the bill. Developing the world's new, exciting airports into the 1980s.

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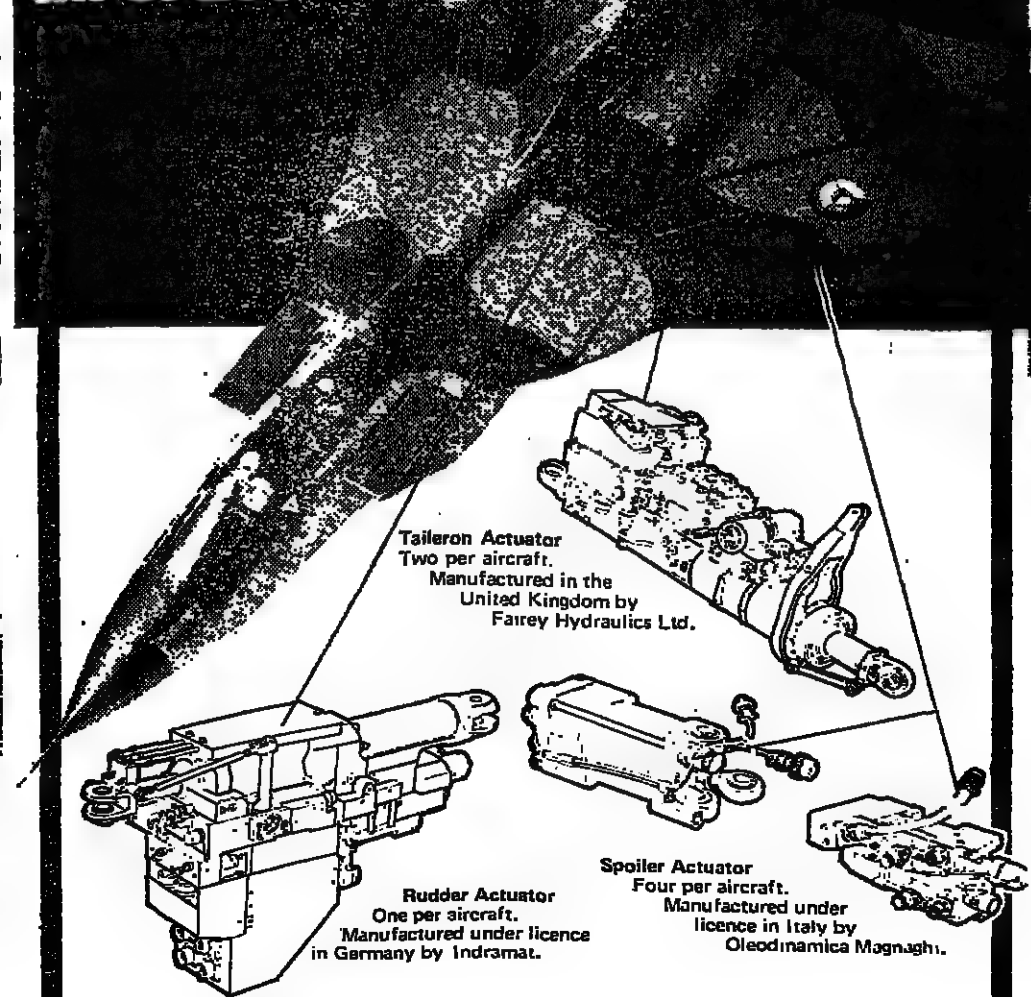
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# Satellites pay their way

THE MOST significant trend in space research world-wide is the increasing emphasis on making this expensive arena of activity earn its living. Thus there is a growing use of unmanned near-Earth orbiting satellites, both for scientific purposes and for a widening variety of direct applications in the service of man.

The unmanned satellite in fact promises to become one of the most valuable tools ever invented. It is estimated that the use of satellites for a wide variety of tasks, including communications, weather forecasting, environmental observation, and earth-resources monitoring, is already saving industry large sums a year.

A study by the U.S. National Oceanic and Atmospheric Administration (NOAA), for example, shows that satellite observations of the Earth's atmosphere and surface are saving industries and governments \$172m a year in the U.S. alone, while this could probably be multiplied several times if similar savings elsewhere in the world are taken into account.

## Beneficiary

The NOAA suggests that the U.S. agricultural industry may be the biggest beneficiary, by showing, for example, the progress of crop-killing frosts during winter nights, thus helping agriculturalists to know when to turn on heating systems. The Hawaiian sugar cane industry uses satellite data in its crop management, while other agricultural sectors are finding increasingly that the short-term data available from satellites is especially valuable in helping to protect perishable commodities that require precise production techniques.

The marine industries are also benefiting considerably. The Gulf of Mexico and Atlantic shipping interests are finding that satellite data can locate the constantly changing position of currents such as the Gulf Stream, enabling ships to make faster voyages. The Exxon oil group alone estimates that the use of such data for navigation can save its tanker fleet up to \$380,000 in fuel a year. Fishermen in the Pacific use satellite

data on the "heat boundaries" in the ocean to detect fish shoals, thereby improving catches to the sum of over \$2m a year. The U.S. Coast Guard saves \$5m a year in reduced aircraft flight hours by using satellite data.

In weather forecasting, hurricane observations, local and global weather forecasting, and other meteorological uses, satellites are not only saving many human lives, but probably also resulting in hidden savings of billions of dollars in industry and the community at large.

In telecommunications, the satellite is now an accepted and proven means of international telephone, TV and data facsimile transmission of incalculable value to the world business community. Communications via satellite, in fact, is not only increasing in volume annually, but decreasing in real cost. The International Telecommunications Satellite Organisation, which runs the global communications satellite network, has cut its monthly charge for a full-time, two-way telephone circuit by 16 per cent to \$960. The same service in 1965 initially cost \$3,334. If that charge had risen with inflation, the cost today would have been about \$11,000. Intelsat, which includes more than 100 nations, has in fact lowered its rates for nine consecutive years.

It is because of this increasing emphasis on the unmanned Earth satellite for an ever-widening variety of uses that particular emphasis is now being placed upon methods of launching them. In the U.S., the National Aeronautics and Space Administration (NASA), which has traditionally used the booster rocket to place satellites in orbit, is now well down the road towards first operational orbital flight early next year of its Manned Reusable Space Transportation System—known as the Space Shuttle.

This system comprises an "Orbiter" vehicle, the size of a small airliner (the first of which is called Columbia), which will be sent into orbit by two "Booster" rockets. The Orbiter will carry a small flight crew and a small team of

scientists or other astronauts. Both Orbiter and Boosters are designed for recovery and refurbishing for future use—each Orbiter is designed for 100 space missions, and each Booster for 20 missions. The Boosters will fall into the ocean for recovery and shipment back to the Kennedy Space Centre in Florida, while the Orbiter vehicle will fly back into the Earth's atmosphere on completion of a given mission (such as placing a satellite in orbit) to land at the Kennedy Space Centre like an ordinary airliner.

## Launching

The aim of this system is to provide a frequently usable, and therefore hopefully cheaper, system of satellite launching. The Orbiter will have a cargo bay containing satellites or other payloads for scientific or other experiments in space.

In Europe, however, the European Space Agency (ESA), which is the Government-sponsored body representing most countries of Western Europe, is devoting much of its time and resources to development of the more conventional rocket launching system, the Ariane, as an independent system, an insurance measure against any possible failure of the Shuttle to meet the claims made for it in the U.S. Work on the Ariane has been under way for some time both in Europe and at the ESA's launching base at Kourou, French Guiana. The first live Ariane will be launched later this year, but already the ESA is contracting for payloads for the first handful of launches, including various scientific telecommunications and other satellites.

In addition to the Ariane, however, the ESA is working on the Spacelab, a manned orbital workshop that will be Europe's major contribution to the U.S. Space Shuttle.

Designed to fit into the cargo bay of the Shuttle Orbiter vehicle, the Spacelab will enable scientists to work in shirt-sleeve comfort in space on a wide variety of missions. While in effect

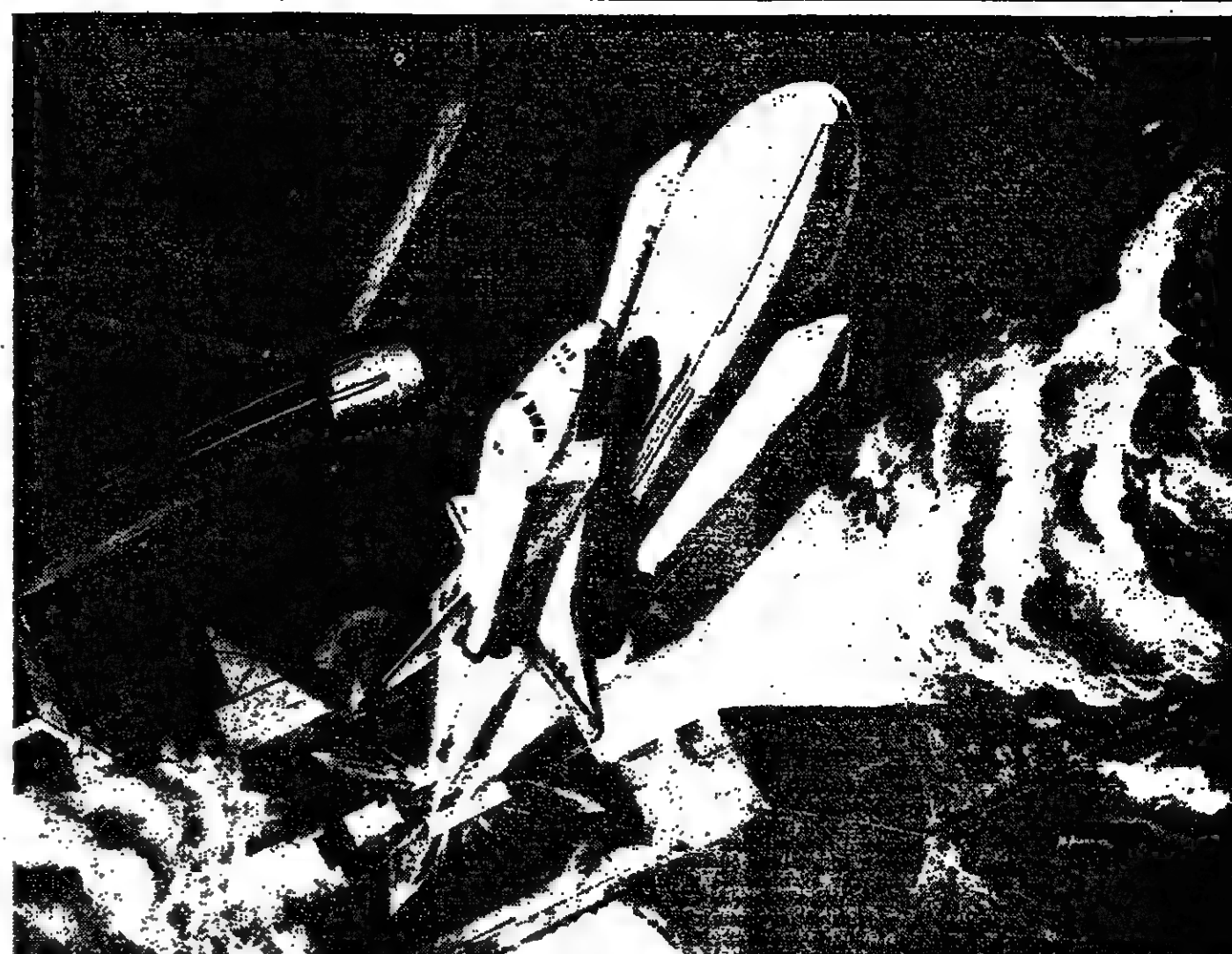
Europe's contribution to the Shuttle, it is really more than that, since it will give European scientists, and industry, a chance of gaining experience of manned orbital space flight that they would not otherwise get, since Europe is not itself developing any other manned orbital vehicle.

But although much of the emphasis is now on satellites and their launching systems, the other widely varied aspects of space research are not being ignored. While out of 16 launches on the NASA schedule for this year, most are for earth-orbiting satellites for scientific research and application technology purposes, the Administration has some other notable space activities in hand. These include the Jupiter and Saturn planetary encounters by two Voyager spacecraft, and a fly-by of the Rings of Saturn by the Pioneer Eleven spacecraft.

The Voyager I spacecraft, launched from Earth on September 5, 1977, made its closest approach to Jupiter in early March and is now travelling on to make a close approach to Saturn on November 12, 1980. Its sister spacecraft, Voyager 2, launched on August 20, 1977, makes its closest approach to Jupiter on July 9, this year, and will go on to Saturn, reaching that planet on August 27, 1981. The Pioneer Eleven spacecraft, launched on April 6, 1973, on a primary mission to fly-by Jupiter, is scheduled to make its closest approach to the Rings of Saturn on September 1, this year.

The NASA programme of launches this year includes a number of research and other satellites for the U.S. Defence Department, but others of significance include the UK-6 scientific satellite, to be launched on a Scout vehicle from Wallops Island, Virginia, early this month; the Westar-C communications satellite, to be launched from Cape Canaveral in July, and two other communications satellites, Intelsat V-A and V-B, both for the U.S. Communications Satellite Corporation which manages the global system for Intelsat.

A U.S. domestic communications satellite for RCA is due to be launched in December, but prior to that there will be several launches of scientific satellites, including the High Energy Astronomy Observatory-C (HEAO-C) in September; Magosat-A, a magnetic field research satellite, in September; the Solar Maximum Mission satellite in October; and a Weather satellite, NOAA-B, for the National Oceanic and Atmospheric Administration, in December. Looking much further ahead NASA and the ESA have signed an agreement for a joint International Solar Power Mission in 1983, to observe the sun for the first time from above its Polar regions.



An artist's impression of how the Space Shuttle will look when being blasted off from the Kennedy Space Centre in Florida. The Orbiter manned vehicle (left) is carried on the back of the combination of the big Booster rockets and additional fuel tank.

provision of two ECS spacecraft has been signed between the ESA and Interim Eutelsat, an organisation comprising the telecommunications administrations of 17 European countries, but eventually five satellites will be required to meet the system's long-term requirements.

## Maritime

A new organisation, the International Maritime Satellite Organisation, is now being set up to operate a global maritime satellite communications system enabling ships world-wide to communicate with shore-based offices much more easily than ever before. Countries participating include the U.S., UK, Soviet Union, Norway, Japan, Spain, Australia, India, New Zealand and Egypt. One of the first tasks will be to select the satellites, the candidates for which are Intelsat 5, MARECS, developed by the European Space Agency, and the U.S. Comsat General Corporation's Marisat, which is already opera-

lised. As a result, there is intensifying competition throughout the world among the major satellite manufacturers, including British Aerospace, to win this kind of contract from the developing countries.

Finally, considerable interest is now being shown, especially by British Aerospace, in the provision of solar power satellites. Studies have shown that such satellites could be developed by an extension of existing technological knowledge, while the investment needed would be comparable with that required for other major power sources. Such satellites, if developed now, could be producing electricity for consumption on Earth at competitive prices by the turn of the century. The satellites would receive energy from the sun via large arrays of photo-electric cells, converting on-board into microwave radio energy, and beam it towards large receiving antennae on the Earth's surface.

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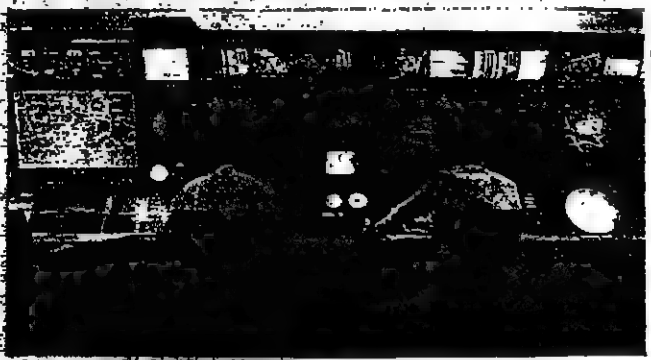
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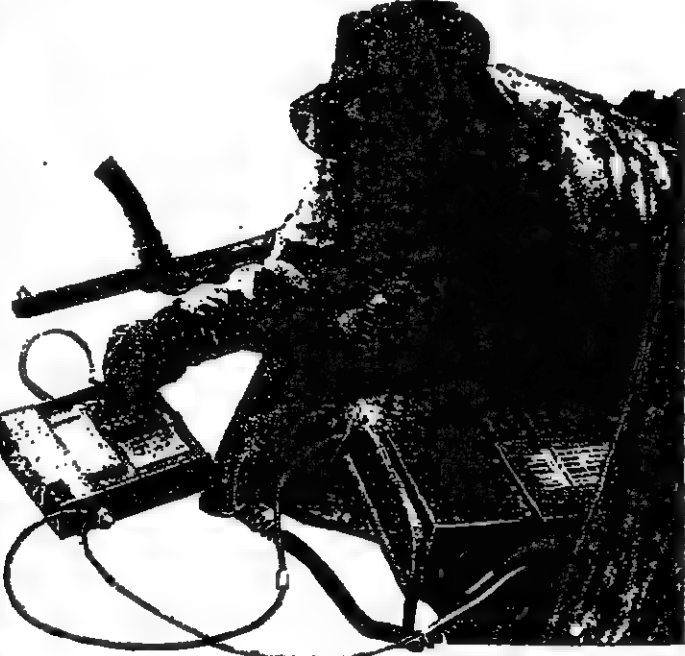
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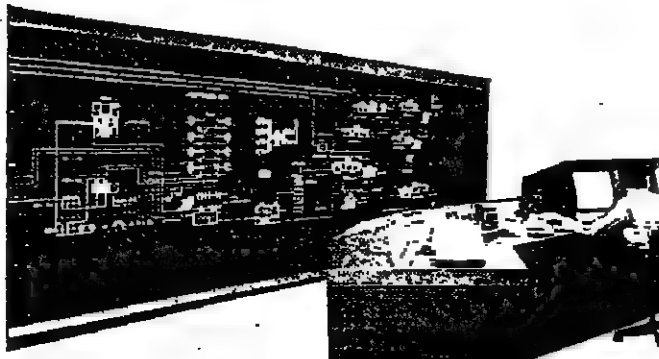
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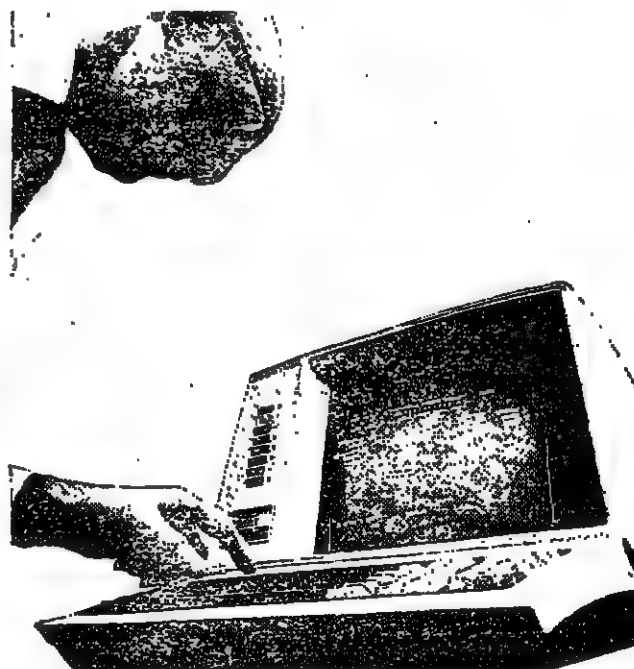
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# COSSOR electronics

Thinking for tomorrow

A Raytheon Company



## AEROSPACE X

# Private wings for the executive

**BUSINESS AVIATION** — the use by business executives or companies of private aircraft in place of regularly scheduled airline services — has been expanding rapidly in the past few years throughout the world, especially in the U.S. and Western Europe, and seems likely to continue to grow, despite the parallel growth of scheduled airline activities.

While undoubtedly in recent years the regular airlines have made some considerable efforts to woo the business traveller, who still accounts for more than half of their traffic, more and more businessmen are discovering the delights and benefits of having their own aircraft at their disposal.

The reasons are not far to seek. In many cases, the regular airlines' schedules, while expanding, remain for many businessmen inflexible, whilst delays at airports arising from growing congestion have also left many businessmen feeling frustrated and angry.

There has also been a mounting resentment at the way in which the business traveller has been left behind by many scheduled airlines in favour of the cheap fare travellers.

The latter in recent years have been enjoying on many flights the same standards of comfort and convenience and cabin service as businessmen paying much higher fares. The result has been a belated attempt by the airlines to improve the lot of the business traveller, with special cabins and other frills, and these have undoubtedly helped to generate more business travel. But for many, the trend towards the greater exclusivity, and the freedom from noise, bustle, pressure and waste of time, that come from private or corporate aircraft, is irreversible.

## Links

In addition to these personal motivations, the reasons for the growth of business aviation also include the growth of international links by many companies, necessitating speedier communications between sometimes remote factory or office locations. There is also, surprisingly to many businessmen, a considerable saving in money as well as time—using one's own aircraft, fixed-wing or helicopter, it is often possible to conduct in one day business in several different places that would otherwise

require two or three days if the scheduled airlines were used instead, and involve hotel and meal bills which in many places can now be very expensive. Where an executive's time means money—as in most cases it does—the benefits of a private aircraft thus become much more apparent.

The result is that while many businessmen will continue to use the scheduled airlines, the business aircraft manufacturers and the growing number of companies providing aircraft on an ad hoc charter basis have never been doing so well.

It has been estimated that in the current year, for example, the U.S. manufacturers of business and light aircraft of all kinds (collectively known as "general aviation") will sell close to 18,200 aircraft, worth over \$2bn. While many of these aircraft will be light single-engine aircraft for the leisure and sporting flying market (more than 13,000), with a substantial number also going for agricultural aviation of various kinds, there will still be a substantial number of aircraft being acquired for business aviation—about 548 multi-engine turbo-prop aircraft, worth close to \$400m, and about 231 turbo-jets, worth close to \$380m.

Figures for sales in other parts of the world are not available, but most reports suggest that the upsurge in sales and use of business aircraft in the U.S. is being paralleled in Western Europe (including the U.K.), in the Middle East and Australasia, and to a lesser extent in other parts of the world.

If the entire "general aviation" market as a whole is taken into account, it is estimated that worldwide, the sales of general aviation aircraft up to 1983 will amount to close to £14.8bn, of which perhaps one-third by value will be business aircraft of various kinds.

One of the factors tending to promote the use of business aircraft is the current fuel shortage and the rapidly rising price of aviation gasoline. It is claimed that general aviation aircraft tend to use less fuel per seat mile than many of the biggest jetliners, so that whereas fares on scheduled airlines will tend to rise the cost of business flying in smaller, privately-owned aircraft will rise at a slower rate. A 400-

seat Boeing 747 Jumbo, for example, averages 40 seat-miles per gallon, but a six-passenger Piper Lance averages 75 seat-miles per gallon, while the six-seat Beechcraft Bonanza gets 72 seat-miles per gallon, as does the seven-seat Cessna 207.

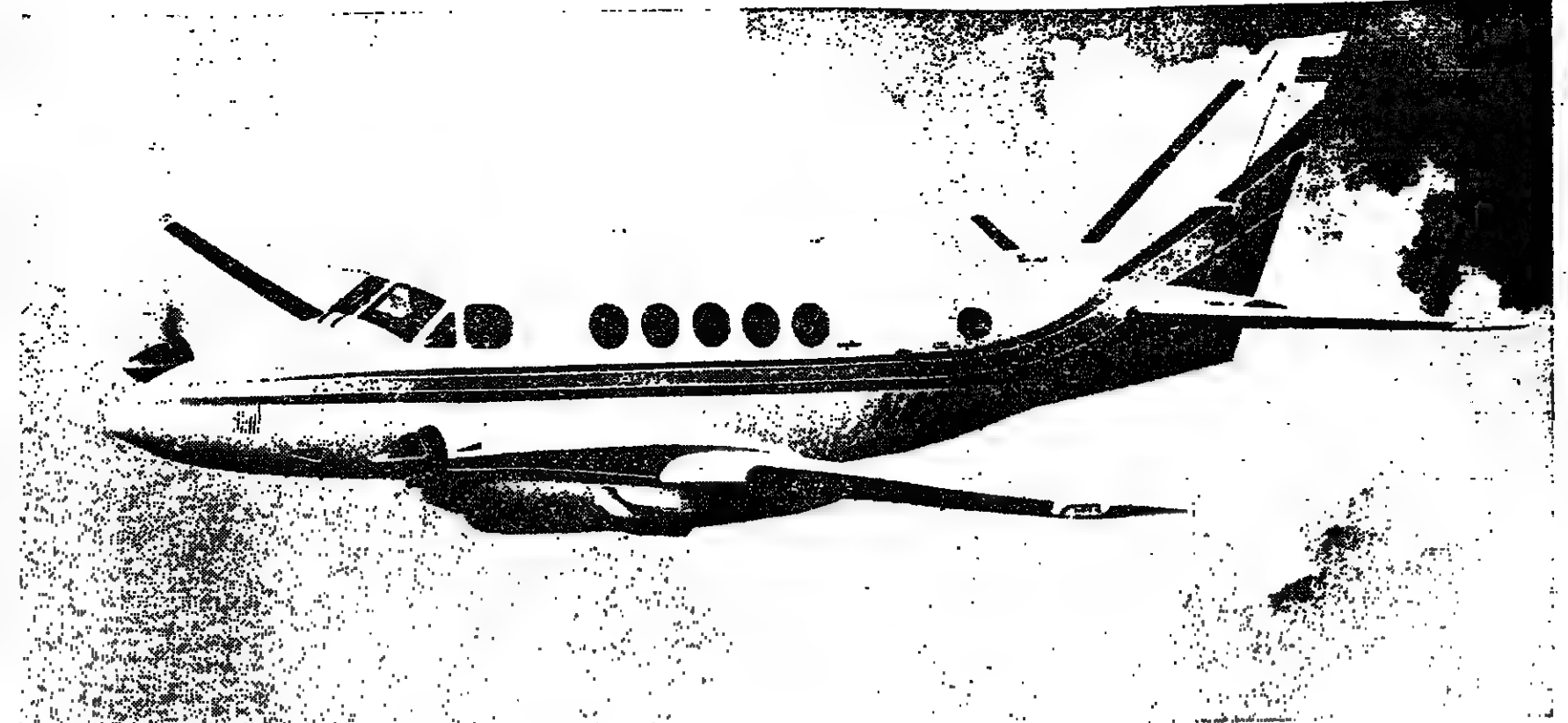
The U.S. general aviation fleet consumes only 71 per cent of all the aviation fuel consumed in that country, while the airlines consume 69 per cent, military aviation accounting for the rest. As a result, current fuel shortages are not likely to be a serious constraint upon the growth of business aviation, although shortages are occurring and will continue to do so.

## Faster

In fact, top officials of the U.S. General Aviation Manufacturers' Association believe that business aircraft deliveries will continue at a steady rate, and may even rise at a faster rate than in the recent past. Piper, one of the "Big Three" manufacturers (the others being Cessna and Beech) in the U.S., says: "Our sales indicate that, every year, more and more businessmen are electing to add a general aviation aircraft to their list of business tools."

In terms of numbers, this indicates that by the late 1980s, the world inventory of general aviation aircraft could be in the region of 300,000 aircraft, of which turbine-powered aircraft, mostly for business use, could number 12,000 to 15,000. While the U.S. manufacturers will continue to dominate the scene, the other manufacturers will also expand—British Aerospace with its 135 series of business jets, Aerospatiale and Dassault-Breguet in France, Israel Aircraft Industries, Embraer of Brazil and Mitsubishi of Japan, to name but a few of the growing band of business aircraft manufacturers.

The number of different types of aircraft available to the businessman or company is vast—more than 100 models of all kinds are available, ranging from single-engine two-seaters up to multi-engine "flying boardrooms," both turbo-propeller or jet powered. While the initial cost in black-and-white on paper may appear to be prohibitive, and the operating cost perhaps frightening, careful examination of the overall costs of all business travel by a particular company will



The U.S.-built Beechcraft King Air is a typical example of a twin-engine cabin monoplane used extensively by companies for the transport of executives in the U.S., Western Europe and elsewhere.

often show that it is cheaper in the long run to invest in a corporate aircraft than to go on paying large sums in scheduled air fares and overnight hotel and meal costs.

The secret is to ensure that the corporate aircraft is just that—available for use by everybody in the company who has a genuine reason to use it, whether it be to fly out to sign a contract or to carry spare parts urgently needed somewhere down the line. The big mistake is to buy an aircraft for prestige, or for use as a "chairman's toy."

The second mistake is to buy the wrong type of aircraft. Finding the right kind of aircraft is essentially a task for the specialist—the aircraft broker or aviation consultant who is able to prepare a detailed cost-benefit analysis of the company's aviation activities in the course of any one year, and relate it to the type of aircraft best suited to the

would-be purchaser's requirements.

Most emphatically, buying a corporate aircraft is not "just like buying a company car"—the knowledge required is highly specialised, and a few hundred pounds spent on an initial specialist adviser's fee is often the means of saving many thousands of pounds over the ensuing years. Many such specialists exist in the U.K.—their names can be found in the advertisement columns of the specialist aeronautical journals every week.

There are also the bigger specialist organisations, such

as the Business Aircraft Users' Association and the General Aviation Manufacturers' and Traders' Association in the U.K., both of whom are ready and willing to help would-be business aircraft buyers and fliers on finding the best aircraft for them, and on how to gain such benefits as tax reliefs on their investment, as well as how to find crews, maintenance and engineering facilities, and other operational data.

For the would-be business

aviator who does not want to buy his own aircraft, the Air Taxi Operators' Association, which has more than 40

members, is available to advise on the hiring of aircraft of all kinds for ad hoc operations, while the British Helicopter Advisory Board performs a similar service for those interested in rotary-winged aircraft.

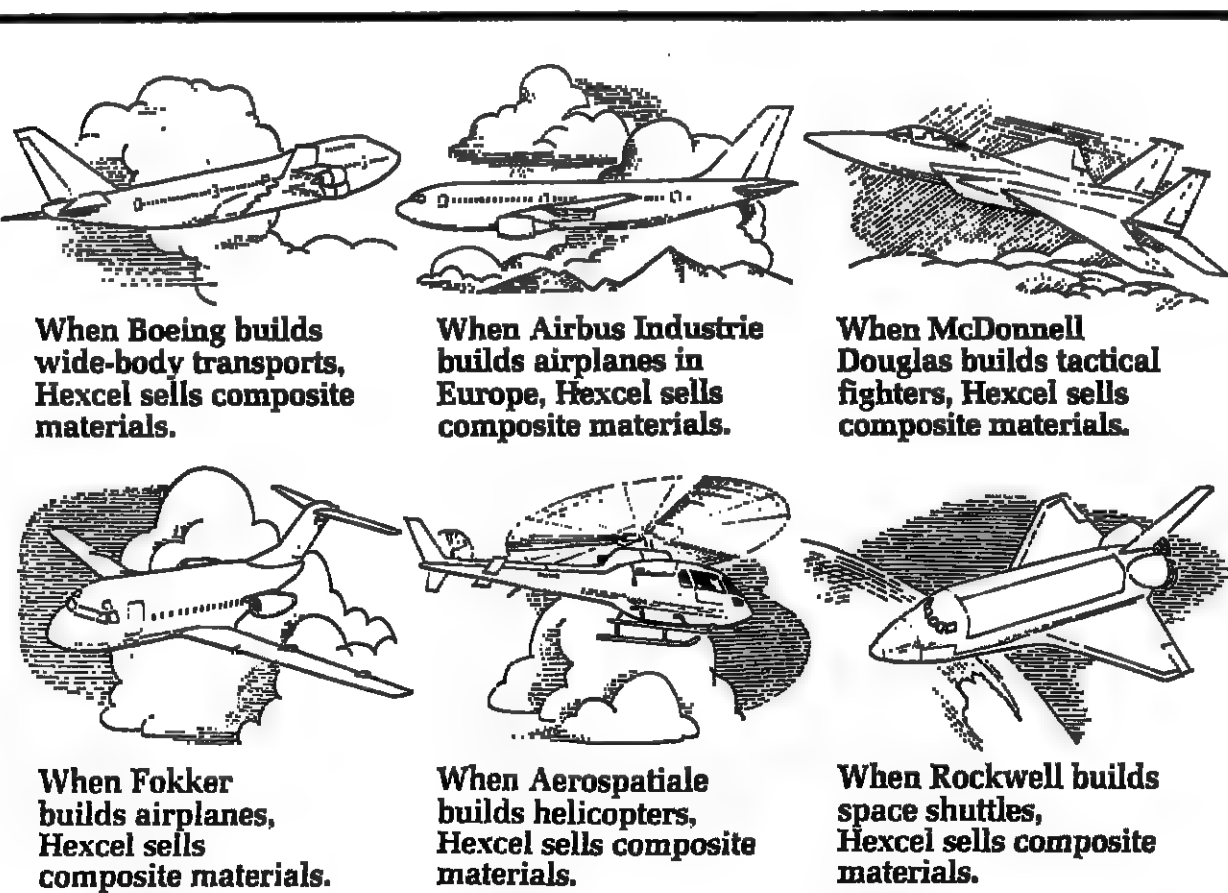
A few days or weeks spent in this kind of preliminary analysis and discussion can ensure that the newcomer to business aviation remains a happy and profitable aviator, and does not become an unhappy, disgruntled and disillusioned experimenter who is out of pocket. It is a constant source of wonderment to many

in aviation that some businessmen or companies move into aviation without adequate preliminary analysis, and are obliged to quit in dismay.

On the other hand, the disillusioned are heavily outnumbered by those who, having studied their needs carefully, with the proper advice, have made the right choice, and have discovered that the aeroplane is not only a useful tool of management, but also a source of profitable growth into wider physical and commercial horizons.

M.D.

## Mixed fortunes for the pleasure flier



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HEXCEL



THIS YEAR has been one of mixed fortunes for the pleasure fliers of Europe. Rising fuel costs look set to hit their pockets at a time when the price of new light aircraft shows few signs of levelling off.

However, such developments may be offset by an equally rising tide of competitiveness among manufacturers as they take advantage of new equipment, new production techniques and licensed production away from the home base.

Perhaps the best example of this came earlier this year. Short Brothers, the Belfast-based aerospace company, signed an agreement in April with the Piper Aircraft Corporation of Pennsylvania in the U.S. for the production in Northern Ireland of the Tomahawk light trainer aircraft. The move is certain to give a major boost to light aviation in Britain and on the Continent, where light aircraft production has consistently lagged behind the U.S. with its vast distances and ready market.

The development is an important landmark for Short Brothers, as the new venture marks the successful conclusion of the company's second bid to enter the light aircraft production business.

The company attempted to acquire the Britten-Norman (Bembridge) company and the Islander and Trislander aircraft assets of the Fairley Group in August 1977. The bid was rejected by the Fairley receiver three months later, and the assets were taken over by the Swiss Pilatus aircraft company last year. But now that production of the Tomahawk in Belfast is assured, sports and leisure fliers stand to benefit from the local output almost immediately.

The aircraft has been an enormous success in the U.S. Sales topped 1,400 in the first 15 months of production and when production starts in Belfast later this summer, the aircraft stands to attract the same level of enthusiasm in Europe.

Tomahawks have already been sold in Europe through the CSE Aviation organisation. The company assembled the aircraft after they had been completed, certified and then disassembled in the U.S. for shipping. But two aircraft in their semi-assembled form were all that could be squeezed into a standard shipboard container. Under the agreement with Short Brothers, Shorts will bring in all the parts needed for 10 complete Tomahawks—about a month's production—in a single container.

These will then be assembled at the Belfast factory. The production savings from

the increased efficiency of freightage are expected to be up to £1,000 per aircraft which sells for around £3,000 at the moment.

How much of this will be passed to the customer remains a matter for Shorts and for the sales agents. But both companies are confident that the Tomahawk will become a familiar sight on the flying fields of Europe, in close competition with the Cessna 152, thought to be one of the Piper aircraft's main competitors.

Cessna has a very impressive range of light and general aviation aircraft. Its current range includes 34 basic models from the competitively priced Cessna 152 at around the £2,500 price level, to the £17m long-range version of the Citation III.

The aircraft are designed for sports, general aviation duties, passenger transit and business use. The company is tackled in the sports flying arena by other major U.S. companies, in particular Beechcraft, which offers 17 general aviation aircraft ranging from the £17,000 Beechcraft Sundowner 180, to the £100,000 King Air 200. Many of the aircraft at the higher end of the price spectrum are designed with an eye on the needs of the business traveller and sales to companies account for a high proportion of business.

## Efforts

Piper Aircraft Corporation has tended to concentrate its efforts on light aviation aircraft, although at the end of its range of 24 aircraft opposite the Tomahawk it boasts the £317,000 Cheyenne II for luxury business use.

The continued domination of the world's light aircraft industry by companies from the U.S. looks set to prevail throughout the 1980s. There is a growing challenge, however, from Europe, in particular from the French Aerospatiale company.

Aerospatiale offers 11 light and general aviation aircraft, again with an emphasis on business and executive transport at the higher price ranges up to £1.2m. At the other end of the price scale, the Rallye series of six aircraft has a wide appeal, particularly to flying clubs, wealthy individuals or fliers who make up for lack of money with enthusiasm.

But even the greatest enthusiasm for private flying must be expected to take a knock from the rises in the price of aviation fuel which have accompanied the general increase in oil prices this year. Transport users, aviators included, have been hit twice, or will be if the Transport Department's proposal to abolish excise duties on

vehicles is enacted with the accompanying rise in tax on petrol, regardless of the form of transport involved.

The British General Aviation Manufacturers' and Traders' Association has been active, since the proposals were announced last year, in seeking changes which would exempt aviation from the petrol tax increases.

The increase may be around 20p per gallon of aviation fuel and although the idea is still only a proposal and may be changed by the new Government, the prospect has gingered the aviators to review current fuel consumption.

The association produced a seven-page document analysing consumption and has suggested that the new tax would add an extra £3,000 a year to the operation of each of Britain's 330 piston-engined air taxis.

Britain's fleet of 130 light aircraft for agriculture use would pay an average of another £1,200 a year and helicopters for a similar role would pay another £1,850 a year.

The tax would also have a direct bearing on the costs of learning to fly. The association has put the extra cost of obtaining a commercial pilot's licence on an approved course at £500. Britain's 20,000 qualified private pilots would feel the affects and the rise in the costs of training would hit the 180 flying clubs currently training up to 5,000 students a year.

But the growing band of fliers who take to the air for pleasure should take heart, for there are other ways of enjoying flight without the penalties of high fuel costs.

In Britain as many as 50,000 people fly for fun, in powered aircraft, in gliders, slung under hang-gliders, or suspended in hot air or helium balloons. Fear of the cost rather than fear of flying has traditionally put many people off flying and yet the costs may be comparable to other sports, such as sailing or even car ownership.

Gliding can lay claim to be the most elegant alternative to powered flight. The sport is growing at a steady 6 per cent per annum, according to the British Gliding Association. Gliding is equally popular in Europe, with West Germany and France regular competitors in international gliding contests.

The sport is now so popular in the South East of England that clubs have waiting lists. One factor is the shortage of land suitable for gliding operations. This needs to be under airspace cleared for gliding and as civil aviation becomes ever more popular new glider airfields have proved almost impossible to come by.

Over half of Britain's 100 gliding clubs offer week-long holiday courses for would-be

pilots. It requires about 50 launches for the student to gain the experience needed to go solo and at around £5 an hour the total price is highly competitive with other sports.

But like other sports, particularly sailing, there are essential extras, including helmets, clothing and boots, which add to the cost.

Similar extras are needed for the growing sport of hang-gliding. The British Hang-Gliding Association, based in Somerset, estimates that there are now 5,000 adherents to the sport in Britain. In the U.S. the sport is almost commonplace and is no longer treated as a dangerous oddity. Nevertheless the risk for the badly trained flier must still be regarded as high.

There were a quarter of a million hang-glider flights recorded by the Association in Britain last year. Five people died in hang-gliding accidents compared with two in 1977.

## Tests

The world hang-gliding championships are to be held at Grenoble, France, this year. Tests will include 360 degree turns and landing accuracy tests. The best distance covered so far in competition hang-gliding is 12½ miles achieved during a flight in Scotland, so the standard of competition can be expected to be high.

Success in the world championships could bring prestige and worldwide sales to the 13 British hang-glider makers, but there is tough competition in a world market worth £50m a year.

The low cost—less than £500—of hang gliding points to personal ownership of the fragile craft. Not so hot air ballooning, where syndicate ownership is almost a must for financial and practical reasons.

The balloons cannot be inflated without assistance and as the British Balloon and Airship Club tells prospective balloonists, are an essential part of the sport. All balloons pilots in Britain are licensed by the Civil Aviation Authority. The balloons cost from £1,750 for a racing balloon to £4,300 for one suitable for duration flying.

Cameron Balloons of Bristol and Thunder Balloons of London are Britain's two makers. Operating costs are so variable that aside from the propane fuel—costing up to 10p a pound, for the 90 pounds needed for a short flight, total costs are difficult to quantify. The thrill of the sport, however, is such that there are about 150 qualified balloon pilots in Britain, with untold numbers of willing helpers.

L. McL.

معلومات





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Quietly, therefore, throughout the world, much work is being put into airship design and there are few who really doubt the technical logic of the concept is fully feasible. If the economic case for the airship can also be demonstrated substantially in the years immediately ahead, it may well be that the world's aerospace industries will have at least one alternative answer to the growing problems of fuel shortages and soaring fuel bills, and there will be no need to wait for the more elegant, silent, silver-shapely shapes are once again in profusion in the skies.

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## AEROSPACE XII

## FRANCE

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FOR YEARS the financial dead-weight of the Concorde programme has hung over the French aerospace industry undermining profits and leading to a heavy dependence on Government finance. But as the Concorde building programme has come to an end, a different atmosphere is developing. In the manner of most of the nationalised industry sectors in France today, managements are beginning to talk more about the profit motive and rely less on State assistance.

Two factors are mainly responsible for this change in the atmosphere—the dramatic success of the Toulouse-manufactured Airbus during the last 18 months, and the equally sudden flood of orders for the new CFM-56 engine made by the SNECMA group. Both of these projects have had to wait a long time to come to fruition, during which period they have eaten up large amounts of development capital. But they now have a good chance of confirming the faith that was put in them. As the orders are coming through, the impact is being felt on France's balance of trade (Airbus deliveries have been a significant factor in the surplus so far this year), on the finances of the companies, and on employment levels in the region.

The success of the Airbus has been the most eye-catching since it has happened so quickly. The first aircraft in the range were delivered to Air France in 1974. Yet there were only about 60 in service by 1978, and the production rate by that year had gone up to only about two aircraft a month compared with some 24 a month at Boeing. In addition, sales were limited to 13 airlines, with Air France and Lufthansa, the two countries mainly backing the European Airbus consortium, accounting for 18 of the aircraft in service.

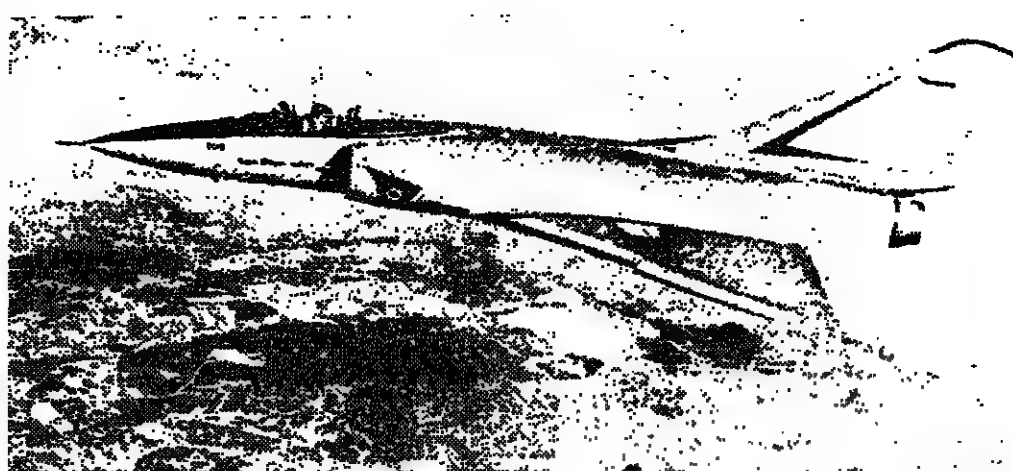
## Clients

Last year the breakthrough came with a total of 71 orders, many of which were from 11 new clients. The turning point in the Airbus story probably came in 1977, when Frank Borman, the former U.S. astronaut, who is now head of Eastern Air Lines, visited France to try the aircraft. The Airbus gained his approval. Orders followed, with Eastern ordering 78 up to the end of 1978.

This contract was an extremely important psychological breakthrough, partly because Eastern owns the second largest fleet in the world, and partly because it gave the European product a foothold in the U.S., by far the most important market for civil airliners. Where Eastern led, and although the Airbus still has not penetrated further in the U.S., other airlines around the world clearly took note.

The financial success of the Airbus is still by no means assured. The A-300 has cost about FF 4.4bn (\$1bn) to develop. Its derivative, the A-310, due to enter service in 1983, will have a development cost in the region of FF 3.5bn to FF 3.6bn (\$795m). To recoup these costs, Airbus Industrie, the company which groups the national interests which have funded the aircraft, reckons that it needs to sell at least 689 aircraft—some 380 of the 250-seat A-300 and 300 of the 200-seat A-310. In other words it will have to sell 700 to be making really satisfactory profits.

It is clearly going to take



The Mirage 4000 is the latest supersonic multi-role combat aircraft to emerge from Arons Marcel Dassault-Breguet Aviation of France. The Mirage 4000, with its distinctive Delta-winged shape, made its maiden flight at Istres, near Marseilles, earlier this year. It is powered by two SNECMA M-53 turbo-jet engines. It will be seen flying at this year's Paris International Air Show.

several more years before this objective is achieved. At the moment rather less than 3 aircraft are being made a month.

The objective is to build up the rate of output gradually to about 8 a month by 1984 and then to continue building at that rate for several years—by which time there will be probably more aircraft in the range. These are all long-term plans, and there is clearly no guarantee of success. But the company is now confident they can plan on this basis and push forward towards its target of 700 or so aircraft, because of the forecast needs of the airlines which it has already won as customers.

The emergence of the Airbus as a competitor to the Boeing range of medium-distance airliners clearly has been enough to convince the UK Government that the consortium has a future. Development of the A-310 has brought the UK back into Airbus Industrie as a full risk-taking partner. In the A-300 project, UK participation was limited to Hawker Siddeley's sub-contracting work on the manufacture of the wings: the UK Government pulled out of full participation in 1969 in the belief that it would not be a commercial success. In 1978, however, the UK Government agreed to take a 20 per cent stake in the consortium, with British Aerospace taking over responsibility for wing design of the new aircraft.

This change has led to a financial reorganisation of the consortium. Equity is now split between four partners—British Aerospace (20 per cent), Aerospatiale, the French nationalised company (37.9 per cent), Deutsche Airbus, jointly owned by Messerschmitt-Bölkow-Blohm and VFW-Fokker (37.9 per cent), and CASA of Spain (4.2 per cent). Fokker-VFW of Holland continues as an associate on the A-300 programme, while Belgium has entered as an associate on the A-310.

So far as France is concerned, the most immediate benefit from the Airbus programme is being felt in terms of overseas earnings (although this must be balanced against the fact that many parts are sub-assembled by other members of the consortium), and employment, which will go up quite dramatically at Toulouse. So far Aerospatiale, the nationalised company which is responsible, as a sub-contractor to the consortium, for constructing the aircraft at Toulouse, has not made any money out of the programme.

At the same time, however, Aerospatiale is beginning to come out of a long tunnel of poor results. After seven years of losses it managed a substantial turnaround last year which

has led to tentative forecasts of a profit in 1979. Business increased significantly last year—from a turnover of FF 8.5bn in 1977 to FF 10bn—and is expected to go up even more sharply in 1979, when the company is forecasting sales of around FF 12bn. Losses were cut last year to FF 100m (\$23.3m), compared with the FF 447.4m of 1977, and the trend is still clearly upwards.

The larger part of this improvement was due to the company's missile division. But the longer term prospects are equally dependent on an upswing in the aircraft section. A little more than half of its FF 500m investment this year, along with a similar amount in 1980, will be devoted to the aircraft division.

In the aircraft engine sector of the French aerospace industry, SNECMA has enjoyed a more stable financial record than Aerospatiale. But in its latest engine development, the CFM-56, a joint project with General Electric of the U.S., it has had to endure a similarly long gestation period to the Airbus Industrie with the Airbus. Conceived in 1971, the CFM-56 had to wait until last March before attracting its first order from the U.S. United Airlines group, for re-engining DC-8

jets. Since then sales have mounted quickly to about 30 engines at the present moment. This order book will bring SNECMA a potential profit of 1.8 billion against an estimated development cost of about FF 2bn. But there should be more orders on the way. To now the main contracts have come from the U.S., via General Electric, which the United Airlines Delta 2 Flying Tiger, which claims to be the largest freight airline in the world, have chosen the CFM-56 to re-equip their DC-8 fleet. Among potential customers are airlines which need to re-equip their Boeing 707 and 737 fleets and the U.S. Air Force with KC-135. In the future, engine might also be in competition to power the proposed Airbus Industrie Joint European Transport (JET) airliner.

The breakthrough of the CFM-56 in world markets, which fills a gap for engines of tonnes thrust, will also improve SNECMA's financial position. Although the 1 results have not yet been analysed, the company made healthy profit of FF 70 after tax and charges in 1978 and it has been able to pay dividends for each of the last years. Its consolidated turnover stood at FF 3.4bn, and expects its expansion to continue, largely based on co-operative deals with General Electric.

This programme is looking a range of engines—the CFM-56 and the CFM-56 with thrusts of between 10-25 tonnes. It also has a family of military engines under development—the M-53 and Larzac, a co-operative venture with Turbomeca.

Given the Aerospatiale-SNECMA activities, plus continuing success of Dassault group with its range of military and executive aircraft, the French aerospace industry is probably in a better shape today than at any time during the decade. Unless something goes very wrong with all forecasts about growth in transport and the aircraft replacement needs over the next few years, the different companies seem well set for steady period of growth.

At the point for the French payer, that should also be accompanied by adequate profits.

Terry Dodswell

## WEST GERMANY

## Rejoicing over Airbus

THE DOMINANT event of the past 12 months for the West German aerospace industry, as for those of its partners, has been the enormous success of the European Airbus programme. Although they have been reluctant to claim public credit, German politicians and officials, from Chancellor Helmut Schmidt downwards, played the vital diplomatic role in reconciling France and Britain to the point where the Airbus Industrie consortium at the end of last year as a full participant in the A-310 programme.

For executives and engineers in the West German industry, who have always had excellent personal and working relationships with their British counterparts, it was an additional source of satisfaction that the first meeting of the enlarged Board of Airbus Industrie should have been held last January in Ottobrunn, near Munich headquarters of Messerschmitt-Bölkow-Blohm (MBB), the larger of the two West German partners in the consortium.

It is not only Anglophilia, however, that gives the Germans such satisfaction in the success of Airbus. The programme is already pushing hard into the market for wide-bodied airliners that the American giants previously had to themselves. It is also rapidly approaching the number of orders (somewhere between 350 and 400 according to exchange rates used) where, at least in theory, it should begin to enable the sponsoring governments to see a return on their money.

That is a matter which is not yet being openly talked about, yet it is already clear to the West German Economics Ministry that the Airbus programme fulfils its chief criterion for making investments in aerospace projects—that they should turn out aircraft the market wants to buy.

For the industry itself the Airbus programme has been the main reason for a considerable brightening of the employment outlook in North Germany, where both the Hamburg plants of MBB and the Bremen factories of VFW-Fokker are heavily involved in the Airbus programme.

In Bremen especially the

order books and employment prospects are brighter than they have been for several years, and certainly much better than at the painful moment in late 1977 when VFW-Fokker was forced by Bonn to abandon its short-haul jet airliner, the VFW-614. Should the Airbus order books ever swell to the point where governments were prepared to underwrite a second production line, North Germany could be relied on to make a strong case for being given it.

That the North German aerospace industry should now be in so much healthier a position to the point that even in Bremen, with its chronic unemployment problems, skilled men are in short supply—is naturally gratifying both to the State Governments, which are now deeply involved, and to the unions. Yet there is some doubt about how long this happy situation will last.

## Problem

There continues to be a "North-South problem" in the German aerospace industry, with the North still overwhelmingly dependent on the civil market and the South getting most of the lucrative steady military work. This is indeed one of the underlying reasons for the continued foot-dragging that has still made it impossible to bring about the merger of MBB and VFW, the German half of the German-Dutch group. The North will want a share of the military work—the South will be reluctant to give it up.

The industry has been resigned to the inevitability of the merger for several years now, acquiescing in the view of Herr Martin Gruener, the Economics Ministry State Secretary, who is Bonn's co-ordinator for the aerospace sector, that West Germany needs the "single voice" in aerospace that both Britain and France have had since the latest nationalisation measures in each country. Yet any number of confidential talks at the level of top management, to say nothing of finger-wagging on the part of Herr Gruener, have so far failed to bring about the result which everyone agrees is inevitable.

Should Herr Gruener choose to make more active use of his powers of coercion (through his

control of funds for Airbus and other projects), the merger would be in little position to resist. It is already on a tight financial leash as a result of the terms on which Bonn came to its rescue at the time of the VFW-614 cancellation.

MBB, on the other hand, is in a far stronger position. There is little doubt that the Bavarian-based group will come out on top in terms of management style and personalities once the merger does take place.

For MBB, the main emphasis for a decade and more has been to spread itself into as many international co-operative programmes as possible. Thus it is the German partner in the British-German-Italian Tornado Multi-Role Combat Aircraft programme, co-ordinated by the German Aerospace Establishment, whose merger does take place.

The next challenge for MBB is already on the horizon, or even nearer. This is the so-called tactical combat aircraft programme, co-ordinated by the German Government, the project could mark a new phase of co-operation among European aerospace industries, or it could show the limits of co-operation if (as some German aerospace men hint) negotiations with Britain and France come to nothing and West Germany looks instead to the U.S.

MBB for its part has for nearly two years been working at a design and conceptual level with McDonnell Douglas of the U.S. on a potential joint project, and there can be little doubt that it would seek to push this into a more active phase if talks with the French and, more to the point, the British Defence Ministers do not make substantive progress this summer towards a joint European fighter for the 1990s.

The TFX 90 is not the only

big new military project in offing. Donnell, the private held, third-ranking aircraft constructor currently has committed to the French German Alpha-Jet program stands to gain a healthy amount of work as head of the consortium of West German companies providing the avionics for NATO version of the Boeing Airborne Warning and Control System (AWACS). As for Donnell, it is successfully planning its own future, with aircraft division still busy in Sky Servant utility aircraft while the company is diversifying into a wide range of defence and engineering fields.

Yet until the MBB-VFW merger is completed, there continues to be a sense of uneasiness and distraction in German aerospace industry, delay appears to be the less of the managements of two companies than of shareholders.

Here, matters have been considerably more complicated by the financial presence of fewer than three State Governments—Bavaria and Hamburg between them have 43 per cent of MBB, while Bremen last year bought control of a hold company that owns 26.4 per cent of VFW. The States have bought in because each feels needs a say when, inevitably, the new company gets down talking about the closure of more marginal plants.

It seems unlikely, however, that any of the big industrial groups which make up remainder of the shareholder of each company will react consent to give up its own say on the Board of the company—indeed one of the Krupp, is believed to be negotiating to raise its stake in VFW to make certain this does occur.

Another complicating factor is the attitude of the Dr Fokker shareholders who, thought in Germany to be reconsidering whether (as they generally assumed up now) they really wish to along with the breaking up the international group, that Fokker appears to have prospects on its own.

Adrian Didi

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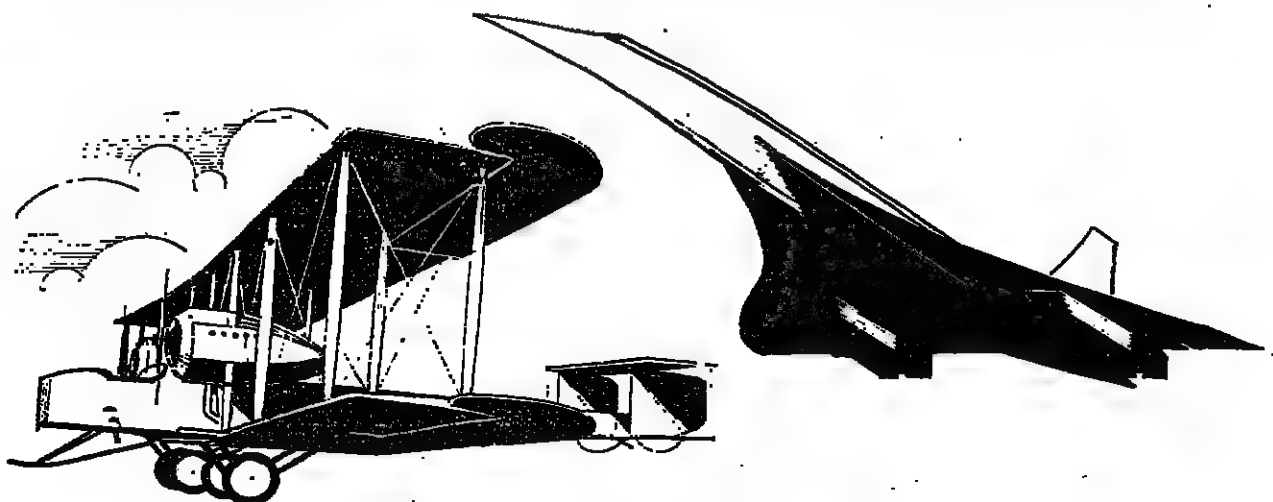
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## AEROSPACE XIII

## UNITED STATES

## ere Heady days as defence outlays rise

ESE ARE comparatively dry days for the U.S. Aerospace industry. President Carter promised to increase defence spending by 3 per cent a year in real terms and this will maintain and in some cases increase defence revenues from Department of Defence procurement research development, test evaluation programmes.

Meanwhile, the re-equipment for the steadily sweeping world's airlines promises for benefits for Boeing and

hopes of expanding order books at McDonnell Douglas and Lockheed.

But the U.S. Government remains by far the industry's largest customer and accounted for 71.5 per cent of last year's total sales of \$37.3bn which were 15.4 per cent higher than the previous record set in 1977. Profitability, too, has continued to increase so that net profits as a percentage of sales have risen from 3.4 per cent in 1976 to 4.2 per cent in 1977 and 4.7 per cent last year.

Military equipment sales for the next three years look promising according to Mr. Edmund Greenslet, aerospace analyst with Merrill Lynch. Government spending on research, development and test evaluation is expected to rise 30 per cent from last year's \$10.694bn by 1982 and on procurement by 31 per cent from \$30.018bn to \$35.97bn.

But many military equipment companies are expecting good business from other sources as well as the U.S. Government. The Egyptian-Israeli treaty could bring sizeable orders to the industry because of the U.S. Government's promise of large amounts of aid to modernise the two countries' defence forces. Orders which flow from this aid package could be a great help in offsetting the cancellation of contracts from Iran. General Dynamics, for example, suffered the cancellation of an order for 160 F-16 fighters. Some of these are now expected to go to Israel, the U.S. Air Force and perhaps even to Egypt so that potential production gaps do not look likely to be too serious.

Moreover, other U.S. allies are stepping up their purchases in this country. Japan's military budget has increased 5.5 per cent a year, after adjusting for inflation since 1977. Japan is buying some McDonnell Douglas F-15 fighters and Lockheed PC-9 amphibious aircraft and will build others under licence. Japan is also ordering Beech Super King Airs for maritime patrol and some Grumman E-2C early warning aircraft. Possible large orders in the pipeline include Canada's need for a new fighter which will probably be selected from General Dynamics F-16 or McDonnell Douglas-Northrop F/A-18A designs. Spain may also be in the market for the F-16, the F/A-18A or the Northrop/McDonnell Douglas F-16L.

Lockheed warned in April that these increased costs "will defer the point at which L-1011 production is expected to reach break-even on a current basis." Despite the company's optimism about the outlook for L-1011 orders, so far this year it has failed to maintain the momentum which last year brought Lockheed 30 new orders and letters of intent and 28 options. This was the best

TriStar year since 1968, and left the company with 30 unfilled orders at the end of December. In the first quarter of this year, however, only one order was booked and clearly Lockheed has a major marketing job to do if its accelerated production plans are to be fully justified.

As expected, McDonnell Douglas failed last year to match the record intake of 128 new orders established in 1977. Encouraged, however, by the obvious strength of the world market, the company like Lockheed has accelerated its production rate so that it was able to deliver 10 wide-bodied DC-10's in the first quarter of this year compared with five in the same period last year, and eight DC-9's compared with four a year ago. But also like Lockheed, McDonnell Douglas has so far not been able to match last year's new order rate, which for the full year totalled 43 DC-10's and 60 DC-9's. But the company is clearly encouraged by interest in the DC-9 Super 80, a short-to-medium range high technology jet. It is now clearly determined to press ahead with a stretched version of its DC-10

providing that customer response is promising enough.

But McDonnell Douglas has decided against going ahead with a new aircraft directly competitive with Boeing's 767 and the A-310 version of the European Airbus. The competition between Airbus and Boeing last year was one of the most absorbing developments within the world commercial aircraft industry and both appeared to do very well out of a booming market. Boeing has dismissed reports that it is "rethinking" its wide-bodied 767 design in view of the Airbus' success, adding that the company had expected tough competition from the European company, not least because it had the backing of the French and West German Governments who have been prepared to support a range of financial and political inducements which Boeing cannot match.

By the end of May, however, Boeing had not captured any more new orders for its "new generation" of 737 and 767 aircraft to add to the 40 737 and 84 767 contracts taken last year. So far Boeing has drawn only one overseas customer, Canadian Pacific Western Airlines, for 767, while major carriers such as Lufthansa and KLM Royal Dutch Airlines have been ordering A-310's from Airbus. In recent years about half of Boeing's sales have been made abroad and the test facing the company is the extent to which it can maintain its hold on the overseas market over the next five years in the face of stiff competition from Airbus Industrie.

turers' order book had climbed from \$11.16bn to \$14.66bn in just three months largely because of new orders which by the end of May amounted to 95 727, 737 and 747 jets. During 1978, production rates were increased from 15 aircraft a month to 19 and will have risen to 23 per month by the fourth quarter of this year. The company expects sales this year of \$8bn compared with 1978's \$5.4bn.

John Wyles

## SOVIET UNION

## Successes and failures

HEAPS IT is because the jet aerospace industry is so, and its successes so much mark of national pride, that failures and shortcomings receive what may be disproportionate attention.

Aeroflot, the Soviet Union's purpose national airline, will year carry 100m passengers, 3,500 cities, fertilise 25m acres of crops, transport 3m tonnes of freight and dust 90m tonnes of agricultural land and so.

he Soviet air fleet remains of the two largest and most modernised in the world. It also, arguably, the most vital. Air travel is the only that the vast distances in Soviet Union can be overcome. There is only one trans-continental railroad in the USSR no cross-country highway.

ar sung and essential. Aero is the Soviet Union's present and over-patronised sportation monopoly, but like this the reputation of et aerospace has suffered in last few years by the industry's failure to introduce two brand and prestigious products the TU-144, supersonic sport and the YAK-42 wide ed jet.

he TU-144, the IL-86, and YAK-42, a three-engined, t-range aircraft, were all dued to be introduced into enger service during the 1-80 plan period and each, different reasons, could have ed an important role, ous technical problems, ever, have prevented either TU-144 or the IL-86 from ug into passenger service although there is no known on why the YAK-42 has not introduced, it has not ed flying either.

he TU-144 began carrying engers in November, 1977, the 2,000-mile Moscow to a, Ata run. This service soon being offered only radically, however, and in a last year a TU-144 crashed ing a test flight, killing two men and critically injuring 16. The aircraft has not a passengers since and jurers at the Aeroflot office told that there is no prospect of the flights being ured at an earlier date. he TU-144 has been rned with problems for a. In 1973 a demonstration raft crashed at the Paris Show. There have been istant problems with in- stant fuel consumption and r the crash last year, Soviet stigators found stress ks around the vertical ail- ion of the aircraft. Western ion experts believe that frame integrity and surface gue remain among the ical difficulties with the raft.

## estige

he problems with the TU-144 acutely embarrassing to the et Union, which by now probably invested too much ey and prestige in its ersonic transport to give it. For months before the first aduled "passenger" flights an the aircraft was parked a highly visible position on runway at Moscow's odedovo Airport and a el TU-144 still forms part the big Aeroflot advertising lay in central Moscow.

ad the plane been ready it ld have almost certainly n put into operation on the cow-Havana route and on tes between Moscow and its in Africa and Asia—and enhanced Soviet prestige transporting passengers for 1980 Moscow Olympics.

ore important, however, for operation of Soviet air trans- t than the failure to perfect TU-144 have been the dif- ulties in developing the 350- senger IL-86, which holds the promise of one day ng the face of Soviet civil tion. Soviet airports are badly over- wed and flights on the most vily travelled routes rarely e off with an empty seat. The ent of the IL-86 on routes Moscow-Leningrad and cow-Kiev could greatly eave airport pressure, reduce

flight frequency and relieve a lot of frustration by giving passengers a better chance of taking off on time.

The aircraft has been making experimental flights on routes between Moscow and the southern resort towns of Mineralnye Vody and Sochi, but these flights are preliminary route planning exercises and not necessarily a prelude to the inauguration of passenger service.

The IL-86 flies virtually empty on these experimental flights so they in fact prove very little. The problem with the aircraft has always been underpowered engines. With high density loading the IL-86 could have the capacity to carry 400 passengers but it now appears that the Soviet Union does not have an engine able to supply this kind of mass transport.

The Soviet Government tried to buy engines for the IL-86 from General Electric in the U.S. and Rolls-Royce in Britain but the U.S. Government blocked the GE sale and Rolls-Royce has also turned the Soviet Union down.

## Sceptically

Mr. Ivan Razumovsky, the Deputy Soviet Minister of Civil Aviation, said that the IL-86 will start on Soviet routes by the end of the year, but Western experts are treating this claim very sceptically.

The most promising of the new Soviet aircraft which were to be introduced into service during the present 1976-80 Five-Year Plan period was the YAK-42, a 120-seat aircraft which can land on the rough ground of a Siberian airstrip and has special navigation equipment to simplify control and make it possible to fly in difficult weather.

Unlike the larger aircraft, the YAK-42 has shown no evidence of technical shortcomings but it also has yet to be introduced into service. The most likely explanation is that older aircraft, such as the TU-104, the TU-124 and the IL-18, which were to have been phased out, are proving more durable than had been expected.

Soviet officials have said that the TU-144 and the IL-86 are destined to become the mainstays of the Soviet civil fleet, but the problems that have been experienced with both of them are serious and apparently stem from the more basic weaknesses of Soviet large engine design. The Soviet civil fleet, like its American counterpart, has benefited greatly from the technological spin-off of military aviation research. In the case of the Soviet Union the experience of the Vietnam war and the 1973 Yom Kippur war led to an apparent pooling of talent in small engine research. The results included the excellent power-to-weight ratio in the engines of the MIG-21 and the MIG-25 Foxbat.

The TU-154, which was built some years ago on the model of the Boeing 727, is widely used, as is the IL-82, which despite some fuel consumption problems, is used on international flights and long-haul routes. By 1980 it is estimated that half of Soviet air passengers will be carried in TU-154s or IL-62s.

The technical problems involved in perfecting the TU-144 and IL-86, however, may not be fully solved without a greater commitment to heavy engine research.

As the 1980 Moscow Olympics near, the Soviet Union can be expected to intensify its efforts to get the TU-144 and IL-86 into regular passenger service with the result that attention may be focused on what they have so far failed to do instead of the enormous amount they have achieved.

Whatever the fate of super- sonic transport, Aeroflot continues to knit the Soviet Union together and Russia is not sufficiently discouraged to have lost its taste for prestige projects. To the 32 countries its airline already serves is soon to be added a regular air service between the Soviet Union and Antarctica.

David Satter  
Moscow Correspondent

## Cushion

Government business accounts for 77 per cent of McDonnell Douglas's sales and 57 per cent of Lockheed's. This obviously provides an important cushion for both companies against problems with their commercial aircraft production, which in Lockheed's case have been particu-



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## AEROSPACE XIV

## THE NETHERLANDS

## Decisions awaited

THE DUTCH aircraft industry—in the shape of the aerospace group Fokker—has come through a difficult year but it now has a much clearer view of the future. The company's revitalised management is carrying out an internal reorganisation to improve its planning.

A decision has yet to be taken on whether to go ahead with a new 115-130-seat jet airliner, the F-28 Super, but progress has been made on defining the type of aircraft the market wants. Meanwhile, demand for the F-27 is strong, while the Airbus A-300, in which Fokker has a stake of just under 7 per cent, is capturing new markets.

The impact of the Dutch Government's decision to order Lockheed Orions in place of the French Breguet Atlantique for marine reconnaissance work has been less than Fokker first feared—or claimed to fear. Fences are now being mended with France. The break-up of the 11-year-old merger with the West German VFW group remains a major uncertainty though, and there is no immediate prospect of a solution.

## Support

A decision is still awaited from the Dutch Government on whether it will support Fokker's participation in the A-310 version of the Airbus. Fokker is a subcontractor to the A-300 project but hopes to take a risk-sharing stake of just under 2 per cent in the new aircraft—making the fairings and wheel doors. Although it is very positive about the Airbus project Fokker is not prepared to extend its involvement unless it has guarantees that the Dutch Government will compensate it for the loss it expects to make. Its participation in the A-300 is also loss-making, but unlike Spain, France and West Germany, the Dutch Government has not provided compensation for the contract drawn up at now unrealistic dollar prices.

Fokker is coy about revealing its own losses on the A-300 Airbus but says they are "peanuts" compared with the DM10m it estimates the West German Government puts up in subsidies for each aircraft for the German industry's share in the deal. The Dutch Govern-

ment is in favour of European aerospace co-operation—the Economics Ministry's 1979 Budget memorandum recognised that aircraft manufacture is a high-value activity providing high-value jobs with a spin-off effect—but it has yet to decide on support.

Ironically the recent success of the Airbus models has made more pressing the problems of Fokker's losses—the more aircraft sold the further it is pushed into the red.

A major stumbling block in the A-310 Airbus talks is the demand that Fokker should not develop any aircraft which would compete with one produced by the consortium. This would clearly prevent the Dutch concern developing the F-28 Super. Alternatively Fokker should bring the F-28 Super into the Airbus project.

Neither of these demands is compatible with Fokker's aim of maintaining an independent capacity to design, build and market its own aircraft. "Faced with the choice of giving in to these demands or not joining the A-310 project we would opt to stay out," said Fokker's public relations manager, Mr. Nol van Fenema.

Fokker is hopeful that the Airbus group will climb down though. Fokker expects to have a fair idea of what its new F-28 Super will look like by the middle of this year. Talks with potential foreign partners have gone better than the company expected and there are hopes that these partners will put up more than the 50 per cent of the FI 1bn (\$480m) cost than was initially thought. This would clearly be welcome to the Government, which is already faced with making public spending cuts and with demands for funds from a number of recession-hit industries.

Fokker reports interest in the U.S. from the major aircraft companies such as Boeing, Lockheed, General Dynamics and Northrop for the F-28 Super. McDonnell Douglas has been taken off the list of possible partners though. The Dutch company is looking for a limited number of risk-bearing partners, as well as several subcontractors. European concerns which are being considered in this role in-

clude Saab, Dornier and Aeritalia.

The interest of the F-28 Super for a company such as Boeing lies in the prospect of a smaller aircraft to replace the 737—which might otherwise require costly new engines and wings. The Japanese are unlikely to come in as risk-bearing partners but may become sub-contractors.

## Change

Fokker's decision to seek out partners in the U.S. and Japan as well as in Europe marks a fundamental change under the chairmanship of Mr. Frans Swarttouw. He has thrown overboard the exclusively European attitudes of his predecessor, Mr. Gerrit Klaaiwijk, who stepped down last year. "The thinking used to be that Europe could teach the Americans a lesson. We now realise we can forget that," Mr. van Fenema remarked.

Meanwhile the faithful turbo-prop F-27, which has been on the market for 20 years now, continues to surprise its makers. Thirteen of the aircraft have been sold already this year compared with 11 in the whole of 1978. Fokker hopes to announce shortly an order for three from a U.S. commuter airline—its first order ever from a U.S. airline and a sign that even the sophisticated U.S. market offers possibilities for the F-27. Up to now this aircraft has opened to appeal mainly to military users and the airlines of developing countries.

Unless Holland ordered Dassault's Atlantique to replace the ageing Lockheed Neptunes for marine reconnaissance work French co-operation on a number of deals would be withdrawn. Fokker was forecasting last year. Mr. Swarttouw even went so far as to claim the company's future as an independent aircraft maker would be threatened. Despite intensive lobbying by Fokker the Dutch Government chose the Lockheed Orion—and Fokker has survived.

The Orion decision did lead to an immediate halt to negotiations over an order from France for up to 18 maritime versions of the F-27. There are signs that French anger at being passed

over a second time—Hollan earlier opted for the F-1 fighter at the expense of Mirage aircraft—is lessening. Contacts have been resumed on the F-27 order.

Prospects for French co-operation on the F-28 Super appear small, though, particularly as the issue is complicated by the fact that this aircraft might compete with an Airbus consortium project. If, however, market research shows it need for a larger engine for the F-28 Super than the Rolls-Royce RB-432 now planned, the U.S. French Snecma CFM-56 engine might be an alternative.

Fokker's most promising military programme—the assembly of the F-16 fighter—is also according to plan. The aircraft for the Royal Dutch Air Force will be handed over June 6. Fokker is due to deliver a total of 102 F-16s to the Dutch Air Force and other 72 to Norway. It is also making 6 engine fuselages as well as wing doors and wing moving parts for other NATO air forces.

## Upward

Fokker expects to report small profit for 1978 after making a record loss the year before. It faces three or four difficult years but expects an upward trend of profits to continue. Turnover should double over the same period. Apart from the need for financial staff—despite the high level of unemployment in Holland—skilled workers, when they can be found, are often unwilling to move. It is also dissatisfied with the levels of skills shown by school-leavers and says it has to train them up to its standards.

With commercial prospects brightening, Fokker is now patient to end its merger with the German VFW concern. It faces a demand for several hundred million guilders to pension from the West German Government. A lead German banker has been appointed to mediate. But Fokker is not hopeful that this with its past will be easily and swiftly broken.

Charles Batchelor  
Amsterdam Correspondent

## ITALY

## Happy American link

AEROSPACE IS turning into one of the success stories of Italian industry, and a welcome show-piece for the country's much criticised public sector, which controls several of the main manufacturers. In statistical terms alone turnover rose 7.3 per cent at constant prices to L2,000bn (\$1,080bn) last year, while exports rose 15 per cent to L430bn.

Substantial difficulties of course exist. The financial state of much of the industry exhibits that familiar weakness of other major sectors, high indebtedness and often an inadequate capital base. Aerospace has long suffered from the weakness of the domestic market, and until recently an excessive dependence on the military sector.

In both absolute and proportional terms defence spending in Italy is lower than in comparable Western European countries. The Institute for Strategic Studies estimated it at \$4.4bn, or just 2.6 per cent of Gross National Product in 1977.

At the same time the chronic tardiness of payment by the Air Force has added to the financial difficulties of the various contractors. Aeritalia for example, the most important concern created from the merger of Fiat's non-engine division and the aerospace interests of the IRI/Finmeccanica State holding group, recently blamed its 1978 loss of Lire 17bn (\$20m) in large part on the Lire 50bn still owing from the Defence Ministry on completed contracts. In addition the company still has not received a promised Lire 100bn of aid from the Government to help it with its work on Boeing's new 767 medium range passenger aircraft, forcing it to find the funds elsewhere but only at the cost of a further rise in its indebtedness.

However, it is the deal with Boeing, completed last summer, which is the brightest jewel in the industry's crown. The 15 per cent stake in the project, handled by Aeritalia, may prove to generate \$2bn of business for the Italian manufacturer. It offers a vital breakthrough into an international civil aircraft programme, that will provide not only revenues but jobs, and

a key foothold in a highly sophisticated technological sector, with a solid future. The benefits indeed are already starting to flow through. Total orders and options for the Boeing 767 had reached 165 by the start of May. Aeritalia's sales last year jumped by almost 50 per cent to L2,000bn (\$2,085m), and more important orders in hand more than doubled to L451bn (\$507m) by December 31 last. Above all, the sheer size of the contract makes it certain that over the next few years the share of civil aerospace in overall industry turnover is set to rise sharply over the next four or five years, and with it that the financial performance of the group will improve.

A projected \$400m order for

20 of the aircraft to Libya was held up by a veto from the U.S.—ostensibly on security grounds since it was fitted with General Electric T-64 engines. But many Italian industry officials suspect that ordinary commercial considerations had as much to do with the obstruction of a sale of an aircraft which competes with Lockheed's own Hercules C-130 military transport.

It is now on the cards that this embargo will be circumvented by fitting the G-222 with Rolls-Royce engines. In the meantime three have been sold to Argentina and one to Dubai, while Aeritalia salesmen are optimistic of penetrating other significant foreign markets. In the longer term Aeritalia will be in large part responsible for the replacement of the ageing Fiat G.81 with a new short- and medium-range fighter now designated as the AMX. General endorsement for the aircraft, of which the Italian Air Force may require between 150 and 200, has been given by service chiefs and it now seems probable that the long-stalled project will go ahead.

There has been much talk of international collaboration on the AMX, possibly involving Sweden on the airframe, and Rolls-Royce, via its proven Spay engine, on the powerplant side. However, according to Signor Fausto Ceretti, Aeritalia's managing director, the odds are that the aircraft will be an all-Italian affair, powered by an engine developed jointly by the relevant divisions of Fiat and Alfa Romeo, a subsidiary of Finmeccanica/IRI.

Aeritalia's airframe partner will be the country's largest privately owned aerospace concern, Aeromacchi, a good illustration of the dynamic medium-sized enterprise in which Italy specialises. Of its L 60bn (\$71m) sales in 1978, four-fifths went for export, largely a reflection of the success enjoyed by its MB-326 fighter-trainer, of which over 800 have been sold. Macchi has now begun production of the scheduled replacement of the MB-326, the MB-338, of which 100 have already been ordered by the Air Force, and whose prospects, if price is anything to go by, must be counted bright. In a recent interview Signor Fabrizio Foresio, managing director, and

member of the family which controls the company, claimed the MB-338, powered by a Piaggio motor, cost around L1.5bn apiece, half the price its direct French competitor produced by the Dassault group, and a third that of its British rival manufactured by Hawi Siddeley.

The other focal point of public sector's involvement in aerospace is the Augusta group, now 51 per cent controlled by the State conglomerate IRI and specialised above all in helicopter field. Augusta is a group which boasts sales over L310bn (\$364m) against L64bn five years ago, a which employs 9,100 workers. Exports now account for 80 per cent of its revenues, and partly indeed for the State's turnover—it is profitable, to the tune of L5bn in 1978.

## Promoting

Augusta is particularly proud of its record in promoting jobs on the Mezzogiorno, where for example a new plant employing 1,000 went on stream at Brindisi in 1978. For the future prospects are bright: orders have exceeded L1,000bn, and by 1985 a predicted annual growth of 15 per cent of the world helicopter market, at this year are forecast at over L420bn.

It is against this encouraging background, scarcely thinkable a decade or so ago, that the Government must tackle the difficulties of Italy's aerospace sector. They boil down to two in the first place to ensure adequate financial support along the lines extended by the much larger aerospace industries of nations like Britain and France, and in the second place to establish a more efficient organisation upon a sector which by international standards is highly fragmented. The signs are, though, that once the present period of protracted political uncertainty is over the authorities will turn their attention to the industry. Not least of the argument pressing them in that direction is that the sector is exactly the sort of high technology area in which a nation like Italy must logically concentrate for the future.

Rupert Cornwell



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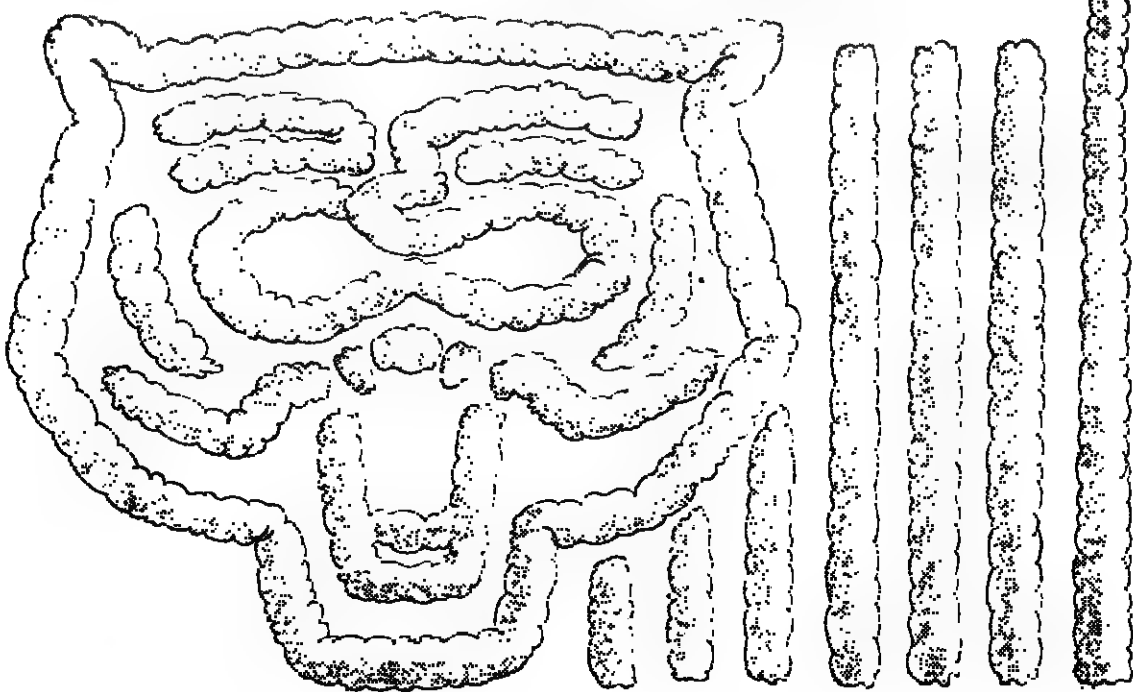
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ماترئالات



## SWEDEN

## Go-it-alone policy abandoned

FTER WRANGLING for three years over defence spending and future requirements of the Swedish Air Force the Riksdag (parliament) last month finally gave out Saab-Scania's light aircraft project. Without a contract, industry spokesmen had constantly reiterated Sweden's capacity to design and build its own military aircraft.

The Riksdag decision was not a-cut and left some ends tied. Questions about how the Air Force are to be met in the future and the role to be played by the Swedish companies remain unanswered. Saab-Scania have been given no compensation through a contract to develop an anti-ship missile for the Navy and Air Force.

But both the two companies are concerned, Saab-Scania and Flyvmotor, the engine manufacturer, have been swift to draw their conclusions. Saab, stepping up its efforts on the aircraft side and is busy king foreign partners. Flyvmotor has ensured its continued participation as a junior partner new American engine projects. The Swedes recognise that survive they have to get involved in the rapid internationalisation of the aircraft industry.

The Viggen, the fighter version which is just going into service with the Air Force, is to be the last wholly Swedish combat aircraft design. Replacement some time in the 80s will be either a foreign duct or one developed in co-operation with a foreign manufacturer.

During the six-hour debate Lars de Geer, the Defence Minister, told the Riksdag that it was difficult for a small country to develop a new "platform" or weapons system. In the soaring costs involved Sweden has had to abandon the idea it has tried to implement in World War II, that of sharing its neutrality by manufacturing its own basic weaponry.

Under the Riksdag's approval, the light attack/trainer jet, variously known as the A-38 and the A-39, did not get what kind of aircraft the Air Force will have in future interpretations of the decision actually passed.

The Swedish Commander-in-Chief, General Lennart Ljung, instructed to examine and report by next February on alternative procurement policies for the Air Force. The first

such that delivery dates are already lengthening into the 1980s, and it is possible for would-be purchasers to pay deposits to secure positions on the production lines which can be sold at a profit before the aircraft is completed and delivered, in the event of the original buyer either changing its mind or not being able to complete the deal for any reason.

Feared that the financiers supporting the current flood of new aircraft orders could be caught by a sudden downturn in airline activity, especially one generated by a major oil crisis stemming from acute shortage coupled with continued severe price rises, must always be at the back of everyone's mind. But it is argued that while the current fuel problems are a cause of concern, they are not likely severely to disrupt the present re-equipment tide, but rather help to accelerate it.

The reasons are that by far the majority of the present generation of jet airliners is ageing—many of them have been in service since the mid-to-late 1960s—and are now becoming increasingly unacceptable in terms both of noise and fuel efficiency. The new generation of aircraft are considerably quieter, designed to meet both known and yet-to-be-devised Government noise legislation through the end of this century. They are also much more fuel-efficient, using up to 30 per cent less fuel in some cases than the ageing jets they are replacing.

While the airline industry would of course have preferred to be without the current fuel shortages (with which incidentally, it is coping well) and their concomitant price rises, these problems have emerged at a convenient time, when a new generation of aircraft is also becoming available to help meet with them. It seems likely, therefore, that the retirement of the existing ageing fleets is likely to be accelerated, and the procurement of the new generation of aircraft boosted, so as to gain as soon as possible the economic benefits the new quieter and more fuel-efficient aircraft provide.

It is probably as much this factor, as the need for airlines to remain competitive, that has brought about so many new orders over the past 18 months, and which is likely to make

1979 an even bigger year for jet-buying than 1978, when over 700 new jets were firmly committed for delivery in the early 1980s.

With all these factors in mind, the financial institutions worldwide are eager to help would-be purchasers acquire the new generation equipment. There is now hardly a major bank anywhere in the world that is not in some way or another involved in aircraft finance, and it is common for groups of banks to participate in any one airline's financing needs.

**Spread**  
This is because the volume of cash required can be substantial. With an A-300 Airbus costing upwards of \$33m, including initial spares, an order for a fleet of ten can cost anything upwards of \$330m. Especially if such things as flight simulators and other equipment are included. The aim among the financing institutions, therefore, is to spread the load, and the risk, as widely as possible.

At the same time, Government-sponsored credit insurance organisations have moved into aircraft finance in a substantial way—the Export Credits Guarantee Department in the UK, for example, and its counterparts in France (COFACE) and West Germany (Hermes). One example of this kind of support was the recent \$100m loan package arranged by Midland Bank International in conjunction with banking consortia in France and West Germany to finance an A-300 Airbus order for two aircraft for Cruzeiro do Sul of Brazil, in which the ECGD, COFACE and Hermes are all involved. This was the first ECGD-guaranteed loan in support of an Airbus Industrie contract (although the Department has of course for some time participated in other airline deals) since the UK Government formally rejoined the Airbus Industrie consortium with a 20 per cent stake last January 1, and it is expected to be followed by many other comparable deals as Airbus orders rise in the months and years ahead.

In addition to these organisations, the U.S. Export-Import Bank of Washington is also available to lend money to airlines for purchases of U.S.-built aircraft and engines and a number of major loans have been made in recent months to airlines such as British Airways,

the CF632—for Boeing's new airliner, the 737.

Flyvmotor's involvement amounts to some 6 per cent of the whole project and will cost the Volvo subsidiary about SKr 250m, of which the Government is putting up half in the form of a loan repayable if the new engine makes a profit.

Flyvmotor is already working with another American company, Garrett, to develop its jet engine now powering several small business aircraft for use in military or larger civil aircraft. Flyvmotor has also been talking to Rolls-Royce. The most positive development for the Swedish aerospace industry this year has been the Government's decision to place a contract for the development of a new anti-ship missile with the Saab-Scania Missile Corporation, a new company set up by the two Swedish weapons manufacturers. This contract was awarded under strong protests from the Navy which had already negotiated procurement of the U.S. Harpoon missile.

The missile, known as the RBS-15, is still in the research and development stage but the contract stipulates that it must be fully operational with the Navy by 1985. The specification is for a sea-skimming, turbo-jet-powered missile with a "launch and leave" capability. It will have electronic counter measures in its homing head.

The first contract for the Navy will be worth about SKr 650m for two Swedish concerns, of which Saab-Scania will receive the larger share as the main contractor for the research and development. A second phase, in which the missile would be adapted for use by the Air Force, could involve an even larger contract.

Saab-Scania still has a healthy work load with the Viggen, which should keep its production staff employed well into the second half of the 1980s. The current procurement programme entails the building of 330 Viggens, of which 150 would be the fighter version just going into service with the Air Force.

The company will be demonstrating this version at the Paris Air Show. It is still in the running for an order from Austria, where its main rivals are the French Mirage and the Northrop F-5E.

**William Dullforce**  
Nordic Correspondent

Saab-Scania has a contract worth about SKr 100m to make the inner wing flaps for the new version of McDonnell Douglas DC-9 and a contract with British Aerospace to provide the moving parts for the tail and wing of the 140 feeder jet. The initial order for the 20 aircraft so far authorised by the British Government is worth about SKr 60m to Saab-Scania. These sub-contracts entail very little development work.

The contract with British Aerospace was made possible by Swedish Government financial support. This was also instrumental in helping Volvo Flyvmotor obtain an agreement with General Electric of the U.S. to co-operate in the development of a new jet engine—

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During the Paris Air Show at Le Bourget, you can see "Night Flight" in the Air Museum.

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# A close look at the DC-10 story

BY MICHAEL DONNE, Aerospace Correspondent

The search for the cause of the crash of an American Airlines DC-10 at Chicago, killing 273, now appears to be moving into other areas, as more of the world's fleet of 274 McDonnell Douglas DC-10 tri-jet airliners complete their engine-mounting inspection and are cleared back into passenger service.

Much of the aircraft was destroyed in the accident, but enough parts were recovered, including the flight-data recorder and the crew cockpit voice recorder, to enable the scientists and technicians of the U.S. Federal Aviation Administration, the National Transportation Safety Board, and of McDonnell Douglas and General Electric, the engine makers, to piece together during the coming months precisely what caused the crash soon after take-off.

The initial decision by the FAA to ground all the 139 DC-10s in the U.S. fleet—which was automatically complied with by all other DC-10 operators outside the U.S.—was the immediate reaction of any competent airworthiness authority, given reasonable grounds for suspicion of possible causes of the accident in this case it was the broken bolt from the pylon-wing attachment mounting found on the runway close to the take-off point of the DC-10.

## The pylon

When the inspection of such bolts on all DC-10s began to show further signs of faults or damage in other parts of the engine-attachment mounting assembly, the justification for the FAA's original ruling became apparent. It also justified the authority's second order, requiring further grounding and inspection not just of the pylon-

wing attachment itself, but of the whole structure securing the engine to the wing.

In the DC-10, the engine is attached to the wing by means of a pylon, through which all the fuel and electrical systems run. This pylon is attached to the wing by various yokes, including what is called a "thrust link"—a small metal spar attached at one end to the wing and at the other to the pylon.

In this spar there are two "bushes," or cylinders of metal, which are in effect vibratory thrust-absorbers and which are in turn fastened to the spar by bolts, one for each bush.

It was one of these bolts that was found broken on the runway close to the take-off point of the ill-fated DC-10. This bolt is not a load-bearer. If it came loose, it would not in itself cause the engine to fall off, but over a period of time would probably result in excessive vibration from the engine through to the wing structure.

In addition, in the entire engine-attachment mounting assembly, there are some 80 secondary structures, but again not in themselves load-bearing. In the checks conducted so far on the world fleet of DC-10s, some broken and loose bolts have been found, together with some damaged fasteners.

In all, such defects, according to reports from the U.S., appear to have been found in some 15 to 30 DC-10s in the U.S. fleet, but in only two aircraft elsewhere. In the rest of the aircraft checked (well over 200 by late yesterday), no faults of any kind appear to have been found, and the aircraft concerned have been returned to service.

As the checks have progressed, the officials of the FAA have been revising their first suspicions as to the cause of the Chicago accident. Originally, they undoubtedly thought that

the broken bolt found on the runway might have been the cause, which was why they ordered checks on all bolts. But as those inspections turned up other faults (with fasteners, and in some cases also corrosion in the engine-attachment mounting) the FAA decided to order the second mandatory inspection. At the same time, however, as it became clear that the broken bolt was unlikely, by itself, to have caused the engine to fall off the wing, the theory was that it was actually sheared off by the engine itself coming off. This

**NUMBER OF FATAL ACCIDENTS PER 100,000 FLYING HOURS (1968-1977)**

|                               |
|-------------------------------|
| Lockheed L-188 Electra: 0.58  |
| Convair 440 and 440Q: 0.25    |
| Convair 440: 0.15             |
| Lockheed L-1011: 0.12         |
| Boeing 707: 0.11              |
| Douglas DC-9: 0.11            |
| Boeing 747: 0.08              |
| Douglas DC-8: 0.07            |
| McDonnell Douglas DC-10: 0.04 |
| Boeing 727: 0.05              |
| Boeing 737: 0.04              |

Source: U.S. National Transportation Safety Board

is why emphasis shifted to inspection of the entire engine-attachment mounting structure. The purpose was to determine whether there was any metal fatigue or other problem in that installation which might have caused the accident and might be a continuing safety hazard to all other DC-10s flying. As more and more DC-10s are cleared for passenger service, even this theory has to be regarded with caution.

Another factor tending to support the belief that the accident may have had other causes is the sequence of events leading up to it. For example, the con-

troller in the tower at Chicago is reported to have seen fuel being vented from the port engine of the DC-10 before take-off, causing him to ask the pilot "do you want to come back?" and getting no reply, presumably because the crew were too busy with an emergency. Clearly, an experienced controller who had seen many DC-10 take-offs, saw something sufficiently untoward to make him ask that question.

Only seconds later came the much-reported "drama" from the cockpit, followed by the engine coming off, and the crash. To have one engine fall off at full take-off thrust at such a low altitude is regarded by pilots as virtually uncorrectable. To lose power at take-off in one engine is one thing; to have the engine actually detach itself from the wing is another.

If that sequence of events, as reported at the time, subsequently proves to have been correct—something which only the technicians investigating the crash can ascertain—it would seem to imply that something other than faulty bolts or fasteners was seriously wrong with the aircraft's port engine from the moment it began its take-off run.

It is this which the detailed technical investigation must establish. Doing so may take many months of painstaking research, subjecting every part of the engine-attachment mounting to physical examination while also studying the airline's own detailed maintenance records, and the operational history of the specific aircraft involved.

This investigation, of the kind conducted by every country's civil aviation authorities in the event of a major accident, is not necessarily intended to apportion blame—although that is something the legal experts will be particularly concerned with, for it could have a profound impact upon subsequent

insurance claims and other litigation. Primarily, the investigation must determine whether or not there is any intrinsic design fault or other weakness in the aircraft concerned, requiring more fundamental corrective techniques than visual inspections of engine-attachment mounting structures. Until that investigation is completed, the best that any airline, or airworthiness authority, can do is to take such precautionary action as seems appropriate, regardless of the bad publicity, the confusion, and the delays to airline schedules that such action causes.

## Concern

In the UK late last week, it was felt that despite some of the statements reportedly emanating from officials of the FAA, concerning "grave and potentially dangerous deficiencies" in the DC-10, sufficient was known about the causes of the crash for anyone to take a specific stand on the matter. But, the results of the inspections conducted so far must give rise to some concern.

It seems fair, since damaged bolts and fasteners have been coming to light as a result of the checks over the past week, to question whether airline maintenance techniques in some places have been as meticulous as they ought to have been. So far as the DC-10 is concerned, the bolts and fasteners so widely publicised this past week are generally inspected every 4,800 flying hours, or every nine to 12 months, depending upon how much the individual aircraft is used. DC-10s will now be inspected every 100 flying hours or 10 days, whichever is sooner, until the accident investigation clarifies matters. Overhaul intervals vary



A Lufthansa DC-10's engine mounting is extensively checked.

widely between different aircraft and different parts of those aircraft, and while specific "time-between-overhauls" are laid down by manufacturers and approved by airworthiness bodies, it is impossible for them to monitor every airline's checks on every aircraft throughout the world all the time. Much has to be left to the good sense and safety-consciousness of the individual airline. In this context, it is also fair to point out that while some members of the FAA itself this past week have been critical of the DC-10, it was that body which went over the DC-10 in the first place several years ago with a fine toothcomb, and then granted the original full

Certificate of Airworthiness, clearing the aircraft for passenger service. In this context, it is also worth pointing out that, despite two terrible crashes—that of a Turkish Airlines DC-10 near Paris some time ago, and that recently at Chicago—the U.S. National Transportation Safety Board's own figures show the DC-10's safety record hitherto to be better than that of many other U.S.-built airliners, as the accompanying table shows. It is based upon a number of accidents involving fatalities per 100,000 flying hours, over the period from 1968 to 1977, and which, before the Chicago crash, put the DC-10 in ninth place

in the "safety league table." The list must be treated with some caution, for some of the aircraft involved by far more than others—the short-haul jets such as Boeing 727s and 737s fly more sectors than, say, the medium-to-long haul TriStar, 747 or DC-10. As a result, it would be wrong to pass judgment on one aircraft's safety record over another's. But if the table shows anything at all, it is that despite major accidents such as that at Chicago, the overall safety record of the world's scheduled airlines and major aircraft types is not as bad as some of the reports over the past week would appear to indicate.

## Letters to the Editor

### Index-linked pensions

From the Secretary General, Civil Service National Whitley Council, Staff Side

Sir,—Mr. Pilech (May 17) made what may seem to be a reasonable attempt to answer some of the criticisms levelled at public service pensions. Perhaps that was to be expected from the chairman of an organisation, the National Association of Pension Funds, which claims to represent the interests of both pension providers and pensioners.

He is quite right in saying that no reasonable person would want to deprive policemen, nurses, firemen, the armed forces and the other public services covered by the Pensions Increase Act 1971 of the benefit of the Act. What is the benefit of the Act? We hear a lot about index-linking, inflation-proofing, post-award dynamism and escalation of pensions. What these terms

hide rather than reveal is the real purpose of the Act which is quite simply, and quite reasonably, surely, to maintain the purchasing power of pensions in payment—not to increase their value, not to increase the standards of living of pensioners, but simply to maintain the value of the pension at the time it was awarded, and to avoid pensioners slowly falling into hardship by the ravages of inflation.

This is a requirement which is so clearly essential to the wellbeing of pensioners that it is one of the main features enshrined in the new state pension scheme, a scheme which over the next 18 years will become the main source either directly or indirectly through guaranteed minimum pensions, of inflation proofed pensions for the vast majority of pensioners in this country.

No reasonable person can quarrel with the notion that it is right to aim at a minimum to maintain the purchasing power of pensions, and yet Mr. Pilech suggests that the public service arrangements should be changed in a way which could have this effect, if the Parliamentary approval he suggests should be necessary on occasions, was not forthcoming. The system Mr. Pilech suggests is not really so very different from that which obtained from the passing of the 1971 Act. Before 1971, a special Act of Parliament was needed each time to increase public service pensions, a system which Mr. Kenneth Baker MP, in introducing the 1971 Act, said required pensioners to come "cap in hand" to Parliament each time for an increase. At humiliation to the pensioners which he said the Act was designed to end, as well as serving as an example to all occupational schemes of the kinds of standards they should provide.

But in any case how would this change help those in occupational pensions schemes which are adequate to the task of providing a reasonable and sure level of income in retirement? If the Government, which has acted so generously on police pay, was to take away from policemen their index-linked pensions how would that help those pensioners who rely on insurance companies to provide their occupational pensions; companies, which have flatly refused to consider funding for inflation?

### Special salary increases

From Mr. A. Fishman

Sir,—Mr. Pasfield (May 31) suggests that index-linked pensions should be made available to all employees, not just those in the civil service. I would recommend an alternative which would be consistent with Mr. Pasfield's theme but which would avoid further aggravating the gulf between different sections of society. My alternative is to abandon index-linked pensions for the civil service in return for which a special salary increase would be awarded equal to the Government Actuary's figure for the proportion of salary index-linked benefits represents. I would add an extra 1 per cent to this figure for good measure. The beauty of this method is that those not participating in index-linked benefits would regard this approach as a bargain as would those who are enjoying such benefits and who have in the past strenuously defended the Government Actuary's calculations.

This measure would also be anti-inflationary and result in a snowball effect in a direction opposite to current trends. A. S. Fishman, Amberley Lodge, 13, Beechwood Avenue, Finchley, N3.

### An impossible task

From Mr. T. Laybourn

Sir,—When it was announced that the Government Actuary had suggested that the value of civil servants' pensions being index-linked was, in his opinion, worth 2.6 per cent of their salaries, my first reaction was to immediately write a strong letter of protest that the figure, which I regarded as much too low, should have been arrived at by one man—aided no doubt by many of his colleagues but all of whom are civil servants. On second thoughts I decided to wait a while and see the reaction of others whose views you would no doubt be publishing. These have appeared and I

have enjoyed reading them, but I think some important points have so far not been mentioned. The Expenditure Committee of the House of Commons in its eleventh report dealt at length with this subject in "Chapter VI Pensions." An eminent actuary Mr. Geoffrey Heywood considered the figures should be 5 per cent and others thought the figure should be much higher. The following sentence taken from the report is worth repeating—"One man ultimately has this awesome responsibility and has hardly any chance of getting it right, which is no criticism of the Government Actuary but is a criticism of a system which sets him an impossible task."

Is the 2.6 per cent to be deducted from the public sector employee's gross salary? If so, then in the case of the higher paid employee his net loss is negligible and the Chancellor of the Exchequer as well as bearing the cost of the inflated pension, loses a certain amount of tax at the individual's top rate. No insurance company will quote to provide inflation increases entirely open-ended and the Inland Revenue will only allow funding at a maximum rate of 84 per cent.

The quotations I have obtained from insurance companies for index-linking at 3, 4, 5 and 84 per cent all make the figure of 2.6 per cent reduction in the pay (gross) of a public sector employee seem like a pipedream. The calculations made by the Government Actuary are apparently based on a number of assumptions, but in arriving at this type of figure can any assumption be realistic? Take the inflation figures of the last few years and consider what is happening now in the areas of oil, transport, gas, electricity and so on. The assumptions made by the Government Actuary are that a rate of interest of 9 per cent can be earned on investments, that salaries will only rise annually at 74 per cent and prices by only 6 per cent. In the light of present economic conditions these assumptions are not valid. When it comes to giving a guarantee to some 750,000 civil servants, the additional cost to the taxpayer of an under-estimate can be a very serious matter. In the private sector which gave such unlimited guarantee based on similar costings would be heading for bankruptcy.

Had the House of Commons in 1971 any idea of what the future held forth in the field of inflation, the Pension Increase Act 1971 would never have been passed and probably never even been drafted. It must also not be overlooked that senior civil servants play an important part in framing Government policy and expenditure which are important factors in controlling inflation.

Now that we have a new Government, I look forward to action being taken and that at the very least a ceiling say of 84 per cent should be introduced. This would encourage all employed in the public sector to effect savings and eliminate waste which today exists in all directions. Ceiling of 84 per cent could be costed fairly accurately and employees in the private sector (provided the profits permitted) could be placed on an equal basis with those engaged in the public sector.

Is it not time that the reports of the Pay Research Unit and the PRU Board were published? Surely the public has a right

to be informed in detail of their deliberations and from index-linking of pensions to the value placed on job security. T. A. E. Laybourn, 6, Hough Rise, Rensfield Road, Putney SW15.

### VAT returns in a rush

From Mr. S. Blanche

Sir,—The VAT computer is now back in action and return forms for the tax period 72 ended March 31 will be sent to traders as soon as possible. These returns were due by April 30 so the date is being extended to June 11.

It is quite appalling to those of us having to deal with these returns, that we are now faced with colossal work pressure due to the strike action by civil servants working within a protected cloak of unassailability and inflation proof pensions.

It is a scandal that the authorities concerned should be allowed by Parliament to act in such a cavalier manner. I trust that the new political flavour of the Government will put a stop to this nonsense in future. S. Blanche, Blanche and Co. Thames House, Wellington Street, Woolwich, SE18.

### Works of art and tax

From Mr. D. Mahon

Sir,—Mr. Hugh Leggett (May 31) is entirely correct in implying that the surrender of works of art and cultural property "in satisfaction of tax" is in essence no more than a decision in exceptional circumstances by the state to protect our common heritage by accepting payment in kind instead of in cash. Moreover the principle that the state in order to further such protection may refrain from raising all the revenue in cash to which it would be entitled has long been established by an administrative provision that sales of works of art to public museums carry certain reductions in tax liabilities.

The short-sighted and badly thought-out policy of the late Government for the repeal of the provisions for surrender in lieu "would have had the effect of neatly getting Treasury pseudo-theologians out of a situation in which they had to sustain the convoluted and implausible contention that "in lieu" acceptances, though not formally and in law purchases from tax debtors, should nevertheless be deemed to be such for accounting purposes—with the consequence that acceptances become involved in expenditure priorities.

There are widespread hopes that the Minister for the Arts (to whose constructive attitude on the subject Mr. Leggett refers) will be successful in securing the definitive abandonment of an egregious action which is capable of causing untold damage to the future prospects for our cultural inheritance.

Denis Mahon, 33, Cadogan Square, SW1.

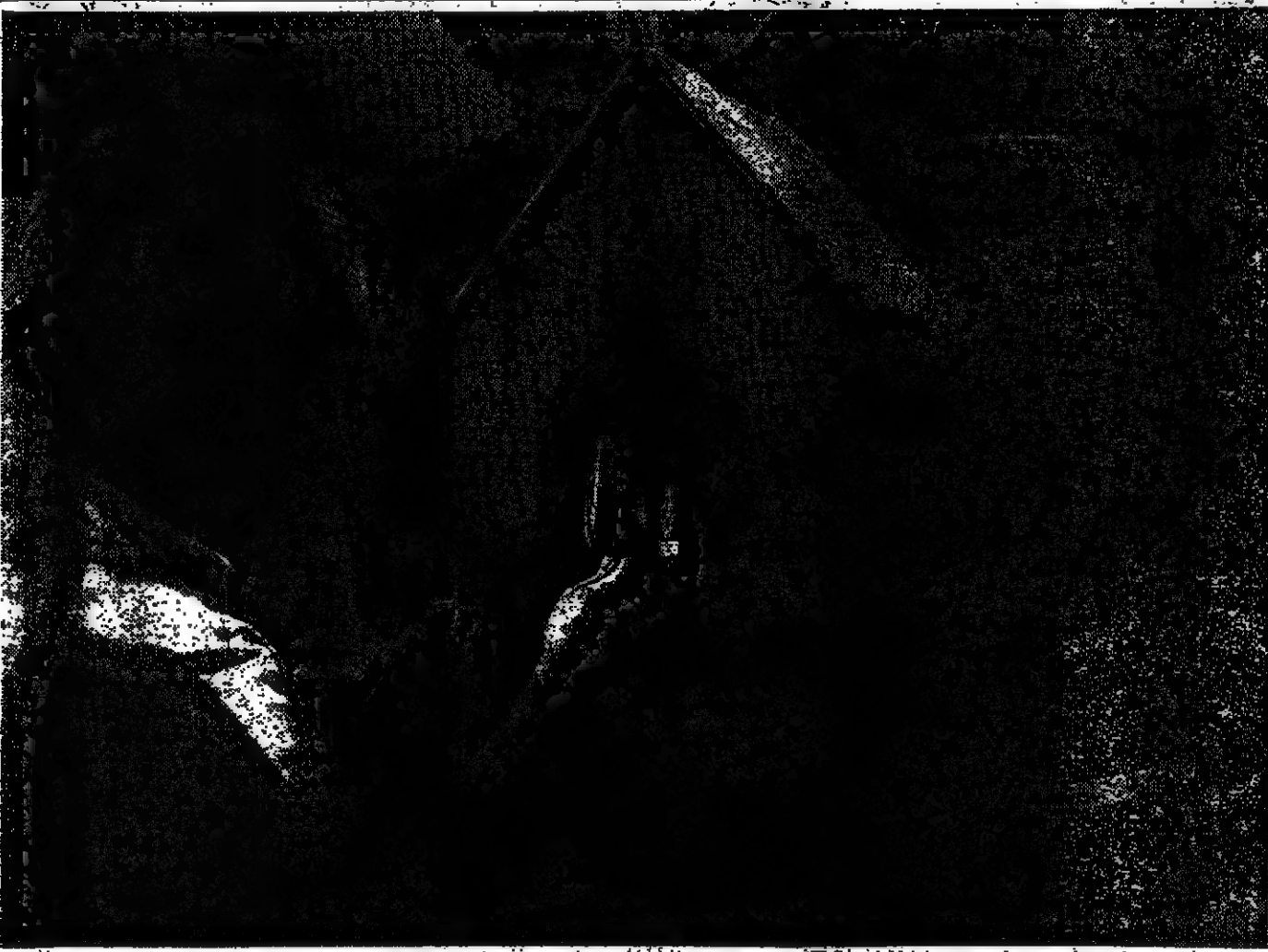
## Today's Events

U.K. Post Office Engineering Union conference, Winter Gardens, Blackpool (until June 8).  
Bakers Union conference, Margate (until June 8).  
Lecturers' pay talks resume.  
Liberal Party and Labour Party statements on European Parliamentary elections—Mr. James Callaghan, Labour Party chairman, speaks at rally, Isleington Town Hall.  
Stock Exchange turnover figures released.  
Lord Armstrong, Midland Bank chairman, gives Institute of Directors lecture on a more logical way of presenting the nation's budget.

Crown Agents Tribunal resumes.  
Levy of 60p applied on securities transactions over £5,000.  
Sir Kenneth Clark, Lord Mayor of London, lunches with Royal Warrant Holders' Association (Dorchester Hotel).  
Cuthberts' Ball, Warwick Lane, and Fishmongers' Hall, London Bridge, open day.  
International Wool Textile Organisation Conference, Grosvenor House, London (until June 8).  
Princess Anne attends opening dinner at Guildhall.

Bugatti Owners' Rally, Prescott Hill, Cheltenham.  
Overseas: Third day of Pope John Paul II's visit to Poland (until June 9).  
Italian general election—second day.  
Canada's minority Government takes office.  
King Juan Carlos and Queen Sophia of Spain on official three-day visit to Morocco at invitation of King Hassan.  
Non-aligned movements executive meeting in Colombo to discuss Pakistan's application for membership (until June 9).

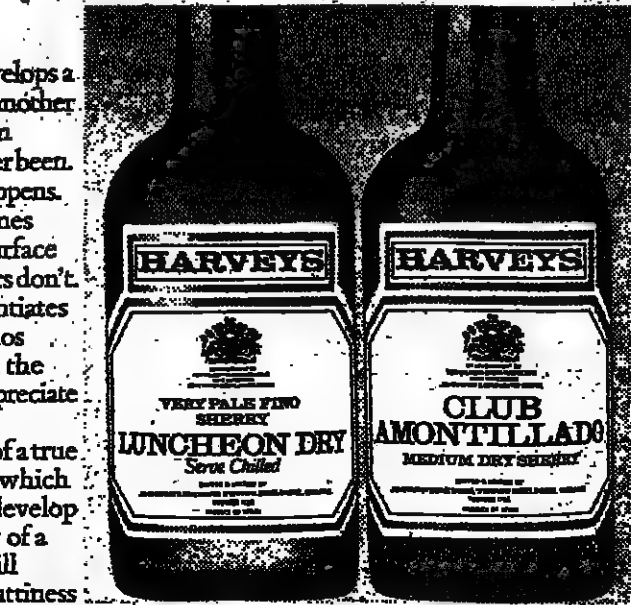
**OFFICIAL STATISTICS**  
Treasury publishes U.K. official reserves for May. Department of Industry publishes investment intentions of the manufacturing, distributive and service industries (1979 and 1980). Bank of England releases capital issues and redemptions (during the month of May).  
**COMPANY RESULTS**  
Final dividends: Pritchard Services Group, Soamama Group, Interim dividends: Albert Fisher Group, Martin The Newsagent.  
**COMPANY MEETINGS**  
See Financial Diary on page 17.



## The Chapel. Where a classic sherry comes to light.

Why one sherry develops a different character from another is a subject as shrouded in mystery today as it has ever been. We know how it happens. Certain of the young wines develop a yeast on the surface—called flor—while others don't. This is what differentiates the finos and amontillados from the olorosos. Even the inexperienced eye can appreciate this.

But it takes the eye of a true master-craftsman to tell which of the young wines will develop the subtlety and delicacy of a classic fino and which will mature with the extra nuttiness



of a classic amontillado. With the aid of the pure, flickering light from a candle, this fine distinction is made. As it has been for generations to select the classic finos and amontillados to come. The classic fino is very pale in colour and very dry to taste with a subtly delicate bouquet. Luncheon Dry is just such a fino. Serve it chilled to appreciate fully its true character. The classic amontillado is allowed to mature for longer in the cask, taking on a richer colour and a subtle nutty flavour. Such is the character of Club Amontillado.

**Luncheon Dry & Club Amontillado.**  
Two classic styles of sherry from Harveys of Bristol.



# World Gold in the 1980's

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Mr. Robert Guy, Director, N. M. Rothschild & Sons Limited

Mr. M. Carstensen, Senior Manager, Dresdner Bank AG

Mr. Christopher Glynn, Chief Commodities Analyst, Precious Metals, Consolidated Gold Fields Ltd.

Mr. R. Schriber, First Vice President and Head of Precious Metals, Credit Suisse

Mr. Philip Taylor, Mining Investment Analyst, Rowe & Pitman

Mr. Woo Hon Fai, President, Chinese Gold & Silver Exchange Society of Hong Kong

Mr. T. R. N. Main, Secretary-General, Economic Affairs Advisory Committee, Chamber of Mines of South Africa

For full details of the agenda, and registration procedures, complete and return the coupon below.

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A FINANCIAL TIMES CONFERENCE

## 'Green Petrol'—a possible palliative for the oil crisis

BY DAVID FISHLOCK, SCIENCE EDITOR

A NEW energy term—"gasohol"—has begun to appear in newspaper headlines. This is an American word meaning a mixture of gasoline (petrol) and pure alcohol, suitable for fuelling a motor car. Gasohol received a surge of publicity when it went on sale recently in New York.

However, the idea of blending alcohol with petrol as a transport fuel is not so new. Many in Britain will still remember Cleveland Discol, a gasohol advertised by Cleveland Oil in the 1950s, made with alcohol it bought from Distillers. Racing car drivers were enthusiastic customers. In its day Distillers has made alcohol for industry both by distilling surplus whisky in times of recession, and by fermenting molasses. Since the late 1940s, however, when it sold its chemical interests to British Petroleum, it has restricted its interest strictly to drinkable products.

### Potable brands

Alcohol—also known as ethyl alcohol or ethanol—is made in two basic ways: by fermentation in the case of all credible forms of potable alcohol, or by chemical reaction from a feedstock derived from oil. The newly discovered interest in adding alcohol to petrol to ease oil supplies is confined to the fermented forms of alcohol which make no demands upon oil.

Several nations are showing great interest in making power alcohol from crops in the time-honoured way used for potable brands. Almost any crop except wood can be used. But national reasons for building a "green petrol" industry can be surprisingly different from country to country.

The most highly publicised of the nations which have ventured into "green petrol" is Brazil, which has a dauntingly high balance of payments deficit arising from the rapid rise in OPEC oil prices. The Brazilian Government has therefore made it a tenet of its energy policy to run cars on a 20 per cent alcohol blend with petrol. Last year it claimed that 15 per cent of its cars were already running on gasohol. Currently production of "green petrol" is running at about 1m tonnes a year and the Government's target is 3m tonnes a year by 1982.

The initial source of Brazil's alcohol is molasses, a brown, syrupy by-product of the production of sugar, traditionally

used to make rum with the heavy aromas. Well-established practice has been hastily adapted to meet the Government's demands. But even from Brazil's vast sugar-cane industry there is nothing like enough of the molasses by-product to meet the Government's target for gasohol.

Now they are beginning to look at cane juice, the sugar solution squeezed from sugar-cane in processing. A Brazilian spirit called pinga, distilled in pot stills, has long been made in this way. The latest move is arousing much interest among sugar refining manufacturers, who are offering to build packaged distilleries designed to pump cane juice—14 per cent sugar solution—directly into fermenters and thence to the distillation columns.

Thailand sees "green petrol" from a significantly different viewpoint. It has a Minister for Industry who is keen to control the effects on his economy of annual variations in harvests. If Thailand's surplus crops could be channelled into a single product such as power alcohol it would take a lot of the uncertainty out of an agricultural economy, and the Government would have a powerful economic regulator. The minister is therefore inviting bids for the supply of turnkey distilleries of the kind being tendered for cane juice in Brazil, but readily adaptable to whichever of its main crops—sugarcane, molasses, rice, cassava and maize—may happen to be in surplus.

Sudan affords yet another rationale for setting up a power alcohol industry. It is building a vast sugarcane industry in a particularly fertile triangle between the White and the Blue Niles. The Kenana sugar project is scheduled to start operating at the end of this year. But deep in East Africa, nearly a thousand miles by rail from a seaport, the molasses by-product is an embarrassment. It may even have to be dumped in the desert—unless it can be fermented to make power alcohol.

In each of these cases the economics of making green petrol will be finely balanced. Brazil, for example, used to export more than 500,000 tonnes of molasses a year. Its disappearance into Brazilian distilleries has caused the world price of molasses to rise to a level where it may become tempting to start exporting again.

The U.S. is already wrestling with the economics of gasohol. More than 500 petrol stations—mainly in the cornbelt of the Midwest—are already in the gasohol business, selling a blend containing 10 per cent alcohol. Optimists at the U.S. Department of Energy estimate that national gasohol consumption could reach 75m-100m gallons this year. Others believe this to be a ludicrously high figure, considering that only two distilleries at present are supplying the market. One big source of the alcohol is maize grown for animal feedstuffs—that is, mainly for its protein content. The starch component, incidental to this product, is being fermented to make green petrol at a distillery in Illinois.

Technologically, power alcohol affords some exciting new possibilities for the chemical processing industries. Distillation itself is one of the oldest methods of alchemy for separating liquids with different boiling points. Potable alcohol—of which Scotland alone distils about 146m gallons a year in the form of whisky—is obtained by distilling liquors produced by fermenting the appropriate crop in batches.

When sugarcane juice is fermented in batches, as is done today, the yield of alcohol is about 7 or 8 per cent by volume. Potable spirits will vary quite widely around a mean value of about 40 per cent. But alcohol suitable for blending with petrol must be anhydrous—free from water—and therefore requires a three-stage distillation, with the final one yielding virtually 100 per cent pure ethyl alcohol.

Continuous

According to Tate and Lyle, if cane juice could be fermented continuously instead of in batches, there could be significant gains in the productivity of the process, and a large reduction in size of the distillery. At its research centre near Reading the company has been operating continuous fermentation on pilot-plant scale for the last few weeks. With alcohol concentration set at about 12 per cent, the process is promising a productivity 2.5 times as high as batch operation, and a fermentation plant only about one-tenth the size.

Tate and Lyle, as the world's biggest refiner of sugarcane, has an obvious interest in pursuing new outlets, not least since the profitability of sugar

refining itself is low. But sugarcane is one of the most efficient ways of converting and storing solar energy to be found in nature, and much better than anything the physicists have managed to make. It is already established as a 100m tonnes-a-year crop, with the potential for considerable expansion in those areas—such as Sudan or the Amazon Basin—with abundant sunshine and water.

Sugarcane has another important advantage, in that the by-product—the fibrous cane juice has been squeezed out—is a valuable fuel, in spite of 50 per cent moisture. It is already used to fuel many sugarcane factories. A tonne of bagasse is equivalent to 1 barrel of oil.

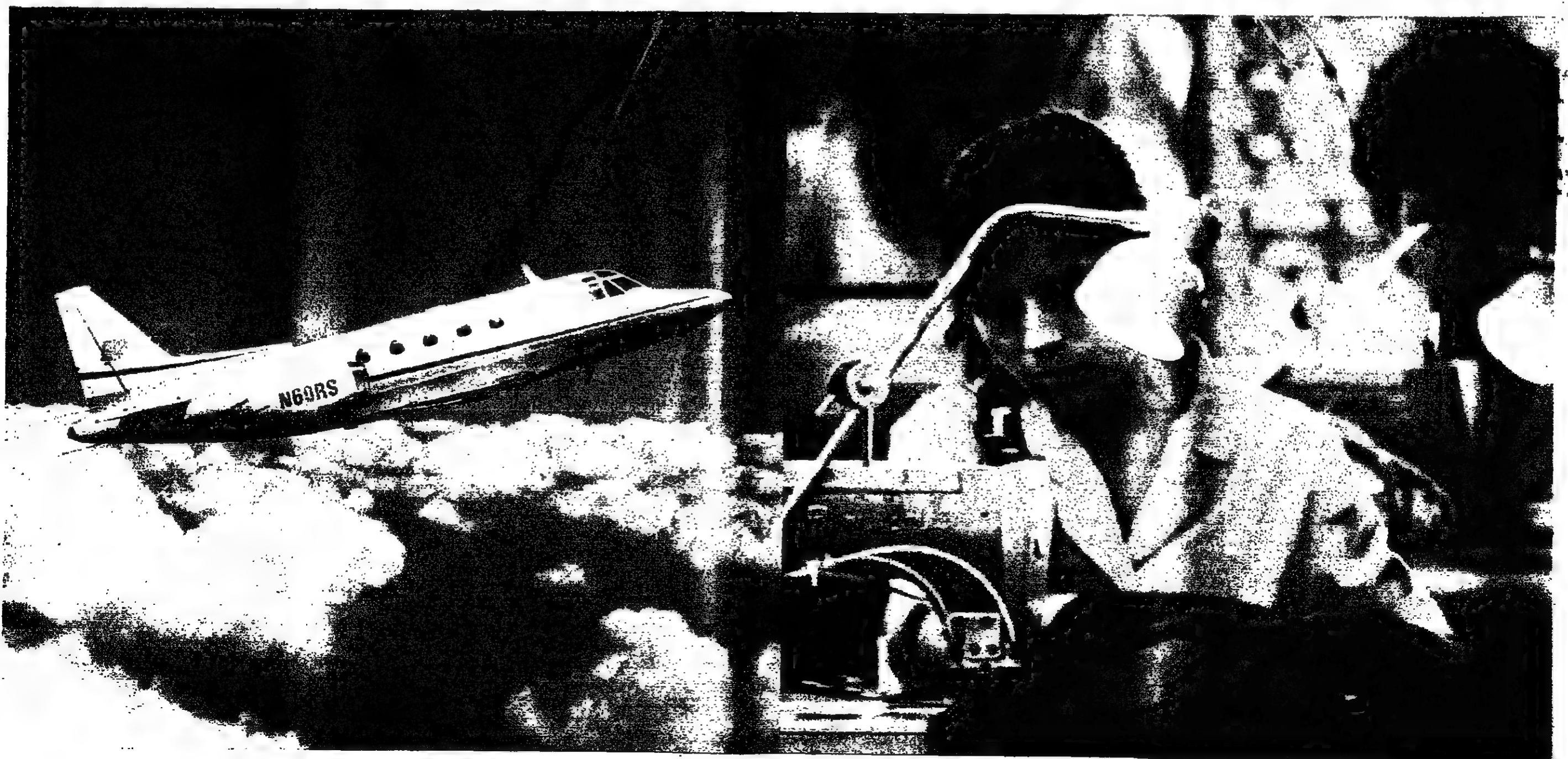
### No market

Other crops may afford much greater advantage in a specific situation. Cassava (a root otherwise known as tapioca or manioc) is as efficient a solar converter as sugarcane and a staple foodstuff throughout the tropics. But there is no international market in cassava at present to match that of sugarcane, and no combustible residue to provide fuel for distillation.

In Britain, the Department of Energy has been studying the possibilities for "energy cropping" for two or three years. The verdict—expected in a report this autumn—is unlikely to favour domestic production, where land needed for energy crops would be in competition with land needed for food—and Britain already imports half its food.

Selling advanced technology overseas to enable other countries to exploit energy crops appears to make much more sense for Britain. At Bromley in Kent, Tate and Lyle Engineering has built up in the 1970s a substantial new business for the group in marketing group processing technology worldwide. Dr. Michael Bennett, deputy managing director, sees autonomous distilleries in the form of turnkey projects at around 50m, a time as a major new market just beginning to open in such countries as Brazil, Thailand, Sudan and the U.S. The business is beginning to move so fast, he says confidently, "we'll have a plant commissioned somewhere in the world this year."

This article appeared in an early edition of last Tuesday's Financial Times.



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## COMPANY NOTICES

DICTAPHONE INTERNATIONAL CORPORATION  
 DICTAPHONE CORPORATION  
 NOTICE

TO THE HOLDERS OF 5%, GUARANTEED CONVERTIBLE  
DEBENTURES DUE 1ST MARCH, 1988

Dicaphone Corporation of New York, U.S.A., originally the Guarantor of the Debentures, has entered into a Full Assignment Agreement with the Assignee, dated as of 1st March, 1988 (the "Assignment"), whereby the Assignee has acquired all the rights, title and interest in and to the Debentures and the Assignment pursuant to a Supplemental Agreement dated 21st June 1979 (the "Supplemental Agreement") between the Guarantor and the Assignee, and the Assignment is convertible into shares of the Common Stock of Dicaphone Corporation.

As the result of a merger effective 11th May, 1979, Dicaphone Corporation merged with and into the Dicaphone Corporation of Connecticut, U.S.A., each outstanding share of the Common Stock of Dicaphone Corporation being converted into one share of the \$2.12 Convertible Preferred Stock of Primer Bowes Inc.

Effective 11th May, 1979, any conversion of the Debentures shall be in accordance with the Supplemental Agreement dated 21st June 1979 (the "1979 Agreement") between the Guarantor and the Assignee, and the Assignment is convertible into shares of the Common Stock of Dicaphone Corporation.

No Debenture outstanding on 11th May, 1979, is required to be exchanged for shares of the Common Stock of Dicaphone Corporation. Any Debenture may be used after 11th May, 1979, will be stamped with an appropriate conversion price and will be convertible into shares of the Common Stock of Dicaphone Corporation.

As a result of the Assignment, the Debentures are now governed by the Preference Stock of Primer Bowes Inc.

The Debentures are not subject to the Longterm Stock Exchange, and will continue to be so listed (as quoted under the full name of the issuer) following the date of the Assignment, as listed heretofore.

As a result of the Assignment, the demand required or permitted by the 1974 Agreement or the 1979 Agreement shall be sufficiently given or served by the Assignee, and the Assignee shall be deemed to have accepted the same. Any notice or letter not addressed to Dicaphone Corporation at 120, Old Post Road, New York, New York, shall be deemed to have been received by the Assignee by the Dicaphone Corporation with Citibank, N.A., New York, The Fiscal Agent of the Debentures.

A copy of the Assignment, the 1974 Agreement, the 1979 Agreement and the Supplemental Agreement are available for inspection at the offices of Dicaphone Corporation at 120, Old Post Road, New York, New York.

Debentures and the coupons may continue to be presented for payment at the offices of the Guarantor, the Assignee, the Fiscal Agent, the Fiscal Agent at the offices of S. G. Warburg & Co. Ltd. in London, or Banque Internationale de Paris, 10 Boulevard des Capucines, Paris, France.

DICAPHONE CORPORATION

4th JUNE, 1972.

**TROCHON MINES MALAYSIA BERHAD**  
*(Incorporated in Malaysia)*

**NOTICE OF MEETING**

NOTICE IS HEREBY GIVEN that the third Annual General Meeting of members of Trochon Mines Malaysia Berhad will be held at the registered office of the Company, Wisma Bangs Bayu, 152, Jalan Ampang, Kuala Lumpur, Malaya, on Wednesday, the 27th day of December, 1978 for the following purposes:

1. That the profit and loss account for the year ended 31st December, 1978 and the balance sheet of the Company at that date and the consolidated profit and loss account and consolidated balance sheet for the year ended 31st December, 1978 and the consolidated balance sheet at that date, together with the report of the directors, be and are hereby approved and adopted;
2. That Mr. E. S. Badar Ahmad who retires from the board by rotation and is hereby re-elected a director of the Company;
3. That Mr. J. C. Richardson who retires from the board by rotation and is hereby re-elected a director of the Company;
4. That Mr. G. W. Mitchell who retires from the board by rotation and is hereby re-elected a director of the Company;
5. That Messrs. Poot, Marwick, Mitchell and Co. be and are hereby appointed the Company's auditors for the period until the conclusion of the next annual general meeting and that the remuneration to be paid to them be fixed by the board.

A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to represent him at the meeting. A proxy need not be a member of the Company.

by ORDER of the Board  
**CHAN HON NEONG**  
 Secretary

NOTES

1. A Form of Proxy to be valid must reach the Malaysian Registrars' Office at Wisma Bungea Raya, 152 Jalan Ampang, Kuala Lumpur, Malaysia, or the United Kingdom Registrars' Office at Charter House, Park Street, Ashford, Kent TN24 8EQ, not less than 48 hours before the meeting.
2. There are no director's service contracts required by the Stock Exchange, London, to be made available for inspection at the meeting.

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## Sears begins well and expansion plans continue

THE current year has started satisfactorily for Sears Holdings despite the bad weather and the economic conditions which affected some of its activities in the early months, Mr. Leonard Sainer, the chairman, says in his annual statement.

Sears, the footwear, stores, jewellery, property and engineering group which owns Selfridges and bookmakers William Hill, is dependent to a large extent on consumer spending particularly in the second half-year.

But Mr. Sainer tells shareholders he is confident that with its wide spread of activities it is in an advantageous position to obtain an above average share of the consumer market.

With the group's financial resources and strong property base providing a secure background from which to trade and expand the directors continue to seek further acquisitions in Europe and the U.S. to improve on results now flowing from its businesses overseas.

In the year to January 31, 1979, turnover, excluding VAT, exceeded £1bn for the first time, Mr. Sainer notes. Pre-tax profit rose from £65.51m to a record £81.06m.

Two main factors contributed to the increased trading profit of £56.8m in footwear retailing and manufacturing, Mr. Sainer says. There was a noticeable change in clothing fashions which stimu-

lated the buying of a wider range of footwear as well as a swing towards better quality, mainly leather, footwear.

However the industry is currently facing an acute world shortage of leather creating an unprecedented increase in prices which may well result in a wider use of synthetics in the future.

The year was again marked by heavy investment in modernisation and general improvement of branches and this programme continues both in the UK and in the Netherlands. The voluntary undertaking given, along with most other footwear retailers, to restrict margins for 1978 and 1979 to those of 1977 has had the effect of making Sears invest more and work harder to achieve its results.

In common with other London West End stores and hotels, Selfridges had a quieter year with fewer foreign tourists enabling the directors to restore the balance by increasing attention to the home trade. The programme of building and modernisation is now largely complete.

The refurbishing of Lewis's stores has also continued enabling it to hold its place in the extremely competitive market.

For Miss Selfridge trade was disappointing and with the young fashion trade becoming more competitive much effort has been put into ensuring that the 53 Miss Selfridge outlets remain a

leading young fashion group. Results of the jewellery retailing interests — including Garrard and Mappin and Webb — were satisfactory.

In engineering, the year was a further period of expensive reorganisation which should put this division in good stead for the future and for improving its profitability, Mr. Sainer adds.

The improvement of facilities at many depots should enhance the motor vehicle division's position in the trade, while in licensed betting offices, efforts are continuing to provide improved services including the resiting, expansion and modernisation of many of the older betting shops.

In an improved home UK housing market, 846 units were sold against 714 the previous year and present indications on the property development and investment side show a continued high level of interest by purchasers.

The group's U.S. subsidiary, Sears Industry Inc. achieved a trading profit of £1.8m compared with a previous loss of £1.2m.

Total source of funds in the year rose from £109.34m to £133.75m and application from £68.91m to £108.41m with the increase in working capital dropping from £40.43m to £25.34m.

## Better year for Tootal

THE PROSPECTS for Tootal in the current year are reasonably good and the Board expects improved pre-tax profits and a reduction in financial gearing, Sir George Kenyon, the chairman, says in his annual report.

Sir George makes his comment on prospects "not because of any real hope of improved trading conditions, but because the accumulation of many small improvements added to the new acquisitions will strengthen the group as a whole."

The effects of disruptions in January will continue to be felt in the first half of this year, but the multi-afre agreement is now beginning to assist the textile industry and there are encouraging signs of increased activity.

The group has a strong coherent base with substantial and balanced overseas operations roughly equaling UK levels of sales and earnings, the chairman says.

For the year ended January 31, 1979, pre-tax profits amounted to £21.1m against £21.7m previously, on sales of £401.38m compared with £361.2m. On a CCA basis, pre-tax profit is reduced to £10.6m after adjustments for depreciation, £8.9m cost of sales, £4.7m and gearing, £3m.

Expenditure on fixed assets also show a £44,000 payment on termination of executive contract.

Group reserves increased by £21.3m to £79.34m and includes the surplus of £10.2m arising from the revaluation of properties, but takes into account a reduction of £0.6m in the sterling equivalent of foreign currency assets and liabilities at February 1, 1978, due to movements in exchange rates.

Expenditure on fixed assets during the year amounted to £13.3m.

The value of the Company Pension Scheme, which invests in a mix of fixed interest, equities and property through the separate funds advanced over the year from £2m to £3.8m. At the year-end, 36 per cent was held in gilts, 31 per cent in equities and 14 per cent in property. Overall liquidity was increased to 20 per cent largely due to the higher liquidity in the underlying funds.

## London & Northern first quarter progress

FIRST QUARTER figures for London & Northern Group indicate profits in excess of the same period last year, and Mr. J. H. Mackenzie, chairman, tells shareholders he is confident that further progress will be made in the current year.

He adds that the group has a satisfactory work load.

As reported on May 10 a 130 per cent increase in second half profits lifted the taxable surplus for the whole of 1978 from £8.37m to £11.77m — an 84 per cent rise — on turnover up from £163.9m to £173.8m. The dividend is stepped up from 3p to 3.35p.

Enrolment of Mr. Mackenzie rose from £39,818 to £39,891.

Considerable improved results were achieved on the construction side, both at home and overseas, the chairman states, coupled with an overall return to profitability of the group's housebuilding operation.

Profits before tax for the division nearly doubled from £3.79m to £7.48m.

The building and plant hire sector had a successful year, benefiting from increased production facilities and improved demand, with profit showing a gain from £1.65m to £2.16m.

Difficult conditions in the metal reclamation industry, which prevailed in 1977, abated during the year, leading to a considerable improvement in profitability for this side of the group.

Tace, the associated engineer-

ing company, reported a recovery in the second half of 1978, which has led to an encouraging start in the current year, Mr. Mackenzie states.

Steel Stockholding had another successful year, and United Scrap more than doubled its profits with management figures for the first months of 1979 showing a significant improvement, the chairman says.

A revaluation of group freehold and leasehold properties as at December 31, 1978, show a £3.1m surplus over book value.

Meeting, Essex Street, WC, on June 26 at 3 pm.

**PIDGEON DE SMITT**  
Pidgeon de Smitt, members of the Stock Exchange, have agreed to acquire the Ipswich branch office of Hill Osborne and Co.

Mr. C. E. Roberts will become an associate member of Pidgeon de Smitt responsible for the execution and settlement of all transactions.

**HALL BROS.**  
A. H. Hall Brothers has acquired the field survey division of Rank Pullin Controls which manufactures the Watts range of surveying instruments.

Halls, with the technical support of Rank, will be manufacturing the entire Watts range.

## Turriff chief sees similar profits for current year

BOTH THE current order book and prospects in the UK at Turriff Corporation are better than they were at the same time last year, and Mr. W. G. Turriff, chairman, tells members that overall profits for 1979 should be at least maintained.

He says there is increased activity in the oil and gas sector, a good level of construction orders, and significant projects in the refurbishing area. The group's involvement in the property development field continues satisfactorily, and the directors anticipate further growth from the plant hire interests.

"We also expect a much better return from our mechanical services division," he states.

Bad weather in the first quarter of the current year, "provided an unwelcome start," he says, and that the resultant loss of output will be difficult to recoup.

Overseas, Turriff is continuing to operate on a limited scale in the United Arab Emirates, but, in the Middle East generally, Mr. Turriff says competition is both severe and unpredictable.

The directors continue to examine areas of potential business in other parts of the world, but these are unlikely to have any effect on the current year, he says, "so that overall our overseas workload will fall well short of our earlier expectations."

As reported on May 2 taxable profits for 1978 rose from £1.06m to a record £1.23m on a lower turnover of £31.96m against £28.57m. The dividend is increased by 2.5 per cent to 2.905p per share, with Treasury Control. Directors' emoluments include £29,000 retirement payments.

The bad weather disrupted and delayed progress and completion of projects in the construction division, with a consequent effect on costs. "We were thus unable to convert a substantial and sound order book into the sort

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

**TODAY**

Interim: Albert Fisher, Martin the Newsagent

Final: Fitchard Services, Sogo-mans

**FUTURE DATES**

Burns Dean ..... July 12

Thermal Syndicate ..... July 12

Belhaven Brewery ..... July 11

Brent Walker ..... June 7

Burnett and Halmshire ..... June 20

Century Oil ..... June 8

Fin Castle ..... June 8

Jones (Edward) (Contractors) ..... June 8

Radcliffe ..... June 12

Redwinn Construction ..... June 12

Trifolus ..... June 13

Valor ..... June 13

Warren Plantations ..... June 7

but profits were adversely affected due to certain contracts being tied to the dollar, resulting in significant adverse currency movements.

Excellent results were achieved at the Abelson plant. At balance date shareholders' funds show a £1.7m increase to £5.3m. The group's liquidity position is strong and the chairman says this will enable directors to invest in ventures with good profit potential over the next few years.

**FT Share Service**  
The following securities have been added to the Share Information Service appearing in the Financial Times:

Canada Permanent Mortgage Corporation (Section: Overseas)

Canada Real Estate (Section: Property)

Gaskell and Company (Section: Property)

Howden (Alexander) Warrants (Section: Insurance)

Lowland Drapery (Section: Drapery and Stores)

Moss Bros. (Section: Drapery and Stores)

North British Properties (Section: Property)

York Resources (Section: Mines—Australia)

## Success for S & P pensions

A successful year is reported for three of the pension investment funds managed by the Saver and Prosper Group. Total value of the Equity Pension Fund for the year to March 5, 1979, rose by £1.7m to £4.1m, with the unit price increasing by 25.9 per cent over the year.

The managers increased the content of UK equities which stood at 78.5 per cent of the value of the fund at the end of the year. U.S. shares continued to sell at historically low levels and the opportunity was taken to increase U.S. holdings from 6 per cent to 12 per cent of the fund's value. A cautious attitude

was taken over Japanese holdings and investments in that country were sold.

Further growth was reported for the Property Pension Fund over the same period with the value of the fund jumping from £1.5m to £2.6m and the unit price rising by 33.4 per cent over the year. During the year, a freehold shop property in Harrogate was added to the portfolio and contracts have been exchanged for the purchase of a freehold industrial unit in Exeter.

This completion will bring the number of holdings in the

portfolio to 13 freehold properties all let on leases with upward rent reviews at five or seven-year intervals.

The value of the Company Pension Scheme, which invests in a mix of fixed interest, equities and property through the separate funds advanced over the year from £2m to £3.8m. At the year-end, 36 per cent was held in gilts, 31 per cent in equities and 14 per cent in property. Overall liquidity was increased to 20 per cent largely due to the higher liquidity in the underlying funds.

Completion will bring the number of holdings in the



## BRITISH AEROSPACE AIRCRAFT GROUP

US\$14,342,832

Medium term supplier credit facility

To finance part of a contract awarded by

**BAHAMASAIR HOLDINGS LIMITED**

For the supply of four HS748 aircraft

Arranged and managed by

**GUINNESS MAHON & CO LIMITED**

With the funding and payment guarantee of  
**THE EXPORT CREDITS GUARANTEE DEPARTMENT**

Provided by

**BARCLAYS BANK INTERNATIONAL LIMITED**

Agent Bank

**GUINNESS MAHON & CO LIMITED**

## Year of Achievement

|                    | Year ended Dec 31 1978 | Year ended Dec 31 1977 |        |
|--------------------|------------------------|------------------------|--------|
| Profit before tax  | £470,000               | £242,000               | + 94%  |
| Profit after tax   | £427,000               | £206,000               | + 107% |
| Earnings per share | 4.27p                  | 2.26p                  | + 89%  |

Action taken in 1977 to dispose of unprofitable areas of business and create a sound financial base has paid off with record profit in 1978.

We expect profit in 1979 to be another record with further growth in earnings per share.

—MICHAEL HEATHCOTE  
CHAIRMAN



**Allied Plant Group Limited**

For a copy of the 1978 Report, write to the Secretary,  
79 Beverley Road, Hull HU3 1XR.

## LOCAL AUTHORITY BOND TABLE

| Authority<br>(telephone number in parentheses) | Annual Interest<br>gross pay-<br>interest able | Life<br>Minimum of<br>sum bond |
|--|--|--------------------------------|
| Knowsley (051 548 6555) .....                  | 11½  | 1-year 1,000 5-7               |
| Redbridge (01-478 3020) .....                  | 11   | 1-year 200 4-5                 |
| Redbridge (01-478 3020) .....                  | 11½  | 1-year 200 5-7                 |
| Wrekin (0952 505051) .....                     | 12   | maturity 1,000 2-3             |



**ANDELSBANKEN A/S**  
Copenhagen

**U.S. \$30,000,000 Floating Rate Capital Notes due 1984**

For the six months  
4th June, 1979 to 4th December, 1979  
the Notes will carry an  
interest rate of 11½ per cent per annum.

The Notes are listed on the Luxembourg Stock Exchange

By Morgan Guaranty Trust Company of New York, London Agent Bank

## ORD MINNETT

AUSTRALIAN INVESTMENT BANKERS

Announce the appointment of

**DAVID GREGORY**

AS EUROBOND MANAGER

In their London Office

Telephone: 625 7031. Telex: 887143

Address: One College Hill, London EC4R 2RA.

## MFI Furniture Group Limited

(Registered in England, No. 1410499)

| Authorised | Share Capital                  | Issued and Fully Paid |
|------------|--------------------------------|-----------------------|
| £8,000,000 | In Ordinary shares of 10p each | £8,600,000            |

All the issued share capital of MFI Furniture Group has been admitted to the Official List by the Council of The Stock Exchange.

Particulars of the Company have been circulated in Extel Statistical Services Limited and copies of the particulars may be obtained during business hours on any weekday (Saturdays excepted) up to and including 18th June 1979 from:—

COUNTY BANK LIMITED,  
11 Old Broad Street, London EC2N 1BB

KEMP-GEE & CO.,  
20 Copthall Avenue, London EC2R 7JS

This advertisement appears as a matter of record only.



## The Korea Development Bank

Kuwaiti Dinars 12,000,000

7½% Bonds due 1989

(Redeemable at the option of the holder in 1984)

Issue price 99½%

The National Bank of Kuwait S.A.K.

Merrill Lynch International & Co.

Alahli Bank of Kuwait (K.S.C.)

The Arab Investment Company S.A.A. (Riyadh)

Banque Nationale de Paris

Burgan Bank S.A.K., Kuwait

The Commercial Bank of Kuwait S.A.K.

The Gulf Bank K.S.C., Kuwait

Hill Samuel & Co., Limited

Korea Associated Securities Inc.

The National Commercial Bank (Saudi Arabia)

The Industrial Bank of Korea K.S.C.

Abu Dhabi Investment Company

The Arab European Financial Management Co., S.A.K.

The Arab and Morgan Grenfell Finance Company Limited

Credit Lyonnais

European Securities Limited

Gulf Ryad Bank E.C.

Kuwait Leasing Brothers A.S.

Kuwait International Investment Co., S.A.K.

Manufacturers Hanover Limited

Sachin Merchant Banking Corporation, Seoul

Arab African International Bank

Arab Financial Consultants Company S.A.K.

Arab-Malaysian Development Bank

Arab Trust Company K.S.C. B.A.I. (Middle East) Inc.

Bank of China

Bank of India

Bank of Japan

Bank of Korea

Bank of London

Bank of Montreal

Bank of New York

Bank of Paris

Bank of Rome

Bank of Spain

Bank of Sweden

Bank of Switzerland

Bank of the Netherlands

Bank of the United States

Bank of the West

Bank of the East

Bank of the South

Bank of the North

Bank of the West

Bank of the East

Bank of the South

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Bank of the North

Bank of the West

Bank of the East

Bank of the South



# Granges in the black for first time since mid-1975

WILLIAM DULFORD IN STOCKHOLM

GES, the Swedish metals engineering group, is running a profit for the first time since the middle of 1975, Mr. Bo Amosson, the managing director, said at the annual general meeting.

Extraordinary items. The group had a turnover of SKr5.1bn (\$1.2bn) last year.

Losses at the pre-tax level totalled almost SKr1.25bn in the three-year period 1975-78. Since Mr. Amosson took over two years ago, Granges has unloaded its steel and mining operations to the new semi-state steel company, SSAB, closed down its shipping business and is currently negotiating the sale to Uddeholm of a majority holding in its Nyby stainless steel plant. This sale is expected to be completed in the near future and would enable Granges to start repaying some SKr250m in debt on Nyby and to release further resources for other operations.

The reconstructed Granges comprises aluminum and copper fabricating and engineering companies, all of which have development potential, according to Mr. Amosson. The group now depended on its own technical competence and business ability rather than on fluctuations in world raw material prices.

## Posner stake in Reliance Electric

By David Lucelles in New York

MR. VICTOR POSNER, the businessman, may be on the verge of pulling off another coup.

His company, Sharon Steel, revealed at the end of last week that it had bought 41 per cent of the common stock of Reliance Electric, the company for which Exxon announced a bid a few days earlier.

Sharon said that it bought these shares before the Exxon bid was announced for \$31.5m, implying an average purchase price of \$34 per share. Exxon's bid is at \$73 per share.

The investment was being revealed, Sharon said, because of its "possible significance" to the investor public. Normally, an investor need not reveal an investment of less than 5 per cent of a company's stock.

Exxon announced last month that it was prepared to make a \$1.1bn cash tender offer to secure control of Reliance, a Cleveland-based company.

## Kaiser Steel to sell interest in Hamersley

OAKLAND — Kaiser Steel Corporation has agreed to sell its entire 23.3 per cent interest in Hamersley Holdings to Conzinc Rhotinto of Australia for \$307.5m.

Kaiser said that the sale was subject to approval by the directors of both companies, execution of a definitive agreement and approval by the Australian Government.

Under terms of the deal, according to Kaiser, Conzinc will pay \$3.02 in cash for each of the 68.7m Hamersley common shares. Closing is expected within 90 days.

The proceeds will be used to reduce Kaiser debt and for other corporate purposes. Conzinc currently owns 54 per cent of Hamersley's stock.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming Board decisions (indicated thus\*) have been officially published.

| Date               | Announcement last year  | Date            | Announcement last year  |
|--------------------|-------------------------|-----------------|-------------------------|
| Alexander Discount | July 3 Int. 4.5         | Imp. Comm. East | June 27 Sec. int. 5.808 |
| *Allen (E.)        | June 15 Final 1.4       | Int'l. Timber   | June 15 Final 4.365     |
| *Allied            | June 27 Final 1.3       | Johnson         | June 5 Final 5.9        |
| Arbutnot           | June 12 Int. 1.4        | LCP             | June 27 Final 2.78      |
| Baker Hughes       | June 22 Final 6.23      | *Lundberg       | June 21 Final 8.0       |
| Barrick            | June 8 Final 2.32       | Freightways     | June 15 Final 11        |
| Assoc. Bnt.        | June 12 Final 1.523     | McCormick       | June 6 Final 5.75       |
| Associated         | June 22 Final 4.2139    | *Metal Box      | June 11 Final 10.724    |
| BAT Inds.          | June 27 Sec. int. 5.0   | News Int'l.     | June 23 Int. 4.45       |
| BEP Inds.          | June 27 Final 3.824     | Norcor          | June 23 Final 3.185     |
| Baker Perkins      | June 22 Sec. int. 4.351 | *PepsiCo        | June 5 Int. 1.5         |
| Bath and           | June 12 Int. 1.5        | *Hatteras       | June 6 Final 4.538      |
| *Berkford          | June 21 Int. 1.525      | *Pilkington     | June 15 Sec. int. 5.85  |
| Brc. and Cam.      | June 21 Final 5.008     | Plaxey          | June 20 Final 2.840     |
| Brown              | June 5 Final 5.284      | Radcliff        | June 20 Final 6.5       |
| *Burnett and       | June 20 Sec. int. 1.427 | Rank Org.       | June 16 Int. 4.0        |
| Charron            | June 8 Final 5.2784     | Rediffusion     | June 23 Final 3.918     |
| Chubb              | June 26 Final 2.788     | Renold          | June 29 Final 6.841     |
| *Daily Mail and    | June 12 Sec. int. 8.389 | SGS             | June 27 Final 2.75      |
| Dawson             | June 19 Final 1.982     | Shap            | June 23 Final 3.0       |
| De La Rue          | June 5 Final 2.868      | Shimadzu        | June 22 Final 2.25      |
| *Elliott (B.)      | June 27 Final 1.925     | *Skidmore       | June 5 Final 2.523      |
| Engle              | June 14 Int. 1.035      | Thorn           | June 7 Final 2.65       |
| GEI Ind.           | June 13 Final 3.0361    | Tunnel          | June 22 Final 7.522     |
| Grain              | June 7 Final 2.045      | Udco Ind.       | June 8 Int. 5.87        |
| Grand              | June 3 Final 1.189      | Wood (T. W.)    | June 6 Final 3.96       |
| Macmillan          | June 8 Int. 1.75        | Whitecroft      | June 26 Final 9.0       |
| McLaren            | June 13 Final 3.257     | Woodward        | June 14 Final 2.57      |
| *Guinness (A.)     | June 15 Int. 2.618      | Woodward        | June 16 Final 2.57      |
| *Hambro            | June 7 Final 15.04      |                 |                         |
| Hanson Tat.        | June 18 Int. 3.025      |                 |                         |
| Henderson          | June 7 Final 17.531     |                 |                         |
| Hill Samuel        | June 12 Final 3.229     |                 |                         |

## BASE LENDING RATES

|   |        |   |        |
|---|--------|---|--------|
| A.B.N. Bank                             | 12     | ■ Hilt Samuel   | 12     |
| Allied Irish Banks Ltd.                 | 12     | C. Hoare & Co.  | 12     |
| Amro Bank                               | 12     | Julian S. Hodge   | 12     |
| American Express Bk.                    | 12     | Hongkong & Shanghai   | 12     |
| A P Bank Ltd.                           | 12     | Industrial Bk. of Scot.   | 12     |
| Henry Anshauve Corp.                    | 12     | Keyser Ullmann  | 12     |
| Associates Cap. Corp.                   | 12     | Knowsley & Co. Ltd.   | 12     |
| Banko de Bilbao                         | 12     | Lloyds Bank   | 12     |
| Bank of Credit & Cmce.                  | 12     | London Mercantile   | 12     |
| Bank of Cyprus                          | 12     | Edward Manson & Co.   | 12     |
| Bank of N.S.W.                          | 12     | Midland Bank  | 12     |
| Banque Belge Ltd.                       | 12     | ■ Samuel Montagu  | 12     |
| Banque du Rhone et de<br>la Tamise S.A. | 12 1/2 | ■ Morgan Grenfell   | 12     |
| Barclays Bank                           | 12     | National Westminster  | 12     |
| Breslau Kreditbank Ltd.                 | 12     | Norwich General Trust   | 12     |
| Brit. Bank of Mid. East                 | 12     | P. S. Refson & Co.  | 12     |
| ■ Brown Shipley                         | 12     | Rossminster   | 12     |
| Canada Perm't Trust                     | 12     | Ryl. Bk. Canada (Ldn.)  | 12     |
| Cayzer Ltd.                             | 12     | Schlesinger Limited   | 12     |
| Cedar Holdings                          | 12     | E. S. Schwab  | 12     |
| ■ Charterhouse Japhet                   | 12     | Security Trust Co. Ltd.   | 12     |
| Choulartons                             | 12     | Shenley Trust   | 14     |
| C. E. Coates                            | 12     | Standard Chartered  | 12     |
| Consolidated Credits                    | 12     | Trade Dev. Bank   | 12     |
| Co-operative Bank                       | 12     | Trustee Savings Bank  | 12     |
| Coriariane Bank                         | 12     | Twentieth Century Bk.   | 12     |
| Credit Lyonnais                         | 12     | United Bank of Kuwait   | 12     |
| The Cyprus Popular Bk.                  | 12     | Whiteaway Laidlaw   | 12 1/2 |
| Duncan Lawrie                           | 12     | Williams & Glyn's   | 12     |
| Engli Trust                             | 12     | Yorkshire Bank  | 12     |
| English Transcont.                      | 12     | ■ Members of the Accepting Houses<br>Committee.   |        |
| First Nat. Fin. Corp.                   | 14     | o 7-day deposits 5 1/2%. 1-month<br>deposits 5 1/2%.  |        |
| First Nat. Secs. Ltd.                   | 14     | † 7-day deposits on sums of £10,000<br>and under 5 1/2%. up to £25,000<br>and over £25,000 10 1/2%. |        |
| ■ Antony Gibbs                          | 12     | \$ Call deposits over £1,000 10 1/2%.   |        |
| Greyhound Guaranty                      | 12     |   |        |
| Grindlays Bank                          | 12 1/2 |   |        |
| ■ Guinness Mahon                        | 12     |   |        |
| ■ Hambro & Co.                          | 12     |   |        |



## Indices

**NEW YORK** —DOW JONE

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## EUROPE

| AMSTERDAM        |       |        |           | BRUSSELS/LUXEMBOURG |       |        |           | SPAIN              |       |        |           | TOKYO               |       |        |           |
|------------------|-------|--------|-----------|---------------------|-------|--------|-----------|--------------------|-------|--------|-----------|---------------------|-------|--------|-----------|
| June 1           | Price | + or - | Div. Yld. | June 1              | Price | + or - | Div. Yld. | June 1             | Price | + or - | Div. Yld. | June 1              | Price | + or - | Div. Yld. |
| Aldif F120...    | 91.3  | -0.7   | 4.8       | Arbed...            | 2,498 | -85    |           | Julan...           | 309   | -3     |           | Asahi Glass...      | 338   | -8     | 14        |
| Alco F120...     | 282   | -0.1   |           | Arbed "B"...        | 2,630 | -10    | 3.80      | Banco Central...   | 107   | -3     |           | Cannon...           | 507   | -1.8   | 18        |
| Alkerm Bk(F100)  | 245.1 | -0.1   | A23 7.1   | C. A. Cement...     | 6,580 | -80    |           | Banco Exterior...  | 262   | -2     |           | Chino Ilatu...      | 345   | -      | 30        |
| Amvco F120...    | 67.72 | -0.3   | 5.0       | Cookerlin...        | 850   | -80    |           | Banco Gr. (1,000)  | 134   | -      |           | Dai Nippon Print... | 254   | -      | 27        |
| Amvco Bk(F100)   | 75    | -      | 2.5       | EBES...             | 2,180 | -20    | 3.77      | Banco Madrid...    | 243   | -      |           | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | EBES "B"...         | 2,350 | -20    | 3.77      | Banco Santander... | 310   | -1     | 5.0       | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | Fabrique Natl...    | 2,665 | -15    | 20.0      | Banco Vizcaya...   | 267   | -2     |           | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | G. & Inno Bm...     | 2,665 | -15    | 20.0      | Banco Vizcaya...   | 267   | -2     |           | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | G. & Inno Bm...     | 2,665 | -15    | 20.0      | Banco Vizcaya...   | 267   | -2     |           | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | G. & Inno Bm...     | 2,665 | -15    | 20.0      | Banco Vizcaya...   | 267   | -2     |           | Huaco Photo...      | 560   | -      | 18        |
| Bank of Paris... | 59.12 | -0.2   | 26.8      | G. & Inno Bm...     | 2,665 | -15    | 20.0      | Banco Vizcaya...   | 267   | -2     |           | Huaco Photo...      | 560   | -      | 18        |
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# FT Monthly Survey of Business Opinion

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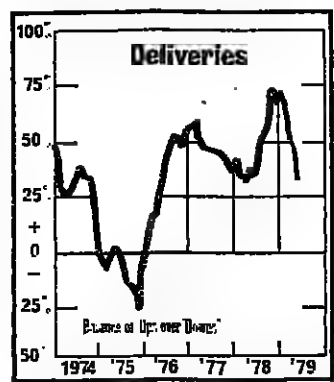
## GENERAL OUTLOOK

### Election boosts confidence

THE CONSERVATIVE victory in the general election was the main reason for a further rise in confidence among businessmen last month. There was a sharp improvement in the level of optimism over both the prospects for the UK economy and the general business outlook.

Last month's survey included new interviews with companies in the electrical engineering sector, consumer durables and stores and consumer services companies, who were last covered in January.

The improvement in the two indices follows a steady fall from the middle of 1978 and a slight recovery in April. As well



as the change of Government other factors mentioned were

that wage increases had not been as great as feared and that last January's expectations had been affected by the bad weather.

All three sectors were less inclined to report increased deliveries than they had been last January, so this index continued the fall that started in that month.

The consumer durables group was less hopeful of increasing its exports over the next 12 months than at the beginning of the year, although the stores sector was more hopeful. On an export-weighted basis the index covering prospects continued the downward movement that began in September.

## GENERAL BUSINESS SITUATION

| Are you more or less optimistic about your company's prospects than you were four months ago? | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|---|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|   | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| More optimistic   | 40                     | 32        | 31        | 31        | 46          | 21                | 60     |
| Neutral   | 31                     | 33        | 35        | 43        | 32          | 20                | 40     |
| Less optimistic   | 29                     | 35        | 34        | 26        | 22          | 59                | —      |

## EXPORT PROSPECTS (Weighted by Exports)

| Over the next 12 months exports will be: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|--|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|  | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Higher                                   | 61                     | 57        | 61        | 67        | 73          | 63                | 56     |
| Same                                     | 23                     | 34        | 30        | 22        | —           | 1                 | 40     |
| Lower                                    | 16                     | 9         | 9         | 10        | 27          | 36                | —      |
| Don't know                               | —                      | —         | —         | 1         | —           | —                 | 4      |

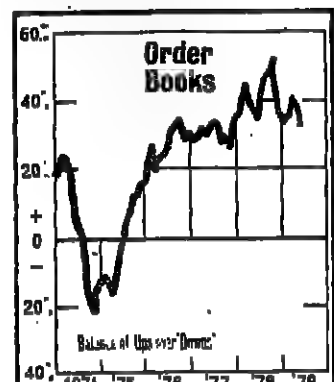
## ORDERS AND OUTPUT

### Pick-up in demand

THERE WERE more signs of a pick-up in demand last month, with a further rise in the index for new orders over the previous four-month period.

In spite of this, expectations for orders over the next 12 months fell back, with both the electrical engineering and consumer durables sector less inclined to expect increases in their order books than they had been last January.

Among the reasons given by businessmen in the stores sector for the pick-up in orders was a buying surge caused by anticipated increases in VAT. Further factors helping orders were in-



creases in the number of outlets or agents, the weather and an

expected improvement in UK tourism after last year's downturn.

Although the two manufacturing sectors of electrical engineering and consumer durables expected greater increases in their output over the next 12 months, the stores sector was more inclined to say it expected sales to rise by less than 10 per cent than it had been last January.

As a result, the index for the median expected increase in turnover over the next 12 months, which had been rising, dropped back from 7.4 to 8.0 per cent.

## NEW ORDERS

| The trend of new orders in the last 4 months was: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|---|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|   | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Up  | 61                     | 59        | 50        | 49        | 46          | 63                | 77     |
| Same  | 18                     | 13        | 14        | 16        | 54          | —                 | 17     |
| Down  | 13                     | 15        | 15        | 14        | —           | 32                | —      |
| No answer   | 8                      | 13        | 21        | 21        | —           | 5                 | 6      |

## PRODUCTION/SALES TURNOVER

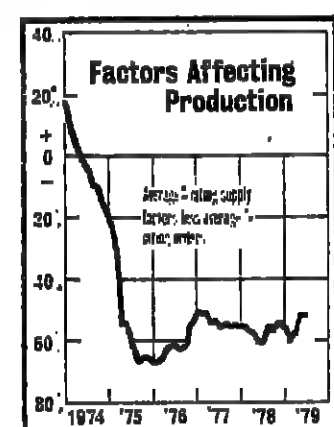
| Those expecting production/sales turnover in the next 12 months to: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|---|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|   | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Rise over 20%   | 7                      | 9         | 6         | 3         | —           | —                 | —      |
| Rise 15-19%   | 2                      | 8         | 8         | 11        | 2           | —                 | 3      |
| Rise 10-14%   | 25                     | 20        | 19        | 15        | 32          | 53                | 13     |
| Rise 5-9%   | 22                     | 20        | 21        | 21        | 33          | 10                | 43     |
| About the same  | 28                     | 37        | 36        | 31        | 33          | 11                | 30     |
| Fall 5-9%   | 1                      | 1         | 1         | 1         | —           | —                 | —      |
| No comment  | 5                      | 5         | 9         | 18        | —           | 26                | 11     |

## CAPACITY AND STOCKS

### Further below plan

THE INDEX covering the extent to which industry was working to capacity lost the ground it had regained last month. This was because the electrical engineering group was more inclined to say it was operating at below planned output levels than it had been last January.

There was a slight increase in the level of expected stocks for the next 12 months, mainly in raw materials and work in progress. However, there was no change in the index covering the level of stocks in relation to current sales trends.



Demand remained the more important factor in determining the level of output. There was no change overall in this index, which had been moving slightly towards citing supply factors in the previous two months.

Fewer companies said output was affected by factors associated with manual labour or executive staff, while there was some increase in the number which mentioned shortages of components. There was also a slight reduction in the number of companies which mentioned a shortage of export orders as a constraint.

## STOCKS

| Raw materials and components over the next 12 months will: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|--|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|  | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Increase   | 44                     | 41        | 42        | 36        | 56          | 26                | 67     |
| Stay about the same  | 45                     | 47        | 42        | 45        | 33          | 64                | 30     |
| Decrease   | 8                      | 8         | 8         | 7         | 11          | 10                | —      |
| No comments  | 3                      | 4         | 8         | 12        | —           | —                 | 3      |
| Manufactured goods over the next 12 months will:           | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|  | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Increase   | 30                     | 30        | 32        | 25        | 24          | 27                | 33     |
| Stay about the same  | 45                     | 43        | 39        | 47        | 22          | 43                | 61     |
| Decrease   | 9                      | 9         | 8         | 7         | —           | 21                | —      |
| No comments  | 16                     | 18        | 21        | 21        | 54          | 10                | 6      |

## FACTORS CURRENTLY AFFECTING PRODUCTION

|                             | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|-----------------------------|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|                             | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Home orders                 | 78                     | 74        | 81        | 79        | 78          | 10                | 70     |
| Export orders               | 50                     | 54        | 60        | 67        | 54          | 37                | 17     |
| Executive staff             | 8                      | 16        | 16        | 19        | 11          | —                 | —      |
| Skilled factory staff       | 27                     | 26        | 27        | 27        | 76          | 64                | —      |
| Manual Labour               | 8                      | 14        | 10        | 12        | —           | 10                | —      |
| Components                  | 4                      | 2         | 3         | 4         | 43          | 11                | —      |
| Raw materials               | 11                     | 11        | 12        | 14        | —           | 11                | 6      |
| Production capacity (plant) | 13                     | 13        | 11        | 4         | —           | —                 | 17     |
| Finance                     | —                      | 1         | 1         | 1         | —           | —                 | —      |
| Others                      | 9                      | 10        | 10        | 7         | —           | 5                 | 13     |
| Labour disputes             | 27                     | 27        | 18        | 26        | 22          | 26                | 37     |
| No answer/no factor         | 6                      | 3         | 3         | 5         | —           | 26                | 13     |

## CAPACITY WORKING

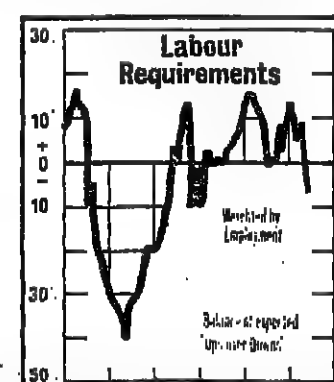
|                       | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|-----------------------|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|                       | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Above target capacity | 13                     | 10        | 12        | 9         | —           | 5                 | 33     |
| Planned output        | 61                     | 67        | 62        | 70        | 67          | 58                | 53     |
| Below target capacity | 26                     | 22        | 25        | 19        | 33          | 37                | 14     |
| No answer             | —                      | 1         | 1         | 2         | —           | —                 | —      |

## INVESTMENT AND LABOUR

### Decline in jobs expected

THE INDEX for labour requirements dropped back for the second consecutive month in May, with all three sectors less inclined to expect their labour forces to increase over the next 12 months.

The index now shows quite a substantial excess of companies saying they expect their labour force to decline over those who say they expect them to increase. Companies were more inclined to mention product demand as affecting the number of employees than the structure of labour supply factors. In particular there was less emphasis on the potential cost of reduc-



dancy payments or other aspects of employment legislation.

The survey comments that this is exactly the trend one would expect under the Conservative Government's policy. "The present shift of opinion may, of course, simply be due to a number of respondents' awareness of this fact."

Investment plans were little changed. While the electrical engineering group was more inclined to say that its capital expenditure would decrease over the next 12 months, this was balanced by a more optimistic outlook from the stores sector.

## LABOUR REQUIREMENTS (Weighted by Employment)

| Those expecting their labour force over the next 12 months to: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|--|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|  | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Increase   | 17                     | 21        | 26        | 27        | —           | 9                 | 37     |
| Stay about the same  | 58                     | 38        | 57        | 51        | 100         | 64                | 50     |
| Decrease   | 24                     | 20        | 17        | 22        | —           | 27                | 13     |

## CAPITAL INVESTMENT (Weighted by Capital Expenditure)

| Those expecting capital expenditure over the next 12 months to: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|---|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|   | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Increase in volume  | 50                     | 52        | 53        | 46        | 15          | 58                | 50     |
| Increase in value but not in volume                             | 13                     | 9         | 6         | 8         | 15          | 14                | 33     |
| Stay about the same   | 14                     | 19        | 23        | 23        | 29          | —                 | 17     |
| Decrease  | 22                     | 20        | 16        | 16        | 41          | 13                | —      |
| No comment  | 1                      | —         | 2         | 7         | —           | 15                | —      |

## COST AND PROFIT MARGINS

### Wage expectations rise

COMPANIES were more inclined to expect higher wages costs than before, although they expected smaller increases

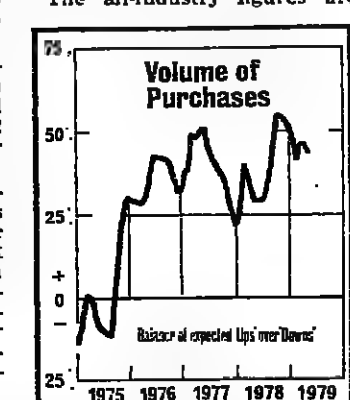
stores sectors were more inclined to expect increases of 15 per cent or more than previously. This pushed up the median expected wage increase from 12.5 to 12.8 per cent.

The drop in the median expected rise in unit costs—from 11.5 to 11.1 per cent—reflected lower estimates for the next 12 months in both the consumer durables and stores groups.

Both the electrical engineering and consumer durables groups were less optimistic about improving their profit margins than in January, with customer resistance to price increases, higher wage levels, increased costs and the difficulty of securing productivity improvements mentioned as factors.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based on extensive interviews with top executives. Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the

FT-Actuaries' Index, which accounts for about 80 per cent of all public companies. The all-industry figures are



## COSTS

| Wages rise by:     | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|--------------------|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|                    | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| 5-9%               | 10                     | 14        | 14        | 19        | —           | 10                | 14     |
| 10-14%             | 46                     | 60        | 61        | 55        | 78          | 36                | 50     |
| 15-19%             | 18                     | 16        | 14        | 11        | 22          | —                 | 36     |
| 20-24%             | 1                      | 1         | 1         | 1         | —           | —                 | —      |
| No answer          | 5                      | 12        | 10        | 14        | —           | 54                | —      |
| Unit cost rise by: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|                    | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| 0-4%               | 3                      | 1         | 1         | 1         | —           | —                 | 14     |
| 5-9%               | 26                     | 25        | 26        | 26        | 46          | 42                | 27     |
| 10-14%             | 45                     | 47        | 46        | 45        | 22          | 32                | 53     |
| 15-19%             | 11                     | 11        | 10        | 11        | 11          | —                 | 3      |
| Same               | 3                      | 3         | 3         | 3         | —           | —                 | —      |
| Decrease           | 4                      | 4         | 4         | 4         | —           | —                 | —      |
| No answer          | 8                      | 9         | 10        | 14        | 21          | 26                | 3      |

## PROFIT MARGINS

| Those expecting profit margins over the next 12 months to: | 4 monthly moving total |           |           |           | May 1979    |                   |        |
|--|------------------------|-----------|-----------|-----------|-------------|-------------------|--------|
|  | Feb. May               | Jan. Apr. | Dec. Mar. | Nov. Feb. | Elect. Eng. | Consumer Durables | Stores |
| Improve  | 34                     | 37        | 43        | 40        | 54          | 26                | 23     |
| Remain the same  | 44                     | 41        | 35        | 47        | 44          | 31                | 77     |
| Contract   | 20                     | 20        | 20        | 12        | 2           | 31                | —      |
| No comment   | 2                      | 2         | 2         | 1         | —           | 12                | —      |

## Tronoh Mines Malaysia Berhad

(Incorporated in Malaysia)

Extracts from the Statement by the Chairman, Encik Junus Sudin, for the year ended 31st December, 1978.

### Past Year's Performance

Total production of the company's subsidiaries was 39,824 piculs which exceeded the previous year's performance by 2,671 piculs.

As a result of the higher tin price and production, the mining profit recorded by the subsidiaries at \$12,084,000 was 38% above the previous year's level. The share of profits of associated companies fell from the 1977 level, although not to the extent predicted, again because of the high tin price. However, the reduction was more than offset by the increase in the subsidiaries' mining profit and in interest receivable. The group's profit before taxation and extraordinary items was therefore, \$24,497,000, a rise of \$1,889,000 or 9% over the previous year.

The profit attributable to the company, after deducting minority interest, was \$8,641,000 compared with \$7,255,000 for the previous year. The earnings per share before extraordinary items were 82 cents (1977: 83 cents).

### Dividend

An interim dividend of 25 cents per share, less tax at 40%, for the year ended 31 December 1978 was paid on 3 November 1978.

Your board feels it would not be prudent for the company to pay any further dividend in respect of the year ended 31 December 1978. However, an interim dividend of 30 cents per share, less tax at 40%, for the year ending 31 December 1979 has been declared payable on 22 June 1979 to shareholders on the registers on 8 June 1979. In addition to this interim dividend, it is expected that the company's usual pattern for paying dividends will be maintained for the financial year ending 31 December 1979.

### Projections for Current Year

It is expected that the total production of the company and its subsidiary, Bidor Malaya Tin Sandirian Berhad for the current year will fall below that achieved in 1978. However, group profit will not be materially affected because the contribution by associated companies to profit should be maintained at the level that prevailed in 1978.

### Developments During the Year

Consequent upon the liquidation of Tronoh Mines Limited, the company took over all the assets and became legally responsible for all the liabilities of that company with effect from 1 January 1979.

Associated Mines (Malaysia) Sandirian Berhad, a company which is 100% owned by your company, effectively ceased operations during 1978 and sold its fixed assets. In the South Selangor Project, there are positive indications that a joint venture agreement will be concluded before the end of this year.

Following the signing of a joint venture agreement for the Tapah Road Project in October 1978, Timah Dermawan Sandirian Berhad, whose shareholders are Perak State Development Corporation (30%), Malaysia Mining Corporation Berhad (40%) and the company (30%), was set up to operate the project. Production from Timah Dermawan is expected to commence in 1981.

It was reported in my statement last year that the company had not been able to secure conversion to mining title of a part of an area at Ayer Kuning, within which sufficient reserves had been proved that would extend the life of one of the dredges by 10 years. Appeals have been made to the authorities for reconsideration of the company's application and your board is hopeful that a favourable solution will emerge in view of the close rapport the company has with the state authorities.

An attractive offer was received during the year for the assets owned by the Thailand Joint Venture in which your company had a 21.7% interest. All the partners of the joint venture were of the unanimous view that the offer should be accepted and as a result, the joint venture was dissolved in November 1978. The project managers have since received the initial proceeds, of which your company's share amounts to US\$897,000. In the event of successful conversion by the purchaser of the outstanding mining lease applications your company will receive a further US\$217,000.

13 May 1979

## PLANT & MACHINERY SALES

Description Telephone

|  |   |
|--|---|
| ROLLING MILLS<br>20in x 20in x 350 hp Two High Reversing Mill.<br>5in x 12in x 10in wide variable speed<br>Four High Mill.<br>3.5in x 6in x 9in wide variable speed<br>Four High Mill.<br>10in x 16in wide fixed speed Two High Mill.<br>10in x 12in wide fixed speed Two High Mill.<br>16in x 16in wide fixed speed Two High Mill.<br>6in x 16in x 20in wide Four High Mill.<br>CUT/LENGTH LINE 1000 mm x 2 mm.<br>CUT/LENGTH LINE 750 mm x 3 mm. | 0902 42541/2/3<br>Telex 336414<br>0902 42541/2/3<br>Telex 33641 |
|--|---|



Financial Times Monday June 4 1978

## Lec Refrigeration

Points from the Accounts and Statement by the Chairman, Mr. C. R. Purley

- ★ Group turnover of £26.8 million (1977-£26.7 million) considerably lower than expected due largely to closure of London-derry factory and a very difficult period of intense competition.
- ★ Pre-tax profits of £1,563,160 (1977-£1,644,489) reflect a reasonable result. Total dividend for year 4.32365p, maximum permitted.
- ★ Sales currently improving after a slow start - new models well received. Cautiously optimistic for the future.

SHRIPNEY WORKS, BOGNOR REGIS  
WEST SUSSEX

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## BUILDING SOCIETY RATES

very Saturday the Financial Times publishes a table giving details of Building Society Rates on offer to the public.

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## Overseas suppliers take 59% of British market

BY CHRISTOPHER PARKES

LAST YEAR overseas suppliers carved another fat slice off the British bacon market and increased their share two points to 59 per cent, according to figures published by the Ministry of Agriculture.

There is no doubt that the Danes, Dutch and Irish have gained considerable advantages in the past five years from the European Community's monetary compensatory amount subsidies on their exports, but as sterling has strengthened and the impact of the MCA has been moderated by political and economic forces, the underlying weakness of the British bacon industry has become more apparent.

Three big bacon factories have closed already this year and more are threatened—as much by the industry's own inefficiencies and lack of cohesion as any danger the Europeans may pose.

There are about 220 curers in the country, but more than half of these are small, local businesses with well-established local markets supplied from simple premises with low overheads. They are relatively safe from the incursions of the sophisticated overseas shippers.

More at risk are the bigger companies, heavily capitalised and in direct competition at the top end of the market with the Danes and the rest. More than 80 per cent of British bacon output is concentrated in the hands of some 35 of these large-scale processors.

The top of the heap sits FMC, Farmer-controlled, with ten curing factories. FMC alone produces some 26 per cent of UK bacon. And it is feeling the pinch worse than most with two factories closed since December, one under threat and more in dire straits.

The industry feels that if a national brand of bacon could be developed and marketed centrally with all the consistency aid flair shown by the Danes, then the UK business could recover and even prosper modestly.

But political and commercial strife in the trade has so far prevented any real progress. FMC is plugging gamely away with its Crown brand, but senior officials admit its promotion is negligible when viewed against the sales effort put in by the Danes.

The main conflict between the leading curers is the often-reported clash of interests between farmers and the processors.

On the one side are the "commercial" companies buying, killing, salting and smoking pigs. On the other side FMC, which has been accused of suffering from commercial schizophrenia.

Largely owned by the National Farmers' Union Development Trust, FMC's loyalties appear to be split between tending the interests of the curing industry as an entity in itself and ensuring that farmers who supply the raw material are cushioned as far as possible from the worst pressures coming from the commercial market-place.

Because FMC leads the market, the other curers are forced to follow closely in its wake and seem unable to take any independent action.

Voices from the opposition say that the UK industry should beat an orderly retreat, contracting gently, and, realising its holding in the home bacon market at about 35 per cent — 6 per cent less than now. This FMC cannot allow because it would inevitably lead to pig farmers suffering even more hardship than at present and many would be forced out of business for want of outlets for their pigs.

It appears to have elected instead to make its own economic adjustments in plant and labour, closing works, transferring the displaced pigs to its other curing works, hoping to maintain its market share.

The Danes and Dutch, meanwhile, are steadily overtaking British bacon makers. The Dutch, for example, hardly seen in the UK market two years ago, expect to have 10 per cent of all sales this year.

Indications are that in spite of their brave efforts, FMC and the others — the top league might be heading into even deeper water. By processing bacon likely to be displaced on the shop counter by imports, they could ultimately end up fighting a price-cutting war among themselves which no one can truly afford.

Last year pre-tax, pre-interest margins in the bacon curing business, were less than 0.8 per cent, according to estimates. And that leaves nothing to spare for extravagances like price wars.

# Williams & Glyn's believes the bank manager who never visits your business will never understand it

You know your business is well run and has good prospects. But that's not the kind of information that is always obvious from a set of accounts. Unless your bank manager sees your business as well as your books, we think he's unlikely to get a clear picture of your company's true state of health.

That's why a Williams & Glyn's manager likes to visit his customers on their 'home-ground'. It makes for a more relaxed atmosphere, and it gives the manager the kind of insight into your business that enables him to give the best advice and to act quickly.

If you'd like to talk to a bank that's willing to take the trouble to find out what lies behind your balance sheet, talk to your local Williams & Glyn's manager. Or write to: Marketing Development Office, Williams & Glyn's Bank Ltd., New London Bridge House, 25 London Bridge St., London SE1 9SX.

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A cash surplus, even if temporary, can be put to good use for you. Quotations based on the latest London market rates are obtainable from any branch.
- 5 Instalment credit**  
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# CONTRACTS AND TENDERS

### The Burma Ports Corporation

Notice to tender for the following works and materials for the expansion and rehabilitation of the Port of Rangoon.

#### VEHICLES

Fire-fighting (Water/Powder) tank, Normal control cab, left-hand drive, to be used in the fire area and restricted confined space. Rear-mounted pump with water tank of 1,000 gallons capacity and 100 gallons foam tank. It should have two 100 gallon capacity equipment. Suction and very hoses and equipment and loaded locker equipment. Ambulance, for use within the area and confined spaces, motor petrol engine, steeple and accommodation for two persons in ambulance, cab for driver, left-hand drive steering, optical and light warning system, first aid equipment, tools and accessories.

#### CARGO HANDLING EQUIPMENT

Perforated trucks, 3,000 Kg. Diesel, Mobile Crane, 10 ton capacity, 4 ft radius from bumper, 10 ft. Dismantling, 5-ton loaded trailer, Diesel, 5-ton capacity for the above tractors. Aluminium Dockside, Articulated Gangway, 24 ft long, 12 ft wide, 10 ft high, 10 ft radius from bumper, 10 ft. Dismantling, 5-ton loaded trailer, Diesel, 5-ton capacity for the above tractors. Aluminium Dockside, Articulated Gangway, 24 ft long, 12 ft wide, 10 ft high, 10 ft radius from bumper, 10 ft. Dismantling, 5-ton loaded trailer, Diesel, 5-ton capacity for the above tractors.

1. Proceeds of a credit provided the International Development Corporation will be applied to this project.

2. Tendering is open to members of the World Bank and in Switzerland, or their bona fide duly appointed exclusive agent, applications for tender documents will be made to: the Crown Agents for Overseas Governments and Administrations, 4 Millbank, London, W.C.2.

3. Tendering, quoting the reference to BURBAPORT 6/74/71 for the 1000 BHP and 1000 BHP 4713 for the cargo handling equipment. Applications should be made at the Crown Agents office on 30th June 1978 and should be made to the Crown Agents office on 30th June 1978 and should be made to the Crown Agents office on 30th June 1978.

### Tender Announcement for Nominated Sub-Contracts

The Government of the State of Qatar will shortly invite bids for the Architectural Finishes Nominated Sub-Contract for the University of Qatar which is situated approximately 5 km north of Doha.

The University comprises approximately 73,000 sq m of low-rise academic buildings of high quality located on a 14-hectare site.

The Sub-Contract will comprise Joinery and Associated Works with Applied Finishes, Suspended Ceilings and Decorations. Applications to participate should be sent to the Architect, as soon as possible but not later than 20 June 1978, to the Technical Advisor to His Highness the Amir.

The Amir's Office, P.O. Box 523, Doha, Qatar.

Copy to Ove Arup & Partners, 13, Fitzroy Street, London W1P 8BQ.

The application must be accompanied by:

1. List of major projects recently completed.
2. List of current projects showing value and percentage completion with contract completion date.
3. Complete financial statement (audited) for the past five years.

Interested firms should have an annual turnover of 35,000,000 Q.R. Tender documents will be available at the Amir's Office for pre-qualified bidders priced 5,500 Q.R.

Full details of incorporation of company, clarification of relationship of any proposed joint venture and names of all shareholders must be submitted with the tender. The information may be excluded from participating.

The Main Contract period will be approximately 40 months. It is the intention to invite bids from a select list of pre-qualified bidders at a date which will be appropriate for letting the Sub-Contract.

Tenders will be valid for 90 days after submission. Tender and performance bonds will be required. The Sub-Contract will be let on a fixed price basis.

### COMPANY NOTICES

#### THE BURMA OIL COMPANY, LIMITED

Convertible into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited

NOTICE IS HEREBY GIVEN pursuant to the provisions of the said Statute and Section 407 of the Companies Act of 1947, that the Board of Directors of the said Company has resolved to convert the said Statute and Section 407 of the Companies Act of 1947, into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited.

1. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

2. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

3. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

4. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

5. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

6. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

7. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

8. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

9. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

10. The said Statute and Section 407 of the Companies Act of 1947, shall be converted into Registered Ordinary Shares of the "Shell" Transport and Trading Company, Limited, of the nominal value of 1/- each, and shall be known as the "Shell" Transport and Trading Company, Limited, Registered Ordinary Shares.

### GOVERNMENT OF MAURITIUS

Ministry of Agriculture and Natural Resources and the Environment

#### BULK SUGAR TERMINAL—PORT LOUIS FRONT END LOADERS

CONTRACT NO. 13

Tenders closing at 1.30 p.m. on Wednesday, 1st August 1978, are invited for the following works for the Bulk Sugar Terminal at Port Louis, Mauritius, and for companies registered in any other countries they may be obtained only from Macdonald Wagner & Pridde Pty. Ltd., 100 Miller Street, North Sydney, N.S.W. 2060, Australia. (Telex No. 20836). The non-refundable charge for each set of documents obtained in Mauritius is 300 Mauritian Rupees and 50 Australian Dollars in Australia.

Envelopes endorsed "Tender for Contract No. 13, 'Front End Loaders', Bulk Sugar Terminal—Port Louis" and containing a Tender accompanied by a Tender Deposit are to be addressed to the Chairman, Tender Board, Ministry of Finance, Port Louis, Mauritius, and lodged in the Tender Box at the Chief Cashier's Office, Accountant General's Division, Treasury Building, Chaussee, Port Louis, Mauritius, or posted from overseas to reach the Chairman, Tender Board, Ministry of Finance, Port Louis, Mauritius, on or before the closing time and date.

The Tender Board does not bind itself to accept the lowest or any tender and will not assign any reason for the rejection of a tender.

Ministry of Agriculture & Natural Resources & The Environment

### NOTICE

#### CONTROLLER OF STORES, SUDAN RAILWAYS

P.O. BOX 65, ATBARA, SUDAN

INVITES TENDERS FOR THE SUPPLY OF THE FOLLOWING:

| CONTRACT NO. | DESCRIPTION                                   | CLOSING DATE       |
|--------------|---|--------------------|
| 5177         | Supply of P.W.M. for 90 LBS Rails             | Saturday 21/7/1979 |
| 5178         | Supply of P.W.M. for 75 LBS Crossing Stations | Saturday 21/7/1979 |
| 5179         | Supply of Building Materials                  | Saturday 21/7/1979 |
| 5180         | Supply of Hardwood Sleepers                   | Monday 23/7/1979   |
| 5181         | Supply of Cressote                            | Monday 23/7/1979   |

Details specifications and Drawings can be obtainable from Sudan Government, Purchasing Agent, 3-5 Cleveland Row, St. James' SW1 1DD on payment of £22.50 for one set of details, specification and drawings for Contract No 5177, £10.50 for one set of details, specification and drawings for Contract No 5178, £3.00 for one copy of details and specification for Contract No 5179, £1.50 for one copy of details and specification for Contract No 5180 and £1.50 for one copy of details and specification for Contract No 5181. (Sterling) by Cheque or Postal Order in favour of "The Sudan Government Purchasing Agent." Cash will not be accepted.

The closing dates stated are fixed at 12 noon and tenders are to ensure that their tenders are posted in good time to reach the Office of Controller of Stores, P.O. Box 65, Atbara, Sudan, before that time.

CONTROLLER OF STORES

### Mouvement Populaire de la Révolution République du Zaïre

## Régie des voies fluviales

B.P. n° 11.697/Kinshasa

### Avis d'appel d'offres international

La Régie des Voies Fluviales lance un appel d'offres international pour la fourniture d'

#### UNE OU DEUX VEGETES D'INSPECTION

La participation est ouverte à toutes les entreprises des pays membres de la Banque Mondiale et de la Suisse.

Les soumissionnaires peuvent retirer moyennant paiement de la somme de 100,— Zaïres, le dossier complet de l'appel d'offres auprès de :

Secrétariat de la Direction Générale  
REGIE DES VOIES FLUVIALES  
Avenue Lumpungu n° 109 — Kinshasa/Gombe

ou auprès de l'Ambassade du Zaïre dans leur pays. Aux cent zaïres peut se substituer un montant équivalent dans une des quinze devises librement convertibles admises au change par la Banque du Zaïre et qui sont :

Les francs français, belge, C.F.A. et suisse, les dollars nord-américain et canadien, les couronnes danoise, norvégienne et suédoise, la livre sterling, le mark ouest-allemand, la lire italienne, le florin néerlandais, le schilling autrichien et l'escudo portugais.

La date limite de réception des offres est fixée au 16 juillet 1979 à 15 heures (heure locale).

Les offres cachetées doivent être adressées à :

Administrateur Délégué Général  
REGIE DES VOIES FLUVIALES  
Boîte Postale 11.697/Kinshasa 1 — Zaïre

L'appel d'offres est international et les ambassades intéressées sont invitées à retirer le dossier d'appel d'offres à l'adresse indiquée ci-dessus.

Les soumissionnaires sont invités à assister, à la séance publique d'ouverture des offres qui aura lieu dans la Salle de conférence de la Direction Générale — avenue Lumpungu n° 109 à Kinshasa le 16 juillet 1979 à 15 heures (heure locale).

REGIE DES VOIES FLUVIALES  
l'Administrateur Délégué Général,  
Mondombo Sisa Ebambe







## OFFSHORE AND OVERSEAS FUNDS

[illegible]



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| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
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| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-89 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-90 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-91 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-92 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-93 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-94 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-95 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-96 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-97 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-00 | 98.5  | 12.3  | 1.5 | 9.9   |

Five to Fifteen Years

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 22M Treasury 30-79 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-80 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-81 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-82 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-83 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-84 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-85 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-86 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-87 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-88 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-89 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-90 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-91 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-92 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-93 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-94 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-95 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-96 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-97 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-98 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-99 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-00 | 100.0 | 12.3  | 1.5 | 11.8  |

Over Fifteen Years

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 22M Treasury 30-79 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-80 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-81 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-82 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-83 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-84 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-85 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-86 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-87 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-88 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-89 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-90 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-91 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-92 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-93 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-94 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-95 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-96 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-97 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-98 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-99 | 100.0 | 12.3  | 1.5 | 11.8  |
| 22M Treasury 30-00 | 100.0 | 12.3  | 1.5 | 11.8  |

Undated

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 17M Treasury 30-79 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-89 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-90 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-91 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-92 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-93 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-94 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-95 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-96 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-97 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-00 | 98.5  | 12.3  | 1.5 | 9.9   |

### INTERNATIONAL BANK

15F 15A 15C 15D 15E 15F 15G 15H 15I 15J 15K 15L 15M 15N 15O 15P 15Q 15R 15S 15T 15U 15V 15W 15X 15Y 15Z

### CORPORATION LOANS

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 17M Treasury 30-79 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-89 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-90 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-91 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-92 | 98.5  | 12.3  | 1.5 | 9.9   |
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| 17M Treasury 30-94 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-95 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-96 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-97 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-00 | 98.5  | 12.3  | 1.5 | 9.9   |

### COMMONWEALTH & AFRICAN LOANS

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 17M Treasury 30-79 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-89 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-90 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-91 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-92 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-93 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-94 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-95 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-96 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-97 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-00 | 98.5  | 12.3  | 1.5 | 9.9   |

### LOANS

Public Bond and Ind.

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 17M Treasury 30-79 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-89 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-90 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-91 | 98.5  | 12.3  | 1.5 | 9.9   |
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| 17M Treasury 30-93 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-94 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-95 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-96 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-97 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-00 | 98.5  | 12.3  | 1.5 | 9.9   |

### FINANCIAL

Public Bond and Ind.

| Stock              | Price | Yield | Div | Yield |
|--------------------|-------|-------|-----|-------|
| 17M Treasury 30-79 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-80 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-81 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-82 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-83 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-84 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-85 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-86 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-87 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-88 | 98.5  | 12.3  | 1.5 | 9.9   |
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| 17M Treasury 30-98 | 98.5  | 12.3  | 1.5 | 9.9   |
| 17M Treasury 30-99 | 98.5  | 12.3  | 1.5 | 9.9   |
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## Parsons technology deal seen as breakthrough

BY PHILIP BASSETT, LABOUR STAFF

CLERICAL WORKERS at NEI Parsons, the North-East's major engineering group, have reached agreement on the introduction of microelectronic technology which both the company and union officials regard as a breakthrough.

The agreement with the Association of Professional, Executive, Clerical and Computer Staff, includes a no-redundancy guarantee as a result of the introduction of microelectronic technology.

The deal, which covers about 600 clerical staff in C. A. Parsons, Grubb Parsons, GP Instrumentation and KP Automation, is seen by APEX officials as a blueprint for similar agreements throughout the country.

It is closely in line with the guidelines on the introduction of new technology, on guarantees of status and earnings as well as job security. Negotia-

tions started more than 12 months ago.

The union has agreed to co-operate with the introduction of Visual Display Units for stock control, purchasing and other clerical work and other systems such as desk top data entry devices and word processors. The group has had VDUs installed for some time, but they have been kept under wraps until an agreement was reached.

As well as the job security guarantee, full discussions aimed at redeployment will take place with the union if an excess of labour develops in any particular area. The group's job evaluation scheme will be redesigned to recognise changes in responsibility from the introduction of the new equipment, though no clerical staff will be downgraded as a result.

Particular care will be taken to avoid any risks to health and safety from the operation of the VDUs, with operators in constant attendance taking a 20-minute break after every hour's VDU work.

A training scheme for the initial 20 operators and others to follow will be set up, with payments of £20 for attendance. The agreement is indefinite, with a joint management and union committee being set up to monitor and control introduction of further systems.

NEI Parsons said the deal was a "breakthrough" and that the group was "very pleased" to have concluded it after such protracted negotiations. Mr. John Creaby, northern area organiser of APEX, said the agreement showed an acceptance of new technology on the trade union's terms.

## Pope stresses Europe's unity despite rifts

BY ANTHONY ROBINSON, EAST EUROPE CORRESPONDENT

IN A clear message of encouragement to Roman Catholics throughout Eastern Europe, Pope John Paul declared the "spiritual unity of Christian Europe" in spite of political divisions yesterday.

At a ceremony in Gniezno, the shrine in Western Poland dedicated to St. Adalbert, the 10th century Czech-born martyr, and made more poignant by the absence of Mr. Frantisek Tomasek the Czech Prime Minister, who was refused permission to visit Poland by the Czechoslovakian authorities, the Pope underlined the significance of his election as the first Slav Pope.

"Is it not Christ's will... that this Polish Pope, this Slav Pope, should at this precise moment manifest the spiritual unity of Christian

Europe?" he asked. "Yes, it is Christ's will," he added forcefully, and went on to name all the Slav peoples converted Roman Catholicism. By emphasising the durability of the Christian faith, the Pope appealed directly to the faithful throughout Eastern Europe.

He gave a similar message to the youth of Poland at an early morning Mass outside the Church of St. Anne in Warsaw before departing from Victory Square for Gniezno, in a white helicopter.

Strength was not to be measured by physical force but by the force of the spirit, he told thousands of cheering students and young people, whom he called the future of Poland.

Thousands greet Pope, Page 2

## Iran development cutback threatens losses of £19bn

BY ANDREW WHITLEY IN TEHRAN

WESTERN and Japanese concerns stand to lose nearly \$350m (£19bn) on civil projects in Iran which have been halted or cancelled as a result of the revolution.

Defence contracts and smaller civil jobs probably double that amount. Iran has been described by one observer as an "industrial cemetery" with hundreds of unfinished or unusable development projects littered across the country—the remnants of the Shah's grand design for making Iran the world's tenth industrial power.

Work on virtually all projects came to an end before the Shah's departure because contracts were not paid. The Government intends formally to cancel many of them, despite the enormous sums already spent.

In other cases completed schemes, such as one of the world's largest sugar plants, are standing idle, while other projects seem destined to become white elephants because of the cancellation of schemes on which they are dependent.

The arrival of a puritanical regime committed to social justice and little interested in economic development has meant the cancellation or drastic scaling down of civilian projects ranging from nuclear power stations to luxury housing and the electrification of railway lines. Defence projects are being subjected to even bigger cuts.

In Tehran alone, four projects—an international airport, a new city centre and an unfinished township—total valued at \$5.3bn—are almost certain to be scrapped.

Only the township of Farahabad may complete work already in hand. The head of the Atomic Energy Organisation, Mr. Fereidun Sahab, said yesterday that the future of two West

German nuclear plants, now nearing completion at Bushire on the Gulf, was to be debated by a top-level commission.

Independent estimates put the likely final cost of the two 1200 megawatt plants at \$6.92bn, though Kraftwerk Union, who still have 400 men on site out of their original expatriate labour force of 3,000, are said to be arguing they should cost no more than \$5.24bn.

In this state of limbo, however, some clear indicators are emerging. Although no formal decision has been taken on a gas pipeline to the Soviet Union known as IGAT 2, the French consortium, Spie-Capag, working on the laying of one stage, have been told to go home.

Among the few projects thought almost certain to continue are the country's copper mines at Sar Cheshmet, the \$3.3bn Iran-Japan petrochemical complex at Bandar Shapur, and two steel mills at Bandar Abbas and Ahwaz.

The rest represent what a foreign diplomat here recently described as a waste of national resources and energy unprecedented anywhere.

Other projects are held up by disputes over unpaid progress payments, curbs on the number of foreigners allowed to work in Iran and the stranglehold of worker committees on foreign companies. Many foreign managements are being held hostage by workers.

The Government is insisting that back payments will not be made until companies sign a document waiving all claims arising out of the revolutionary turmoil. Companies are having to decide whether to keep a low profile or to cut their losses and get out.

Most foreign contractors have still to be told that their projects, nurtured over many years, are definitely to be cancelled. Oil company board resigns, Page 2; Industrial projects, Page 3

## Thatcher set to call for EEC reforms

BY PHILIP RAWSTORNE

MRS. MARGARET Thatcher is expected to reassert the Government's demands for EEC reforms when she visits Paris tomorrow for talks with President Giscard d'Estaing.

Making her first visit to the Continent as Prime Minister, Mrs. Thatcher intends to renew the Tory commitment to membership and development of the Common Market while warning that the Government will be resolute in its defence of British interests.

Mrs. Thatcher will tell the French President—as she told Herr Schmidt, the West German Chancellor, last month—that Britain will not be "a soft touch" in negotiations. She will make it clear that the Government will be seeking the Common Agricultural Policy reforms and a fisheries agreement which recognises Britain's special position.

The Prime Minister will stress the need to ease the burden of Britain's contribution to the EEC budget—much of which, she told a party Euro-rally in Birmingham at the weekend, could be used to cut income tax at home.

Mrs. Thatcher, who will preside over the Tory Party's final election press conference on

Wednesday, said that her aims in Europe would be the same as those at Westminster. Lower public spending and taxes, more competition and less bureaucracy.

Appealing for a massive turnout and Conservative vote, Mrs. Thatcher said that British Tory MPs could become the largest single national group on the new Parliament and ensure a majority for the Centre Right parties.

The Tory campaign now appears set to capture nearly 60 of Britain's 81 seats. Mr. Edward Heath, the former Prime Minister, who by polling day will have addressed 35 meetings in almost as many constituencies, said at the weekend, that Labour's only use for Europe was "as a scapegoat for the disastrous results of their policies over the last five years."

But Mr. Anthony Wedgwood Benn said in Glasgow that Labour MPs would be needed at Strasbourg to work for a new framework of co-operation in Europe, not one based on a treaty which enshrined the principles of capitalism and removed the political rights of working people.

Mr. Benn will preside at Labour's election press conference today.

## THE LEX COLUMN

# Money rate war tests EMS

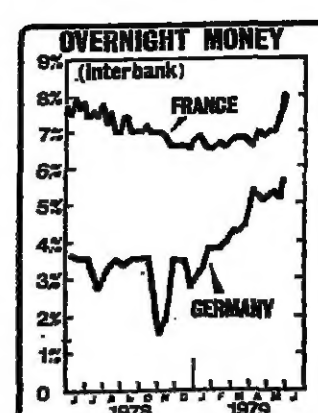
Continental Western Europe is going through a bout of good old-fashioned interest rate competition; I raise my rates for domestic policy reasons, you put yours up to protect your currency. The sharp rise in all prices is putting the European Monetary System under pressure as early as even the pessimists can have supposed, and although countries were meant to take thorough-going financial policy action to keep their currencies in the system, the interest rate hike is an older and more familiar remedy.

To judge by the orgy of upward adjustments in rates early last week, the Bundesbank's decision to put up its Lombard rate to 5½ per cent had been well leaked to other central banks. The Germans are putting their domestic inflation policy, which requires a strong mark, before the fortunes of the EMS. Bundesbank dollar sale in the early part of this year had already pushed the mark steadily up the EMS, and now if the dollar comes under pressure as the U.S. trade deficit widens, the mark will as usual be the chief beneficiary among the EMS currencies. So the Belgians and Dutch have had to raise their Bank Rates, and the Bank of France found itself raising its money market intervention rates three days in a row in order to keep up with a rising market and prevent the French banks running a profitable position on bills discounted at the central bank. The Danes, who have taken no action, have seen their currency crash from near the top of the EMS to the bottom.

### Realignment

Because today is a holiday throughout Continental Europe and monetary authorities are notoriously prone to take decisions on public holidays, there has been some speculation that a realignment of the float currencies is imminent. A change in the parity of, say, the Belgian franc against the mark would not be disastrous for the system as a whole, although the Belgians, with wage costs indexed to inflation, would presumably resist it. But a change in the mark/French franc rate after only three months of official operation would look very bad.

The French franc is not itself embarrassingly placed in the EMS, but this is very largely because French exchange controls make it easy for the authorities to protect the spot



are due to be finalised on June 14, just two days after the Budget.

The sale will not soak up a lot of cash. STC as a whole might have a stock market value of very roughly £160m, which would make the 15 per cent minority worth a bit over £20m. All the same, the listing of the Post Office's third big supplier (along with Plessey and GEC) will create a lot of investor interest, not least because STC seems to be approaching a turning point in its profits history.

### Rationalised

The group made £26.5m pre-tax in 1978 on sales of £574m, and its record over the past five years has been unimpressive. But over that period, STC has substantially rationalised its telecommunications business, cutting the workforce from 21,000 to 13,000 in the process, and it has also been investing heavily in product development. It took the design lead on the TXE4 semi-electronic switching system, and as a result has received a very large proportion of the orders placed for this system so far. GEC and Plessey are now playing an increasing part in the TXE4 programme, but STC claims that its share of Post Office business is likely to settle down at around a third, compared with only about a fifth a few years ago.

Although its development programme is not yet complete, profit is now beginning to shift upwards. As a guide, the prospectus forecast could indicate a pre-tax rise of roughly a fifth this year, which would be in line with the anticipated sales growth to around £450m. The development of the System X digital switching system could throw the whole game open again, but in present forecasts System X is not going to start taking a big share of the network until the end of the 1980s.

So the offer for sale is likely to go well: the prospective p/e, fully taxed, may only just be in double figures. Of course ITT is not making the sale because it needs the money—the 15 per cent disposal is the least it could get away with under stock exchange practices. Nor is it likely to want its interest to be diluted much, despite its suggestion on Friday that STC's paper could be used as bid currency. The prime reason for the disposal is the political view of a local minority—an approach which ITT has already tried elsewhere in Europe.

## U.S. view on shipping 'makes normal sea trade impossible'

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

THE DECISION of a U.S. federal Grand Jury to indict criminally seven trans-Atlantic shipping groups was attacked yesterday as "the product of a total lack of a coherent shipping policy in the U.S."

Mr. David Ropner, president of the General Council of British Shipping, said that the decision reflected the Administration's one-sided view of shipping matters, which was making normal sea trade with the U.S. commercially impossible.

Under UK law, none of the activities investigated by the Grand Jury would be considered illegal, he said.

The indictments, reported in late editions of Saturday's Financial Times, concern an alleged conspiracy between the companies illegally to fix prices on North Atlantic freight services between 1971 and 1973.

Seven shipping groups, three of them Europe-based, were handed criminal indictments and 13 company executives accused of misdemeanours.

The decisions are likely to cost each group named \$1m and each individual \$50,000, but the exact sums have yet to be determined by negotiation between the accused and the Department of Justice. They must then be ratified by the courts.

The groups involved are Hapag Lloyd of West Germany, Atlantic Container Line (comprising companies from the UK, France, Holland and Sweden), Dart Containerline (with companies from the UK, Belgium and Taiwan), Sealand Services, Seatrail, Farrell Lines and United States Lines.

Thirteen individuals are also named on misdemeanour indictments. They include two Britons, Mr. Philip Bates, chairman of Atlantic Container, and Mr. David Hall, formerly of Dart; two Germans, a Belgian, a Swede and six Americans.

Atlantic Container of Southampton, said last night that it would be studying the Grand Jury's ruling today and could not comment at this stage.

## NEDC talks may clarify Tory stand on strategy

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A MEETING of the National Economic Development Council on Wednesday—the first since the Conservatives took office—could clarify Government attitude to the industrial strategy exercise.

The meeting will be chaired by Sir Geoffrey Howe, the Chancellor, and will be attended by Sir Keith Joseph, Mr. James Prior, and Mr. John Nott.

The Government has made no reference to its attitude towards NEDC as a forum for discussion on economic and industrial problems. But it will have a chance to comment on the value of the industrial strategy exercise initiated by the previous government, when discussing a paper which has been submitted by the National Economic Development Office.

After setting out general economic indicators both for the UK and worldwide, the paper charts the familiar performance of British industry over the past 10 years.

It points out that, although the decline in the UK's share of world exports by manufacturing industry has stabilised since 1974, both the volume and value of imported manufactured goods has grown over the past five years, and they are taking a

higher proportion of the home market.

Part of the paper also discusses the problems of specific industries, which are based mainly on the work that has been done in the sector working parties.

Also on the agenda is a progress report from the Department of Employment, which will be given by Mr. Prior, on efforts in the construction engineering industry to reach a national agreement on pay and industrial relations procedure.

The report indicates that progress is being made. It is hoped that there will be improvements to productivity and completion dates on large industrial construction sites.

### Petrol plea for holidaymakers

CROMER Chamber of Trade, Norfolk, is calling for petrol vouchers to be issued to holidaymakers to ensure that they get enough fuel to return home safely. Many garages in East Anglia are selling to regulars only.

## Continued from Page 1 Engineers

workers last month rejected a deal worth about 14 per cent by three to one.

Power workers' leaders will meet representatives of the Electricity Council, also on Thursday.

The industry's unofficial shop stewards' committee has called on negotiators to give 21 days' notice of industrial action if no progress is made, but union officials seemed confident yesterday that further new money would be found.

Power workers last month rejected by postal ballot an offer that would have provided between £4.60 and £9.25 a week extra and consolidation of £3.50 in supplements.

Union officials said yesterday, though, that there was a misunderstanding during the ballot on the consolidation of the supplements; and that the negotiations this week were likely to clear that up.

Improvement of differentials under a re-grading exercise was also expected. One official said that after informal talks last week there was an understanding of the size of the postal ballot rejection. "Both the board members and the national trade union officials appreciate that some changes will have to be made in the offer."

## FT Monthly Survey of Business Opinion

## Industrial demand picks up

BY DAVID FREUD

INDUSTRIAL DEMAND is picking up on a broad front, according to two surveys released today. Companies remain uncertain how long the recovery will be sustained.

Manufacturers' order books were stronger in May than throughout last year, says the Confederation of British Industry's monthly trends survey.

The finding is supported by the Financial Times Business Opinion Survey, which charts a further rise in new orders. The FT survey found that businesses were less inclined to expect further increases in their order books in the next 12 months than they were earlier in the year.

The CBI says that the improvement in order books "no doubt" partly reflects some

catching-up from the dislocation earlier in the year.

The recovery was spread broadly across all manufacturing industry, though the consumer goods sector reports the strongest demand.

In line with the increased demand, the CBI reports a small improvement in manufacturers' expectations for output volume in the next four months. Expectations are still below those of last December.

The FT survey found a sharp improvement in confidence among businessmen both over prospects for the economy and for the general business outlook, due mainly to the Conservative victory in the general election.

The index covering labour requirements moved to its lowest point for two years, with companies showing less con-

cern over the effects of employment legislation in plans to reduce labour.

The survey comments that this is exactly the trend one would expect under the Tory Government's policy. "The present shift of opinion may of course simply be due to a number of respondents' awareness of this fact."

The index suggests that industry expects wage costs to rise faster in the next 12 months, though smaller increases in unit costs were expected than previously.

Despite this the index covering the expected level of profit margins continued the decline of the previous two months, with customer resistance to price increases and difficulty of securing productivity improvements among the reasons given.

Details, Page 22

## Weather

**UK TODAY**  
RATHER CLOUDY with outbreaks of rain.  
London, S.E., Cent. S. N. England, Midlands, E. Anglia, Channel Islands  
Cloudy, thundery showers, heavy in places. Some bright spells. Max 24C (75F).

**S.W. England, S. Wales**  
Rain, some thunder. Brighter later. Max 21C (70F).

**N.W. England, Lake District, N. Wales, Argyll, S.W. Scotland, N. Ireland, Isle of Man**  
Cloudy, some rain and thunder. Bright intervals. Max 21C (70F).

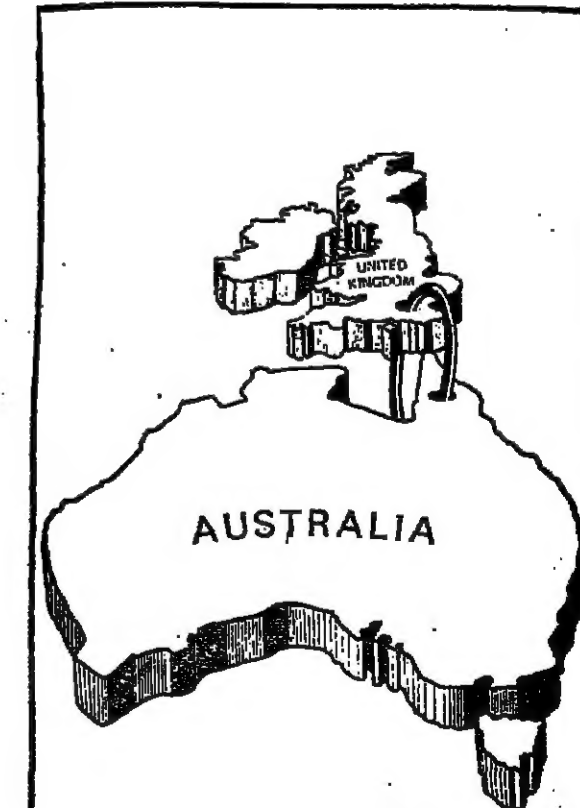
**N.E. England, Borders, Edinburgh and Dundee**  
Dull with fog patches. Sunny intervals. Thundery showers later. Max 22C (72F).

**N.W. Scotland, Glasgow, Cent. Highlands, Aberdeen, Moray Firth**  
Sunny periods. Thundery showers later. Max 20C (68F).

**N.E. Scotland, Orkney, Shetland**  
Sunny intervals. Coastal fog patches. Max 17C (63F).

**Outlook:** Cloudy with rain in places, becoming brighter and drier from the West.

| er from the West. |       |        | er from the West. |       |        |
|-------------------|-------|--------|-------------------|-------|--------|
|                   | Y'day | midday |                   | Y'day | midday |
| Algeria           | 26    | 79     | Lisbon            | 23    | 75     |
| Amsterdam         | 27    | 81     | Locarno           | 18    | 61     |
| Bahia             | 28    | 82     | Luxembourg        | 18    | 61     |
| Batavia           | 28    | 82     | Lyon              | 22    | 72     |
| Bombay            | 28    | 82     | Luzon             | 27    | 80     |
| Buenos Aires      | 28    | 82     | Madrid            | 20    | 68     |
| Calcutta          | 28    | 82     | Manila            | 23    | 72     |
| Canton            | 28    | 82     | Mexico            | 23    | 72     |
| Cebu              | 28    | 82     | Nairobi           | 23    | 72     |
| Colon             | 28    | 82     | San Francisco     | 23    | 72     |
| Hankow            | 28    | 82     | Singapore         | 23    | 72     |
| Hong Kong         | 28    | 82     | Tokyo             | 23    | 72     |
| Kobe              | 28    | 82     | Yokohama          | 23    | 72     |
| London            | 28    | 82     |                   |       |        |
| Lyons             | 28    | 82     |                   |       |        |
| Manila            | 28    | 82     |                   |       |        |
| Medan             | 28    | 82     |                   |       |        |
| Meppen            | 28    | 82     |                   |       |        |
| Mombasa           | 28    | 82     |                   |       |        |
| Oran              | 28    | 82     |                   |       |        |
| Paris             | 28    | 82     |                   |       |        |
| Rangoon           | 28    | 82     |                   |       |        |
| Reims             | 28    | 82     |                   |       |        |
| Rome              | 28    | 82     |                   |       |        |
| Singapore         | 28    | 82     |                   |       |        |
| Sourabaya         | 28    | 82     |                   |       |        |
| Tientsin          | 28    | 82     |                   |       |        |
| Yokohama          | 28    | 82     |                   |       |        |



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